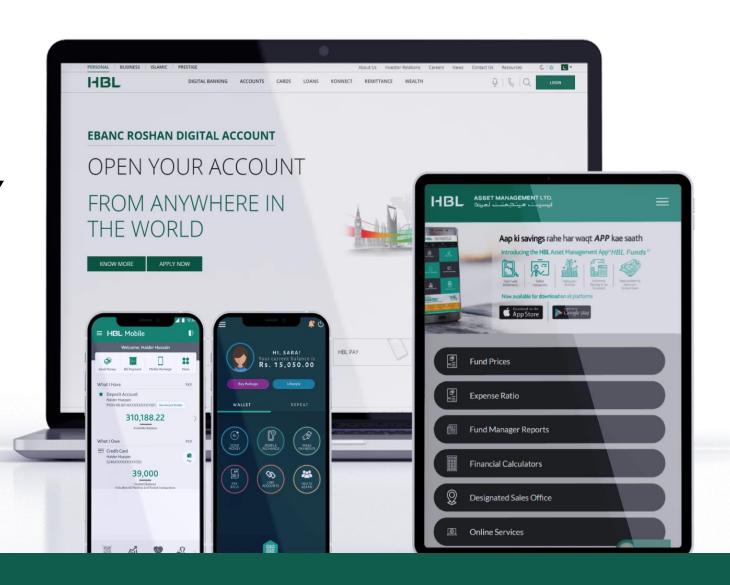


HBL INVESTOR DAY DIGITAL OVERVIEW



BANK OF THE FUTURE ...





- Mobile first
- Solutions NOT products
- Collaborative & transparent
- Open APIs
- New organization structures

New Business
Model

Data Driven
Decision
Making

Customer

Digital, Robotics & Automation

Payments

- Machine learning & Al
- loT
- Advice and contextual suggestions
- Ecosystem play
- Data monetization
- Analytics
- Real time decisioning

- Speed, efficiency, flexibility and scalability of front and back-end processes
- · Risk management & audit
- Compliance
- Cognitive Process Automation (CPA & RPA)

- Payments & Lending
- Alliances & Partnerships
- Fintechs & Startups
- Modern Age Access Channels 24/7
- Contribution towards incubation



