ANNUAL REPORT - YEAR ENDED

DECEMBER 31, 2020

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#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## **INTRODUCTION**

Habib Bank Limited (Mauritius Branch) (the "Bank" or "HBL Mauritius") is operating in Mauritius as a branch operation of HBL, a bank incorporated in Pakistan.

The guidelines of Bank of Mauritius applicable to the Bank are those for a branch of a foreign bank. The Bank has developed global policies relating to different aspects of the foreign operations but wherever guidelines issued by the local regulatory authorities of the host country, which in this case is Mauritius, are more stringent in so far as the Bank's operations in the host country are concerned, the Bank adopts the local regulations.

The Bank is a public interest entity as defined under the Mauritian Financial Reporting Act 2004, and is guided by the Bank of Mauritius *Guideline on Corporate Governance*, and the National Code of Corporate Governance for Mauritius (2016) (the "Code").

Corporate governance involves a framework of processes and attitudes within a company and relationships between a company's management, board, shareholders and other stakeholders. Effective corporate governance practices are essential to adding value and ensuring long-term continuity and success of a company.

#### **Compliance with the National Code of Corporate Governance for Mauritius**

During the year under review, the management of the Bank has assessed the requirements and provisions as specified in the Code and took the necessary steps to ensure adherence thereto.

Throughout the year ended 31 December 2020, to the best of the management's knowledge, where the Bank has not applied in view of its branch status, certain principles set out in the Code, the reasons for non-application are listed out in the relevant sections of the report.

Principles of the Code
Principle 1: Governance Structure
Principle 2: The Structure of the Board and its Committees
Principle 3: Director Appointment Procedures
Principle 4: Director Duties, Remuneration and Performance
Principle 5: Risk Governance and Internal Control
Principle 6: Reporting with Integrity
Principle 7: Audit
Principle 8: Relations with Shareholders and Other Key Stakeholders

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Group Values, Charter and Code of Conduct

#### Vision

Enabling people to advance with confidence and success.

#### Mission

To make our customers prosper, our staff excel and create value for shareholders.

#### **Our Values**

Our values are the fundamental principles that define our culture and are brought to life in our attitudes and behaviour.

#### **Customer Focus**

We strive to fully understand our customers' needs while adapting our products and services to meet their requirements. We always endeavour for customer satisfaction as our primary goal.

## Excellence

This is at the core of everything we do. In an increasingly competitive environment, we strive to provide quality services, products and premises. Only by being the very best, can we become successful.

#### Progressiveness

We believe in the advancement of society through the adoption of enlightened working practices, innovative products and processes and a spirit of enterprise.

#### Integrity

We are the leading bank in Pakistan, and our success depends upon building trust at every level. Our customers – and society in general – expect us to possess and steadfastly adhere to high moral principles and professional standards.

#### Meritocracy

We believe in providing opportunities to our employees on the basis of their performance and ability. We reward achievements and provide enriching careers for all.

## **CODE OF ETHICS & BUSINESS CONDUCT**

To HBL, preserving and nurturing the Bank's reputation and commitment towards its core values is of utmost importance. The Bank expects all employees to conduct themselves in accordance with Code of Ethics and Business Conduct that provides guidelines to employees and HBL Board of Directors in their actions and serve as a declaration of highest standards of ethics and integrity.

The Code lays down the principles and sets the tone for proper conduct and ethical behaviour in conducting business. The Board, the Chairman and the President have ultimate responsibility for ensuring the legality and integrity of the Bank's operations while day-to-day responsibility lies with line management and each employee.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## WE EXPECT IN OUR PEOPLE

- Integrity, honesty, candor and moral principles that guide their daily actions.
- Honest and ethical conduct, including ethical handling of actual or apparent conflicts of interests between personal and professional relationships.
- Due diligence and proficiency in all business activities.
- Compliance to all legal and regulatory requirements, applicable governmental laws, rules and regulations.
- Conformity with all rules & regulations of the Bank and observance of all orders / directives issued by management.
- Avoid any conflict between personal, social, financial or political interests and the advancement of HBL's business interests or the interests of its customers.
- The Bank prohibits employees from soliciting or accepting anything of value including gift, entertainment, or other favors from anyone in connection with the business of the Bank unless such acceptance is disclosed or is excluded from such disclosure.
- Refrain from bringing in outside pressure or influence to attain personal gains within the organization.

# WE ARE A CUSTOMER FOCUSED ORGANISATION AND WANT EMPLOYEES TO

- Provide highest standard of services to customers and maintain a helpful and cooperative attitude towards them.
- Respect and protect privacy and confidentiality of our customers.
- Not disclose any information about the Bank or customer unless such disclosure is compelled by law or regulatory authorities.
- Be vigilant for character and actions of customers, vendors, and counter parties.

# WE PROMOTE TRANSPARENCY AND EXPECT EMPLOYEES TO MANAGE CONFLICTS OF INTERESTS

- Ensure that our employees' personal interests do not conflict with the duties which they have towards the Bank or which the Bank owes to its customers.
- Bank's books, records, documents, accounts, expense sheets, reports and statements must be factual to promote highest degree of integrity.
- Publicly representing self or submitting work for publication must be done after obtaining necessary approvals from Management. Ensure that public comments made in private capacity are not attributed as official comments of the Bank.
- Maintain confidentiality and secrecy at all times even after leaving the employment of the Bank as a commitment towards acceptance of a corporate code.

# WE PROGRESS THROUGH TRUST & INTEGRITY

- It is essential for HBL's success to comply with laws, regulations and ethical standards that is an important element of our obligation towards customers, stakeholders, general public and employees.
- Our employees are prohibited to engage in insider trading of securities and observe Bank's rules on personal trading in securities.
- Any suspicious activities such as, suspected insider trading, fraud, and misappropriation of funds must be reported to Compliance Officer and money laundering and terror financing must be reported to the Money Laundering Reporting Officer (MLRO) of the Bank.
- We are accountable for all compliance related activities and are cooperative with our regulators and auditors in performing their tasks with integrity.