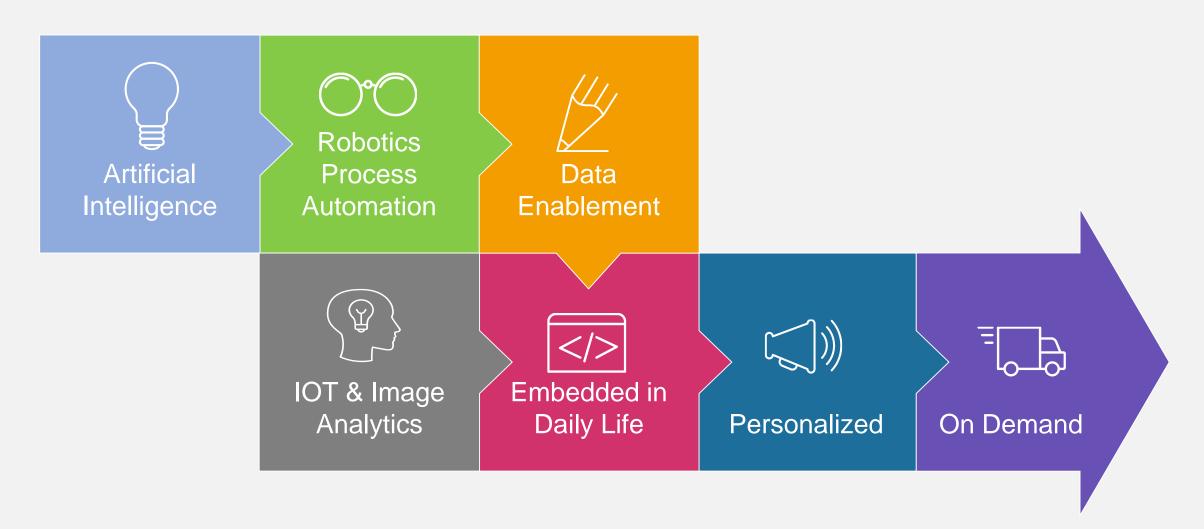






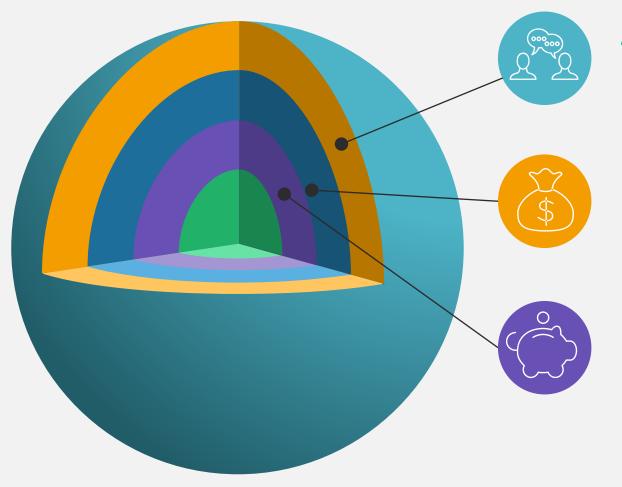
TECHNOLOGY & TRENDS SHAPING THE CHANGE ...





HBL STRATEGY KEY PILLARS ...





Accelerate Financial Services in Pakistan

Bank the unbanked 100 Mn adults in Pakistan are unbanked

Regional Relevance

Double down on Pakistan corridor Move towards cross regional business

Innovation & Technology

Pivot to a technology company with a banking license

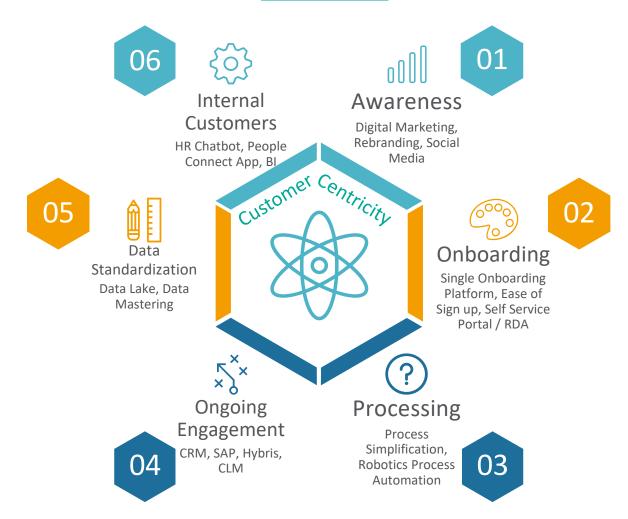
MULTIPRONGED APPROACH TOWARDS DIGITAL ...



Digital Culture

Driving Principles

- Data Driven Decisioning
- Customer Empowerment
- Think Solutions not Products
- Scalable Solutions
- Ensure compliance with regulatory standards



Digital Enablers

- Strategically Aligned Organization & Gov.
- Digital Operating Model
- Agility
- Cyber Security
- Risk Management