# WE WANT EMPLOYEES TO PROTECT & MANAGE THE BANK'S ASSETS

- Employees are responsible for safeguarding the Bank's and the customers' tangible and intangible assets including cash, securities, business plans, customer information, physical property and services and the Bank's reputation.
- Unauthorized copying of copyrighted material, selling, using and distributing information, software and other forms of the Bank's proprietary information is strictly prohibited.
- The Bank's property and assets are strictly used for business purposes only. Misuse of official stationery is not allowed.
- The Bank is alert and vigilant with respect to frauds, thefts or significant illegal activities committed within the office and reports such activity immediately.

# WE ARE EQUAL OPPORTUNITY EMPLOYER AND PROMOTE EQUALITY & MERITOCRACY

- We treat all our employees, customers, suppliers and others with respect and dignity and value their individual differences. The Bank does not tolerate any act of discrimination against any person on the basis of race, religion, color, gender, age, marital status, national/ethical origin, sexual orientation, citizenship or disability. No employee is subject to any discrimination or harassment by another employee of the Bank.
- We do not prohibit employment of close relatives; however integrity of the human resource process must be maintained. An employee will not be part of any decision affecting a close relative to avoid conflict of interest.

# WE ARE COMMITTED TOWARDS CREATING & MAINTAINING A SAFE WORK PLACE

- HBL has zero tolerance for violence against any member of the workforce and prohibits employees from committing violent acts or threatening to commit such acts.
- The employee should be responsible to maintain office decorum and observe office timings, dress code and fulfill work commitments.
- HBL fosters well-being and health of its employees and discourages illegal use of drugs or alcohol on the job or work in presence of such substances in the body.
- HBL prohibits smoking in undesignated areas.
- HBL strictly forbids the violation of safety or health rules.

There is a mechanism in place where the top management meets at regular intervals through different forums (meetings & emails) to ensure that the values are communicated to staff. The Vision, Mission and Value statements are conspicuously displayed in the banking hall at all our branches.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## How the Bank is responsible for the compliance with the Group code of conduct?

The code of conduct forms an integral part of the employment process and is mandatory for every new recruit to read, understand and sign an undertaking to abide by the terms and conditions stated therein.

It is the duty and responsibility of each employee and Board of Directors to understand and adhere to the principles provided in the Code.

Any known or suspected violation of the code of conduct must immediately be reported to Human Resources. Violations of the code of conduct may result in disciplinary action including, in severe situations, immediate termination of employment. We encourage employees to direct concerns or complaints, arising in the ordinary course of business, which cannot be resolved by the supervisor, to respective Functional Head / Human Resources. If further information, explanation or guidance is required regarding a particular provision or applicability of the code of conduct, the "Code of Ethics & Business Conduct for HBL Staff" should be referred to, or the employee may contact his/her immediate Manager or Human Resources.

#### **Principle 1: Governance Structure**

#### 1. Governance Structure

## <u>1.1 Shareholding structure</u>

HBL Mauritius is a foreign branch of HBL. HBL is incorporated in Pakistan and is engaged in commercial banking related services in Pakistan and overseas. The Aga Khan Fund for Economic Development (AKFED), S.A. is the parent company of HBL and its registered office is in Geneva, Switzerland.

## **<u>1.2</u>** Responsibilities of the Board

The Board is responsible for ensuring proper accounting records, which disclose with reasonable accuracy, at any time, the financial position of HBL. They are also responsible for ensuring that assets are safeguarded and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Board is responsible for ensuring that the internal control systems in place are effective and that the Bank's operations are properly controlled and comply with policies approved by the Bank and/or the Group as well as applicable laws and regulations.

#### Principle 2: The Structure of the Board and its Committees

#### 2. The Structure of the Board and its Committees

#### 2.1 Board Composition

HBL has a unitary board. The bank encourages representation of independent non-executive directors and directors representing minority interests on its board of directors. At present the Board includes 8 directors out of which 7 are male directors and 1 female director.

Category	Name of Directors
Independent Directors	1. Mr. Salim Raza
	2. Dr. Najeeb Samie
	3. Ms. Diane Elizabeth Moore
	4. Mr. Salim Yahya Chinoy
Non-Executive Directors	5. Mr. Sultan Ali Allana
	6. Mr. Shafiq Dharamshi
	7. Mr. Moeez Ahamad Jamal
Executive Director	8. Mr. Muhammad Aurangzeb

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 2: The Structure of the Board and its Committees (Continued)

#### 2. The Structure of the Board and its Committees (Continued)

## 2.1 Board Composition (Continued)

The Board of Directors of HBL are elected for a three-year term by the shareholders in the shareholders meeting.

The Board has an approved charter and has prepared a code of conduct and has ensured that appropriate steps have been taken to disseminate it through the Bank.

HBL has constituted various committees of directors for the oversight into different areas including risk management, matters of strategic importance, and corporate governance. The main committees of the Board are as follows:

- a) Board Audit Committee
- b) Board Risk Management Committee
- c) Board Human Resource and Remuneration Committee
- d) Board Compliance and Conduct Committee
- e) Board Development Finance Committee
- f) Board IT Committee
- g) Board Oversight Committee- International Governance

#### **Board Audit Committee (BAC)**

BAC is responsible for the review the adequacy and effectiveness of the internal control operational controls, and adequacy of financial statements and reporting system.

#### **Board Risk Management Committee (BRMC)**

BRMC is responsible, on behalf of the Board, for oversight and advice to the Board on risk related matters and risk governance.

#### **Board Human Resource and Remuneration Committee (BHRRC)**

BHRRC is a committee of the Board from which it derives its authority and to which it regularly reports to HR and related matters.

#### **Board Compliance and Conduct Committee (BCNC)**

BCNC is responsible for providing support to the Board in inculcating compliance and conduct culture including various regulatory reports, policies and improving governance.

#### **Board Development Finance Committee (BDFC)**

BDFC's responsibility is to assist the Board in providing oversight for financial inclusion to the underserved and underdeveloped areas of the country.

#### **Board IT Committee (BITC)**

BITC is mainly responsible for advising and reporting to the Board on the status of technology activities and digital initiatives.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 2: The Structure of the Board and its Committees (Continued)

## 2. The Structure of the Board and its Committees (Continued)

# 2.1 Board Composition (Continued)

## **Board Oversight Committee – International Governance (BOC-IG)**

BOC–IG's responsibility is to assist the Board for enhanced oversight in the quality of governance in overseas business operations.

Since HBL Mauritius is a foreign branch of HBL, a bank incorporated in Pakistan, the Bank does not have a Board of Directors. The administration and operations of the Bank has been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance, the Head of Compliance and the Country Operations Manager. The local management team is headed by the Country Manager for the day to day running of the local operations of the Bank. The Country Manager reports directly to HBL in Pakistan. The performance of the Bank is monitored through local management committees as well as by HBL.

There is a mandatory requirement to appoint a full time Company Secretary at HBL. The main responsibilities include preparing and circulating agendas and working papers to the Board, ensuring that proper procedures for the appointment of directors are carried out and the Bank complies with its constitution and all relevant statutory and regulatory requirements in relation to the Board.

There is no board or board sub-committee set up for the Bank. As such, no company secretary has been appointed. The Bank operates through local management.

#### **Mauritius Branch Operations**

#### Head of Head Office Internal Compliance (Pakistan) Control Unit Money **Country Manager** Laundering Reporting Officer (MLRO) Country Head of Retail & Head of Human Resource Treasury Head of Operations Islamic Banking & Administration Corporate Finance Manager Centralised Branch Network Operations

# ORGANOGRAM

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 2: The Structure of the Board and its Committees (Continued)

#### 2. The Structure of the Board and its Committees (Continued)

## 2.1 Board Composition (Continued)

#### **Mauritius Branch Operations (Continued)**

#### Oversight of HBL Mauritius Operations- Management Composition

The Bank does not have a Board of Directors locally given that the administration and operations of the Bank has been conferred to a local management team comprising:

- the Country Manager;
- the Head of Retail & Islamic Banking;
- the Country Operations Manager;
- the Head of Finance; and
- the Head of Compliance.

#### **Country Manager**

The Country Manager is responsible for the following:

- Contribute to strategic planning and decision making for HBL's international banking business and evaluating opportunities and threats relating to banking operations in Mauritius.;
- Ensure all Bank manuals are updated and understood by all relevant staff;
- Coach and motivate branches with the aims of exceeding plan volume and profitability targets, ensure smooth operations of the Bank and ensure that the efficiency and delivery standards are maintained;
- Encourage staff to participate in strategic and regular communication meetings and to communicate their views;
- Lead by example and ensure culture change towards a target-oriented team.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 2: The Structure of the Board and its Committees (Continued)

## 2. The Structure of the Board and its Committees (Continued)

## 2.1 Board Composition (Continued)

## **Mauritius Branch Operations (Continued)**

Oversight of HBL Mauritius Operations- Management Composition (Continued)

#### Head Retail and Islamic Banking

- Formulate and develop strategies to achieve business targets;
- Grow assets and liabilities of Islamic Banking Unit as well as a number of account targets;
- Devise marketing plans to maintain and develop customer relationship;
- Assist branches in meeting their targets for account opening, assets and liabilities;
- Maintain high standards of customer service and coordinate with the relevant support department to ensure high customer satisfaction.

## **Country Operations Manager**

- To develop and manage efficiency of delivery channels and continuously improve service quality standards;
- Ensure smooth operations of all branches with no disruptions arising from IT or Administration issues;
- Ensure that optimum utilization is made of Misys and to take full benefit of system automation through adequate staff training and track and monitor divergence from Key Indicators with monthly report and recommendations to Country Manager and Manager Sales;
- Responsible for the smooth running of the Bank's operations;
- Ensure set up of and regular update on business processes, job descriptions and procedure manuals for each function of the Bank.

# **Head of Finance**

- To contribute towards strategic planning and decision making for the Bank, ensuring opportunities and evaluating threats relating to financial performance;
- To develop financial policies with due focus on financial and tax planning;
- Preparation of financial reporting for onward delivery to the management;
- Develop and implement processes and systems to provide management information to ensure that effective controls across all areas of the Bank are in place;
- Staying abreast of the local prudential regulations, economic environment and political environment of the country within the assigned portfolio;
- To participate in Asset Liability and Management Committees and provide financial analysis, advice and guidance.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 2: The Structure of the Board and its Committees (Continued)

2. The Structure of the Board and its Committees (Continued)

# 2.1 Board Composition (Continued)

# **Mauritius Branch Operations (Continued)**

Oversight of HBL Mauritius Operations- Management Composition (Continued)

# Head of Compliance

- Review Know Your Customer (KYC) documents uploaded by the branches into Misys. The KYC quality assurance is a highly critical process given that KYCs are the basis of customer profiling (High, Medium and Low Risk) for the organization and is the primary tool for determining the level of AML/CFT risk in light of regulations and policies;
- Periodic Compliance Reviews of local branches/operations and investigate and raise queries with respective branches/units in order to analyze out of pattern transactions which are verified to the information already available in the system/account opening forms /other supporting documents;
- Build a strong Compliance culture across HBL Mauritius through continuous training efforts focused at educating branch staff on the criticality of completing KYC accurately and how it culminated into the overall management of regulatory, AML and reputational risk for the Bank. These training and awareness sessions are executed through lectures and practical demonstrations;
- Review the Alerts generated through AML solution (Mantas) & Safewatch filter;
- Monitoring & identifying suspicious transactions and their disclosure and reporting to the Regulator;
- Ensure compliance with FATCA and CRS regulations.

The local Management team is headed by the Country Manager for the day-to-day running of the local operations of the Bank. The Country Manager reports directly to HBL.

In order to carry on an orderly conduct of the business, the Bank has set up the following committees:

#### • <u>Management Committee</u>

The Management Committee meets on a monthly basis. It has the responsibility for business development initiatives, human resources & internal management structure, IT & Operational issues, Health & Safety, social matters such as education & environmental protection and any other relevant issues.