Data Enablement

Unified Data & Processes

Robust Analytics & Data Infrastructure

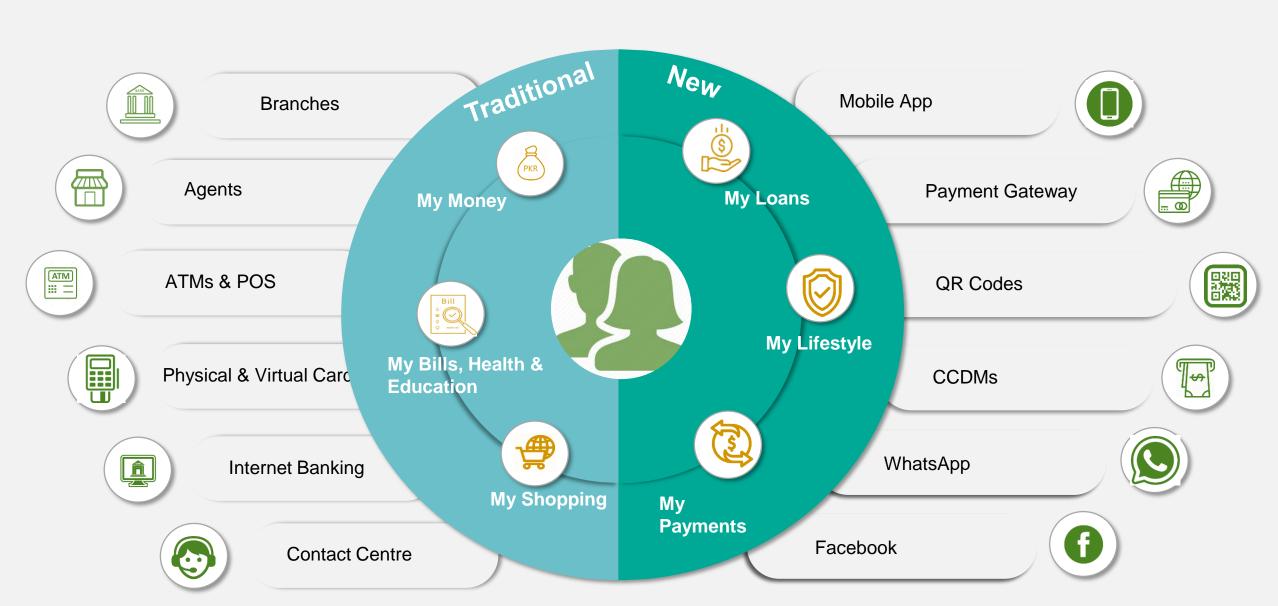
Comprehensive Data Ecosystem

360-degree single customer view

Flexible Banking Architecture

ENABLING EASY & 24/7 INTERACTION WITH MONEY ...





FINANCIAL INCLUSION ...



Banking solutions outside bank branches using agent locations and other digital channels

(0000

Rs. 15,050.00



Easy Access, Increased Touch Points, Leveraging Digital Payment Infrastructure



- 5.9 Mln Konnect Accounts
- 24% Female Customers
- Monthly Avg Financial Throughput PKR 83 Bln





- Kissan Card 43K
- Agri Subsidy (Farmers Served 520K+)
 - Agri Mart & Merchant Aggregator Portals



- EHSAAS Program (12.4 Mln EKP Beneficiaries – 4Mn Repeat & 8.4Mn one time)
- WHO
- World Food Program







Enabling Lifestyle

Value Propositions

- Shopping
- Healthcare
- Travel
- Food
- Insurance



Startup Collaborations

Strategic Partnerships

- Startup Acceleration
- Women Leadership
- Innovation



Venture Capital Fund

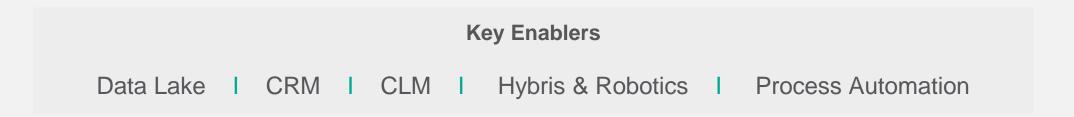
Fintech Partnerships

- Fintech Fund
- Fintech Investments

DIGITAL PRODUCTS ...

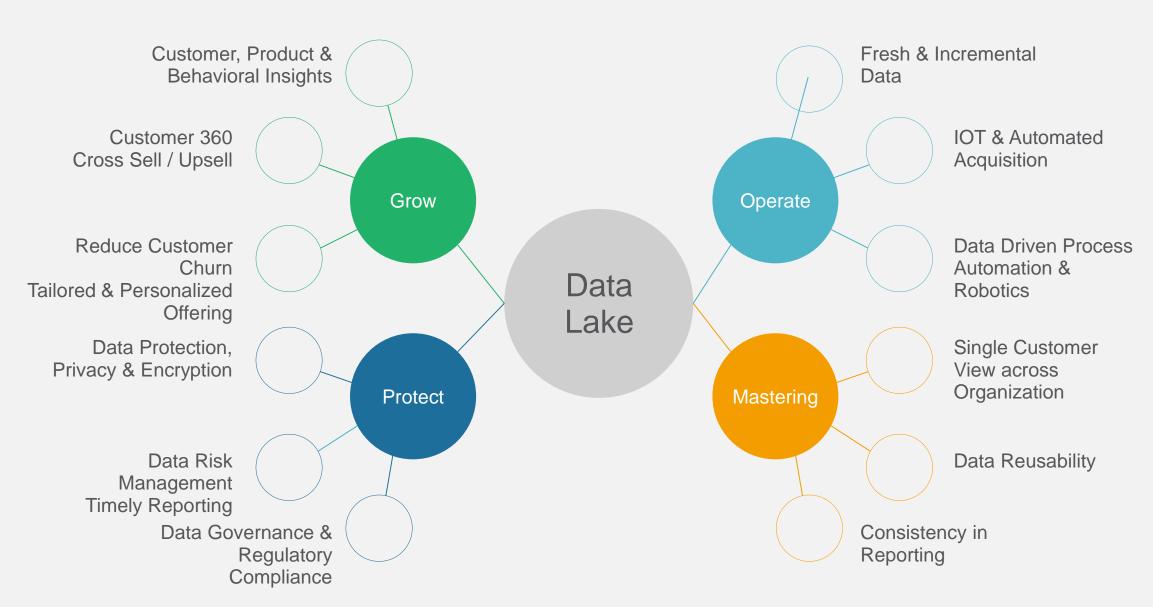






DATA – THE NEW OIL (PROTECT AND GROW) ...