Management also considers employee remuneration issues and key appointments. It ensures that the higher-level management receives appropriate training as deemed appropriate. The Committee is headed by the Country Manager.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 2: The Structure of the Board and its Committees (Continued)

2. The Structure of the Board and its Committees (Continued)

# 2.1 Board Composition (Continued)

# **Mauritius Branch Operations (Continued)**

# <u>Asset and Liability Committee</u>

The Asset and Liability Committee (ALCO) of the Bank has a formal schedule of matters reserved for its purview and meets on a monthly basis. It is responsible for the overall branch strategy, acquisition and divestment, approval of major capital expenditure projects and consideration of significant financing matters. It monitors the exposure to key business risks and reviews the strategic direction of the Bank, its annual budget, its progress towards achievement of its budget and its capital expenditure program.

The Committee also takes stock of Liquidity and Treasury positions and plan for liquidity management. The Committee is headed by the Country Manager.

ALCO monitors the external environment in which the Bank operates and assesses the impact of factors such as:

- Interest rate volatility and trends;
- Market liquidity;
- Exchange rate movements;
- Monetary and fiscal policies;
- Competitors actions; and
- Stress testing.

#### <u>Audit, Compliance & Internal Control Review Committee</u>

It is responsible for reviewing system, limit breaches, compliance, approvals and authorities and other controls in place to ensure sound internal control systems. The Committee is headed by the Country Manager and meets on a monthly basis.

The Internal Control Unit ("ICU") Mauritius reports directly to ICU at HBL, Karachi and administratively to the Country Manager. Before the reports are released they should be addressed to him for his review and comments (if deemed necessary).

ICU Mauritius assists management in improving the control environment through various types of reviews by identifying breaches i.e. (exceptions/issues) in approved policies, procedures and key regulatory requirements.

The functioning of ICU is as per a duly approved annual plan.

ICU Mauritius meets every fortnight with ICU Head of HBL through conference calls with other international branches to discuss ICU related issues.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 2: The Structure of the Board and its Committees (Continued)

2. The Structure of the Board and its Committees (Continued)

# 2.1 Board Composition (Continued)

# **Mauritius Branch Operations (Continued)**

## • <u>Compliance Committee</u>

The Compliance Committee was established in May 2018.

It is responsible for promoting a high-level compliance culture within HBL Mauritius operations and addresses the weaknesses giving rise to non-compliance. It also ensures that Business functions take full ownership of compliance risks. Furthermore, it also reviews and discusses compliance risk issues faced by the Bank at cross functional level. It also ensures effective implementation of AML/CFT Policy in true spirit within the Bank as well as establish a mechanism to ensure that the desired results are achieved.

The Committee convenes once every quarter and is chaired by the Country Manager.

## • IT Steering Committee

The IT Steering Committee meets on a quarterly to discuss and manage the developments in relation to the technology, software, IT security and acquisition of hardware.

The Committee is headed by the Country Manager.

# Health and Safety Committee

The Health and Safety meets on a quarterly basis to discuss matters relating to employee health and work environment safety issues.

The Committee is headed by the Country Manager.

#### <u>Risk Management Committee</u>

The management in 2020 decided to resume the convening of the Risk Management Committee meetings. The committee meets on a quarterly basis.

It is responsible for Monitoring regulatory developments, review the Bank's risk profiles by types of risks, customer segments, process, systems and other relevant dimension, review critical/ high risk observations highlighted by internal auditors and regulators and monitor effective and timely resolution.

The Committee is headed by the Country Manager.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# **Principle 3: Director Appointment Procedures**

## 3. Director Appointment Procedures

#### <u>3.1</u> <u>Appointment of Directors</u>

The Board of Directors of HBL is elected for a three-year term by the shareholders in the shareholders meeting. In case of any causal vacancy occurring on the Board, the person so appointed shall hold office for the remainder of the term of the director in whose place she/he is appointed. The Board is responsible for succession planning and for the appointment and induction of new Directors to the Board.

## 3.2 Board Access to Information & Advice

Since HBL Mauritius administration and operations have been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance and the Country Operations Manager, local committees including ALCO, Management, Compliance and IT steering committee have been setup to monitor the performance of the Bank.

The flow of information to the Bank is in the form of approved templates by different departments including finance, compliance, operations and Human Resource. Furthermore, where there is a matter of significant importance it is reported to the Bank immediately. At HBL's level, data is reviewed by respective Heads who are then responsible for the dissemination of the information at the Board and its sub-committee levels for updates and decision making.

The newly appointed Directors undergo an induction and orientation process.

# 3.3 Directors' Interests in Shares

Since HBL Mauritius is a foreign branch of HBL, a bank incorporated in Pakistan, there is no share issuance with respect to the foreign operations.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# **Principle 3: Director Appointment Procedures (Continued)**

## **3.** Director Appointment Procedures

#### 3.4 Independent Directors

HBL encourages representation of independent non-executive directors and directors representing minority interests on its board of directors. There are currently four independent directors out of a total of 8 Board members.

Since HBL Mauritius is a foreign branch of HBL, a bank incorporated in Pakistan, the responsibility of the operations of the Bank has been conferred to a local management team therefore there are no directors appointed at the Bank's level.

## 3.5 Evaluation of Board Performance

One of the main responsibilities of the Board is to put in place a formal and rigorous mechanism for regularly reviewing its overall performance as well as the performance of Board Committees and individual Directors. The Board of HBL performs an annual evaluation. The annual evaluation covers different aspects of the Board including Boards structure, size, composition, responsibilities of individual directors including independent directors, performance evaluation of Board Sub Committees and CEO. It also includes detailed analysis of the aspects where the Board thinks it can improve and develop an action plan to address issues.

Since HBL Mauritius is a foreign branch of HBL, the responsibility of the operations of the Bank has been conferred to a local management team therefore there is no such evaluation process. The performance of these committees is evaluated on a monthly basis by HBL.

#### 3.6 Succession Planning

There is a succession planning mechanism in place at HBL which is reviewed annually.