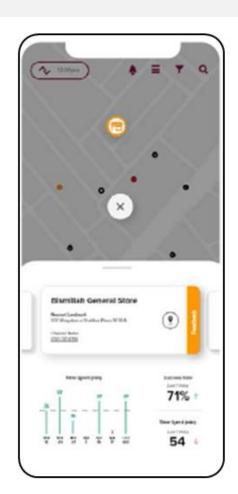


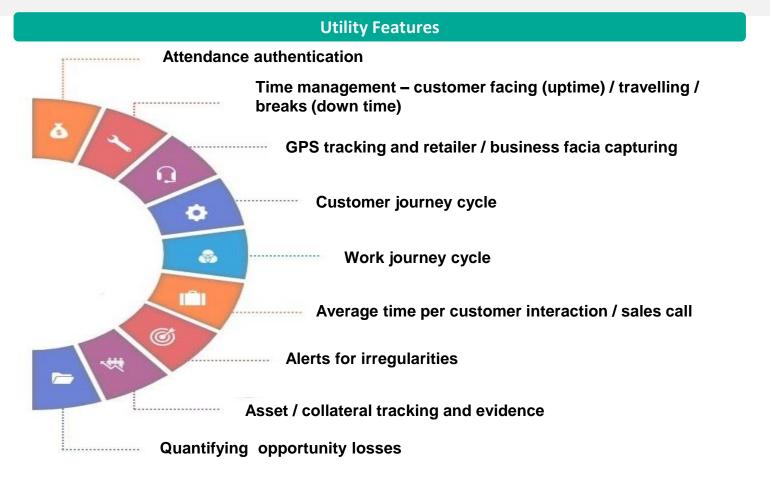
EMPOWERING THE STAFF (SALES MANAGEMENT TOOLS)



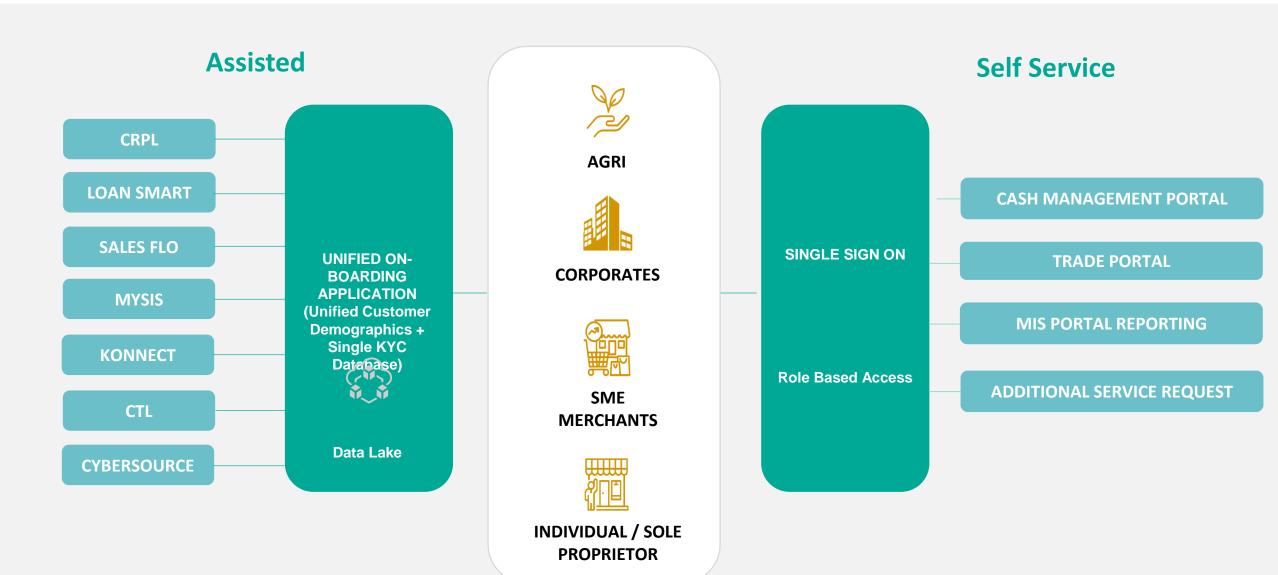
Objective

Provide data led transparency and accountability for sales and field force staff and managers to enhance efficiency and enable a structured and progressive digital mindset



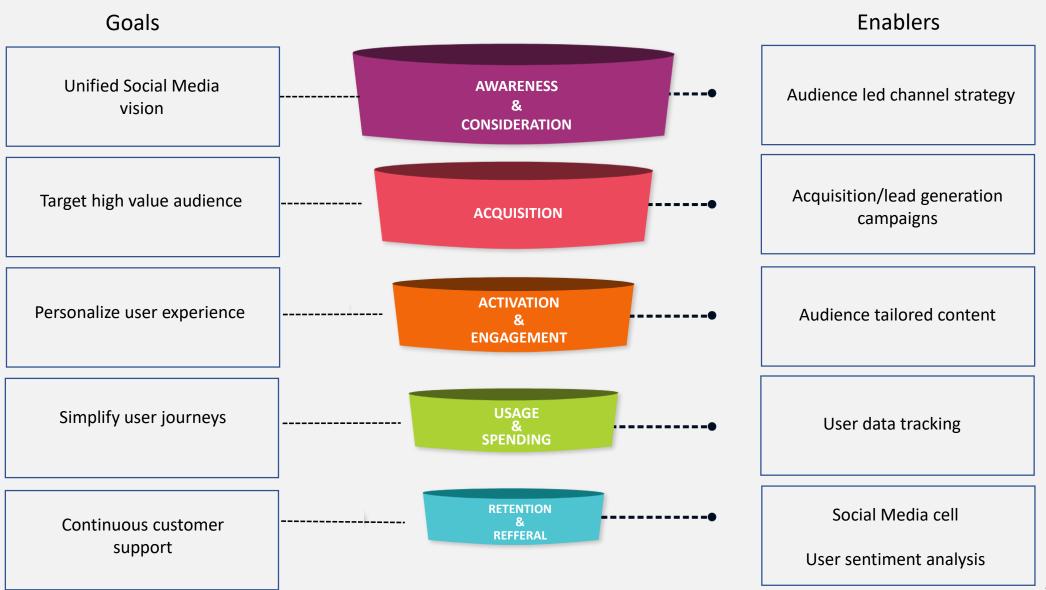






AWARENESS & ENGAGEMENT IN THE DIGITAL WORLD ...





AWARENESS & ENGAGEMENT IN THE DIGITAL



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•	•					•	•	

		Beyond
Website Load Time	Desktop focused	Optimized for Mobile & Desktop
Community Moderation*	10-14 hours average response time range	<2 hours response time. Dedicated Social Media Cell
Social Media Effectiveness	Platform optimized assets	Platform tailored Content
Digital PR	Campaign based	Always-on
Paid Media & Reach	Mass audience targeting	Acquisition and data driven targeting
Digital Analytics	Basic analytics/ Vanity metrics	End-to-end user journey analytics

2020

Firebase:

2021&

- Enhance the Customer App experience
- Event creation
- Up to 500 trigger points
- End-to-end tracking of customer journey
- Analytics, conversions and events.

SAP Hybris:

- Customer segmentation tool
- Communication via SMS, notifications & email.
- Segment via different attributes
- Real time data sync with HBL Data Lake

Customer Lifecycle Management (CLM):

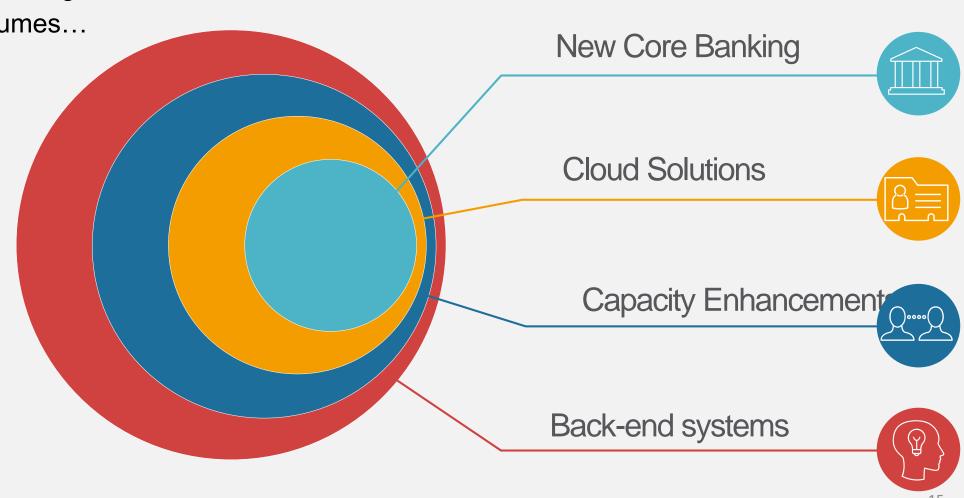
- Incentivize customers in real time.
- Creates, Enables and Disables campaigns
- Dynamic campaign scheduler
- Campaign controls