# 3.7 Induction & Orientation Programme & Periodic Refresher Programme for Directors

The Board of HBL ensures that directors attend trainings to ensure an appropriate level of focus on critical areas.

Since HBL Mauritius is a foreign branch of HBL, the responsibility of the operations of the Bank has been conferred to a local management team therefore there are no induction or training programmes for the directors. The senior level management of the Bank are required to attend trainings to enhance their skills and keep themselves well versed with the latest development in different areas affecting the business.

# 3.8 <u>Common directors between the Bank and its sole shareholder</u>

The Bank does not have a Board of Directors and hence there are no common directors between the Bank and shareholders. Locally, the administration and operations of the Bank have been conferred to a local management team comprising:

- the Country Manager;
- the Head of Retail & Islamic Banking;
- the Head of Finance;
- the Head of Compliance; and
- the Country Operations Manager.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# **Principle 3: Director Appointment Procedures (Continued)**

## **3.** Director Appointment Procedures

#### <u>3.8</u> <u>Common directors between the Bank and its sole shareholder (Continued)</u>

The local Management team is headed by the Country Manager for the day to day running of the local operations of the Bank. The Country Manager reports directly to HBL. Furthermore, none of the senior management of the Bank holds any shares in HBL.

#### **Principle 4: Director Duties, Remuneration and Performance**

# 4. Director Duties, Remuneration and performance

## 4.1 Board Charter

The Board of Directors owes a fiduciary duty of care to their organisation. Directors, individually and collectively, are responsible for the strategic direction and control of the Bank. Defining roles and responsibilities of directors contributes to a transparent environment of decision-making and accountability.

The Board ensures that conflicts of interest and related party transactions have been conducted in accordance with the conflicts of interest and related party transactions policy.

The Board is responsible:

- (i) to manage the business of the Bank, including payment of expenses incurred in promoting and registering the Bank;
- (ii) to issue shares and debentures;
- (iii) to lend, borrow and invest funds;
- (iv) incur capital expenditure;
- (v) to allow a Bank in which the director has an interest to contract with the Bank;
- (vi) to approve annual or semi-annual or other periodical accounts as are required to be circulated to the members;
- (vii) to declare interim dividend;
- (viii) to approve bonus of employees;
- (ix) to take over a bank or acquire a stake in another bank;
- (x) focus on policy making and general direction, oversight and supervision of the affairs of the Bank;
- (xi) to approve and monitor the objectives, strategies and overall business plans of the Bank and oversee that the affairs are carried out prudently within the framework of existing laws and regulations and high business ethics;
- (xii) for clearly defining the authorities and key responsibilities of both the Directors and the senior Management of the Bank;
- (xiii) for developing and periodically updating policies on risk management, credit, treasury and investment, internal control system and audit, IT Security, human resources, expenditure, accounting and disclosure and any other operational areas which the Board may deem appropriate from time to time;
- (xiv) to ensure existence of an effective Management Information System (MIS) to remain fully informed of the activities, operating performance and financial condition;
- (xv) develop and disseminate a Code of Conduct within the Bank to promote professional and corporate values;

## Principle 4: Director Duties, Remuneration and Performance (Continued)

#### 4. Director Duties, Remuneration and performance (Continued)

#### 4.1 Board Charter (Continued)

- (xvi) put in place adequate systems and controls for identification and redress of grievances arising from unethical practices;
- (xvii) develop a vision and/or mission statement and overall corporate strategy;
- (xviii) develop systems of sound internal controls at all levels;
- (xix) put a formal mechanism in place for the annual evaluation of the Board, its Committees and individual directors.

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team.

#### 4.2 <u>Role of Chairman and functioning of the directors</u>

The Chairman is responsible for leadership of the Board and ensure that the Board plays an effective role in fulfilling its responsibilities. The Chairman of the Board at the beginning of term of each director, issues a letter to the directors setting out their role, obligations, powers and responsibilities in accordance with the Companies Act and the Bank's Articles of Association, their remuneration and entitlement.

The roles and responsibilities of the directors are as follows:

- (i) Act in accordance with the Articles of Association of the Bank;
- Act in good faith in order to promote the objects of the Bank for the benefit of its members as a whole, and in the best interests of the Bank, its employees, the shareholders, the community and for the protection of the environment;
- (iii) Discharge their duties with due and reasonable care, skill and diligence and shall exercise independent judgment;
- (iv) Not involve in a situation in which they may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Bank;
- (v) Not to achieve any undue gain or advantage either to themselves or to their relatives, partners, or associates and if such Director is found guilty of making any undue gain, they shall be liable to pay an amount equal to that gain to the Bank;
- (vi) Endeavour to prevent the commission of any fraud or offences of money laundering.

Since HBL Mauritius is a foreign branch of HBL, a bank incorporated in Pakistan, it does not have a Board of Directors and therefore the administration and operations of the Bank have been conferred to a local management team.

## Principle 4: Director Duties, Remuneration and Performance (Continued)

## 4. Director Duties, Remuneration and performance (Continued)

## 4.3 <u>Role of Company Secretary</u>

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board and therefore does not have a company secretary but at HBL Pakistan as per the prevailing local laws and regulations there is a requirement to appoint a company secretary who looks after the company affairs.

#### a) <u>Secretarial Function</u>

- (i) To ensure compliance of the provisions of Companies Act and rules made thereunder and other statutes and byelaws of the bank;
- (ii) To ensure that business of the Bank is conducted in accordance with its objects as contained in its memorandum of association.
- (iii) To prepare the agenda in consultation with the Chairman and the other documents for all the meetings of the Board of Directors.
- (iv) To arrange with and to call and hold meetings of the Board and to prepare a correct record of proceedings.
- (v) To attend the Board meetings in order to ensure that the legal requirements are fulfilled and provide such information as are necessary.
- (vi) To arrange with the consultation of Chairman the annual and extraordinary general meetings of the bank and to attend such meetings in order to ensure compliance with the legal requirements and to make correct record thereof.

# b) <u>Legal Obligations</u>

- (i) Filling of various documents/returns with the Registrar as required under the provisions of the Act.
- (ii) Proper maintenance of books and registers of the Bank as required under the provisions of the Act.
- (iii) To see whether legal requirements of the allotment, issuance and transfer of share certificates, mortgages and charges, have been complied with.
- (iv) To convene/arrange the meetings of Directors, on their advice.
- (v) To issue notice and agenda of Board meetings to every director of the bank.
- (vi) To correspond with the directors of the bank on various matters.
- (vii) To record the minutes of the proceedings of the meetings of the Directors.

#### c) <u>Other Duties</u>

- (i) Ensuring that statutory forms are filed promptly.
- (ii) Keeping minutes of directors' meetings and general meetings.
- (iii) Ensuring that people entitled to do so, can inspect company records.
- (iv) Maintaining statutory books of the bank.

There is no board or board sub-committee set up for the Bank. As such, no company secretary has been appointed. The Bank operates through local management. The mandatory correspondences are made through the Country Manager.

## <u>4.4</u> <u>Directors' Service Contracts</u>

There are no Directors service contracts.

## Principle 4: Director Duties, Remuneration and Performance (Continued)

## 4. Director Duties, Remuneration and performance (Continued)

## 4.5 Directors' Emoluments

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance, the Head of Compliance and the Country Operations Manager. The remuneration of the senior management at the Bank's Level is determined by HBL.

## 4.6 Statement of Remuneration Policy

The Bank has a comprehensive, transparent and fair remuneration policy that is aligned with risk and responsibilities of financial intermediation, in accordance with the prevailing market practices.

- a) The Board of Directors ensures that a fair, transparent and competitive remuneration mechanism is in place that encourages the culture of 'pay for performance'.
- b) The Board of Directors approves the compensation and benefits of CEO and other key executives.
- c) The Board of Directors has constituted a Human Resource and Remuneration Committee.

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance, the Head of Compliance and the Country Operations Manager. The remuneration of the senior management at the Bank's Level is determined by the HBL.

# 4.7 Conflict of Interest

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors, locally given that the administration and operations of the Bank have been conferred to a local management team. The local management team is required to avoid any conflict of interest in accordance with the requirements of the Bank's Code of Ethics and Business Conduct.

#### 4.8 Directors Profile

Since HBL Mauritius is a foreign branch of HBL, a Bank incorporated in Pakistan. The Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team. The profiles of the senior management of the branch are stated in section, 4.9.

# 4.9 Board and Committee Attendance

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team. The local management monitors the performance of the Bank through different local sub committees.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 4: Director Duties, Remuneration and Performance (Continued)

#### 4. Director Duties, Remuneration and performance (Continued)

## 4.10 Senior Management's Profile

#### The profiles of the Senior Management are as follows:

# Mr. Erslaan Ahmed (Country Manager)

Mr. Erslaan Ahmed joined HBL in 2005. His banking experience spans over a period of more than 29 years. He holds a Master of Business Administration degree. He was Country Manager of HBL Bahrain for about 5 years till February 2017. His recent role was that of Regional General Manager for HBL Bangladesh and HBL Afghanistan.

His current responsibilities cover the supervision of HBL Mauritius's operations including treasury, corporate banking, centralised operations, financial control, retail branches, human resources and general administration functions.

#### Mr. Shabbir Husein Rajani (Head of Retail & Islamic Banking)

Mr. Shabbir Husein Rajani is heading the Retail and Islamic segments of HBL in Mauritius. He joined the Bank on January 9<sup>th</sup> 1976 and since then has acquired experience in nearly all the business activities of the Bank. His responsibilities mainly encompass the business development as far as Retail and Islamic Banking are concerned. He heads, manages and guides a team of Senior Managers and focuses towards business expansion on the retail side with the aim to increase the market share in the country. Mr. Shabbir Husein Rajani has 42 years' experience in the Banking Sector and devoted his entire career to the service of HBL in Mauritius.

## Mr. Zakirhussen Pirbhay (Country Operations Manager)

Mr. Zakirhussen Pirbhay joined HBL in February 2001 as a Bank Officer in the Advances department. He has since acquired experience in heading different departments of the Bank like Credit Administration, Finance, Project and Centralized Operations. Mr. Pirbhay was also the MLRO from February 2010 to May 2017 and thereafter joined the Operations department as Senior Operations Manager. In December 2017, he was assigned the responsibility of heading the operations of HBL Mauritius. His main role is to supervise and manage the overall operations of the Bank. He reports directly to the Country Manager. Mr. Pirbhay holds a Bsc (Hons) in Economics from the University of Mauritius.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 4: Director Duties, Remuneration and Performance (Continued)

## 4. Director Duties, Remuneration and performance (Continued)

## <u>4.10</u> Senior Management's Profile (Continued)

## Mr. Rhazally Jeeroburkan (Country Head of Compliance)

Mr. Rhazally Jeeroburkan joined the Bank in January 2020. His responsibilities comprise Management of KYC, monitoring and regularization of High Risk Accounts and Transaction Monitoring, and based on his previous experience he also provides training and awareness in areas of AML and reputational risk for the Bank.

Mr. Jeeroburkan has an experience of over 12 years. His core focus and experience has been in Operations and Compliance, which includes both local and global compliance. His last work experience comprised of working as MLRO at CIM Finance.

## Mr. Imad Zahid Nagi (Country Head of Finance)

Mr. Imad Zahid Nagi joined the Bank (Mauritius Branch) in September 2018. His responsibilities comprise contributing towards the strategic planning and decision making of the Bank. He is also responsible for financial reporting, budgeting and advising the Country Manager on commercial strategies and financial performance.

Mr. Nagi has been associated with the financial banking sector for over eight years and prior to joining HBL, he has worked as the Chief Financial Officer of an asset management company. Before joining as Head of Finance in Mauritius, he was part of the Strategy Division of HBL.