ENABLEMENT & INFRASTRUCTURE UPGRADES ...



Digitization leads to Microtization of transactions eventually leads to large transactional volumes...



MODERN CORE BANKING WILL ENABLE FIVE STRATEGIC CAPABILITIES FOR



Agility - Build the engine for faster reaction to customers across all channels

HBL ...

Competence - Reduce Operational Risk due to complex and archaic IT landscape

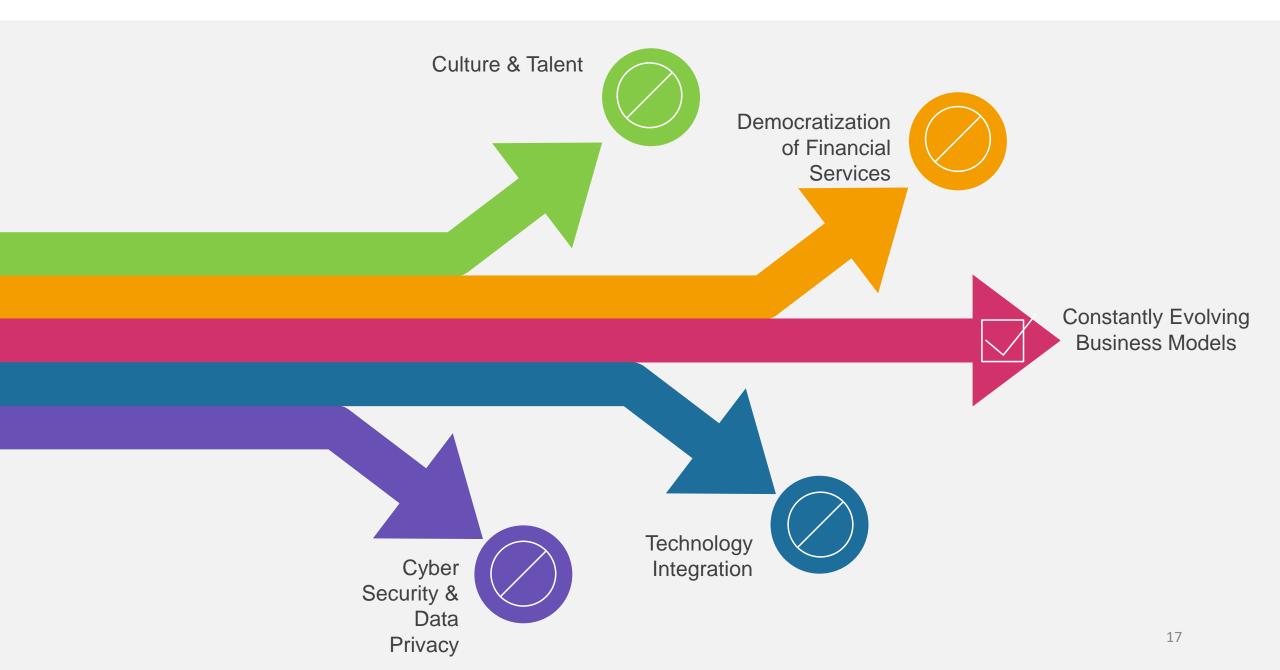
Resilience & Controls - Quickly respond to regulatory requirements and improve compliance to global frameworks

Individualized customer
experiences - build and embed
Artificial Intelligence into the Core
Banking platform to provide
individualised customer engagement
and high efficiency at reduced cost

Hyperscale - Improve operations and IT cost efficiency through componentization, microservices and cloud-native architecture

THE JOURNEY IS EXCITING BUT CHALLENGING...





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