#### **Principle 5: Risk Governance and Internal Controls**

#### 5. Risk Governance and Internal Controls

## 5.1 <u>Risk Management</u>

The Bank continuously evaluates its risk architecture and governance framework through the Board Risk Management Committee which monitors, assesses and manages the risk profile of the Bank on an ongoing basis. Various risk committees at the senior management level are responsible for oversight and execution whereas day-to-day risk management activities are delegated to different levels through multi-tier management supervision and clearly articulated policies and procedures. Locally the risk is managed by ALCO which then reports to different levels at HBL. The Board through its sub committees monitors and evaluates the Bank's strategic, financial, operational and compliance risk. Furthermore, the Board has also developed and implemented appropriate frameworks and effective processes for the sound management of risk.

# 5.2 Risk Governance, Process and Tools

Policies, procedures and systems are in place to govern practices in a systematic and consistent manner. Key tools such as Risk Control Self-Assessment (RCSA), Key Risk Indicators and Operational Loss Data Management, are used to gauge the likelihood and severity of operational risk. The Operational Risk Profile and Liquidity Risk Assessment are regularly shared with the respective departments at HBL which is then escalated to senior management and the Board Risk Management Committee. The Bank uses stress testing and scenario analysis to proactively assess the impact of different scenarios affecting the branch.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 5: Risk Governance and Internal Controls (Continued)

#### 5. Risk Governance and Internal Controls (Continued)

## 5.3 Risk Roles and Responsibilities

- Review impact of industry, legal and regulatory changes relating to operational risk.
- Monitor key risk indicators.
- Assess the effectiveness of operational risk management process, and address changes where required.
- Maintain a sound and effective market and liquidity risk management architecture.
- To ensure that the products/portfolios exposed to market risk and liquidity risk are identified, measured and monitored.
- Review the systems, tools and methodologies for measuring, monitoring and reporting market risk and liquidity risk.

# 5.4 Internal Control

Management is responsible for ensuring that the internal control systems in place are effective and that the Bank's operations are properly controlled and comply with policies approved by the Bank as well as applicable laws and regulations.

## 5.5 Whistleblowing

HBL believes that open communication with employees is an integral part of cultural change. It facilitates in creating a healthy environment of mutual trust, openness, credibility and respect where employees can comfortably give candid feedback on work and policy issues and raise concerns to the Management in confidence without any fear of repercussions.

The employees are encouraged to report any inappropriate conduct or unethical behavior which they may become aware of and which may impact the reputation of the Bank. Employees are encouraged to come forward and blow the whistle in confidence through various modes of communication including a dedicated email address, call number supported by both interactive voice response system and through post directly addressed to the Chief Compliance Officer. The complaints reported are reviewed by Global Compliance.

#### **Principle 6: Reporting with Integrity**

#### 6. **Reporting with integrity**

## 6.1 Organisation's financial, environmental, social and governance position

Management of HBL Mauritius's top priority has been to conduct the business with the highest level of integrity and honesty and ensure that services are provided by professionals who have the required level of competence and capability and portray professional behavior in dealings with the clients and customers.

The Bank, as a policy, gives priority to adherence to the directives and policy guidelines issued by the Bank of Mauritius for its operations in Mauritius.

The financial statements of the Bank comply with the Companies Act 2001 and the Banking Act 2004 and have been prepared in accordance with the International Financial Reporting Standards (IFRS), Guidelines and Guidance Notes issued by the Bank of Mauritius, in so far as the operations of the Bank are concerned.

# STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 6: Reporting with Integrity (Continued)

## 6. **Reporting with integrity (Continued)**

## 6.1 Organisation's financial, environmental, social and governance position (Continued)

The management is responsible for their integrity, consistency, objectivity and reliability of the financial statements. In complying with International Financial Reporting Standards as well as the requirements of the Banking Act 2004 and the guidelines issued thereunder management has exercised its judgement and made best estimates where deemed necessary.

The development of Human resource is critical for the survival of the organization. Employee development and trainings needs are continuously monitored. The Bank urges an open environment between the employees and senior management on the matters of concern without any risk of reprisal against them.

The Bank is fully committed and supports a Go Green Organizational Culture. The clean environment motto stems down from the top management with special focus on making the work environment paperless and saving energy. The Bank always promotes environmental protection.

## 6.2 <u>Statement of directors' responsibility</u>

The Bank does not have a Board of Directors locally given that the administration and operations of the bank has been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking and the Country Operations Manager. The local Management team is headed by the Country Manager for the day-to-day running of the local operations of the Bank. The Country Manager reports directly to HBL.

#### 6.3 Performance and Outlook

The matter has been discussed in detail in the section related to Management Discussions and Analysis.

# 6.4 Health & safety

The Bank has always promoted a working environment in which a health and safety are inculcated in the culture of the Bank. The Bank maintains very conducive working environment for higher productivity and the general wellbeing of the internal and external stakeholders. HBL Mauritius has established a Health and Safety Committee in which matters of safety and health of employees and customers are a significant feature.

# 6.5 <u>Related Party transactions</u>

As per the Bank's guideline on Related party transactions, all related party transactions will be placed before the Board Audit Committee for their review and recommendation to the Board for approval.

The related party exposure shall be subject to the following exclusion:

- Loans given to employees under the Bank's HR policies.
- Placement of funds by HBL with its own branches/subsidiaries overseas.
- Bank's investment in common shareholding of its subsidiaries.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 6: Reporting with Integrity (Continued)

## 6. **Reporting with integrity (Continued)**

## 6.6 Website

The Bank's website provides useful information to the stakeholders. The un-audited quarterly accounts and the Annual reports are also made available on the website.

## Principle 7: Audit

# 7. Audit

## <u>7.1</u> <u>Internal audit</u>

HBL Mauritius has a team of Internal Group Auditors, who reports directly to the HBL Board in Pakistan ensuring objectivity and impartiality of regular audit exercise.

HBL conducts an internal audit of its overseas location once after every three years. The internal audit team submits its findings in the form of report to the Internal Audit Department. The findings are discussed by the Audit Committee which ultimately reports to the Board. The observations highlighted are regularly monitored by the Global Compliance department. In addition to it, a desktop review of Business (Business Risk Review) is also conducted on an annual basis.

There have been no restrictions placed over the right of access by internal audit to the records, management or employees of the Bank as part of the audit procedures performed during the year under review.

# 7.2 External auditors

In line with the Banking Act 2004, an audit firm is not allowed to audit a financial institution for a continuous period of more than five years. While appointing the auditors, the Audit Committee of HBL Pakistan evaluates different sets of criteria which includes the eligibility, skill set and independence before recommending the appointment of the auditor to the Board of Directors. KPMG being eligible for the appointment had submitted the audit proposal to act as statutory auditors of HBL Mauritius. The Board of Directors of HBL Pakistan approved the reappointment of KPMG as statutory auditors of HBL Mauritius for the year ended December 31, 2020 in their meeting held on September 10, 2020.

The other non-assurance services, which includes tax services have been outsourced to BDO & Co.

Name	2020	2019	2018
	( <b>Rs in 000</b> )	(Rs in 000)	(Rs in 000)
Audit Services			
KPMG	2,185	1,495	-
KPMG (Cost overruns for the audit services of 2019)	200	-	-
Pricewaterhouse Coopers	-	-	1,208
Pricewaterhouse Coopers (Cost overruns for the audit services of 2018)	-	207	-
Non-Assurance Services			
KPMG	-	124	-
BDO & CO	72	122	122

The audited accounts including the audit findings are duly discussed and reviewed by the local management committee.

## Principle 8: Relations with Shareholders and Other Key Stakeholders

#### 8. Relations with Shareholders and Other Key Stakeholders

#### <u>8.1</u> <u>Shareholder's meeting</u>

It is mandatory for HBL to convene its annual general meeting (AGM), once at least in every calendar year within a period of four months following the close of its financial year.

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, a bank incorporated in Pakistan, therefore no shareholder's meeting takes place at the branch level.

# 8.2 Shareholder feedback and concerns

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, therefore no shareholder's feedback and concern mechanism is required at the Bank level.

## 8.3 Shareholder's Calendar

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, therefore no shareholder's meetings are required at the branch level.

# 8.4 Employee share plans

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, therefore no employee share plans exist at the Bank's Level.

#### 8.5 Dividend policy

Dividends paid by the Bank are an integral part of the capital management process. Capital that is surplus to business operational requirements is remitted to HBL in accordance with the prevailing laws and regulations in Mauritius.

#### <u>8.6</u> Shareholder's Agreement Affecting the Governance of the Bank by the Board

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, therefore there is no such Shareholder's Agreement affecting the Governance of the Bank by the Board.

# 8.7 Third Party Management Agreement

There is no third-party management agreement by HBL Mauritius.

# 8.8 <u>Rights to Minority Shareholders</u>

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, therefore is no minority shareholding in HBL Mauritius.

## 8.9 Shareholders Communication

Since HBL Mauritius is a foreign branch of HBL, there is a robust reporting system in place where HBL is updated on a continuous basis in relation to the financial matters, the business matters, the developments and changes in laws and regulations, the compliance matters and other significant matters arising in the normal course of business. There is a performance review mechanism in place which monitors the performance of the Bank.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 8: Relations with Shareholders and Other Key Stakeholders (Continued)

# 8. Relations with Shareholders and Other Key Stakeholders (Continued)

#### **<u>8.9</u>** Shareholders Communication (Continued)

The Bank's other stakeholders include:

1) Employees

Employee development and trainings needs are continuously monitored. The Bank urges an open environment between the employees and senior management on the matters of concern without any risk of reprisal against them.

HBL Mauritius has a Platinum Staff Club which organises different staff activities during the year.

2) Customers

Customer prosperity is the topmost priority of the Bank. HBL Mauritius offers a wide range of products to its customers and ensures that services are provided by professionals who have the required level of competence and capability and portray professional behaviour in dealings with the customers.

3) Regulators

HBL Mauritius views relationship with its regulators as essential to the development of the Bank and in maintaining best practices.

#### <u>8.10</u> Corporate Social Responsibility and Donations

#### **Political Contribution**

No political contribution was made by the Bank during the year.

#### **Donations**

The Bank did not make any charitable donation during the year.

#### Environmental Practice and Energy Consumption

The Bank is fully committed and supports a Go Green Organizational Culture. The clean environment motto stems down from the top management with special focus on making the work environment paperless and saving energy.

#### STATEMENT OF COMPLIANCE

## (Section 75 (3) of the Financial Reporting Act)

Name of PIE: Habib Bank Limited (Mauritius Branch)

Reporting period: January 1, 2020 to December 31, 2020

We, the Management of Habib Bank Limited (Mauritius Branch), confirm that to the best of our knowledge

the Bank has complied with all of its obligations and requirements under the Code of Corporate Governance.

• • • •

**SIGNED BY:** 

Mr. Imad Zahid Nagi Head of Finance

Mr. Erslaan Ahmed Country Manager

APRIL 2nd 2025 DATE:

#### MANAGEMENT DISCUSSION AND ANALYSIS

The Management of Habib Bank Limited (Mauritius Branch) (the 'Bank') is pleased to present their Management Discussion and Analysis (MDA) as per the Bank of Mauritius Guideline on Public Disclosure of Information issued in July 2008 (Revised November 2009) and in compliance with the Banking Act 2004 and Companies Act 2001.

#### Forward looking statement as per Bank of Mauritius guidelines

In view of the uncertainties inherent in the forecasts and projections contained in the MDA, it is prudent to preface it with a cautionary note to the reader. The note should indicate that the MDA includes forward-looking statements and that risks exist that forecasts, projections and assumptions contained therein may not materialise and that actual results may vary materially from the plans and expectations. The note should also state that the financial institution has no plan to update any forward-looking statements periodically. The reader should, therefore, stand cautioned not to place any undue reliance on such forecasts.

#### **Financial Review**

For the year ended December 31, 2020, the Bank has made a loss before income tax of Rs 62.521 M as compared to a loss of Rs 19.944 M for the same period in 2019. The year 2020 was impacted by the COVID-19 pandemic. This was an unprecedented event whereby economies, business, household and other facets of life were affected globally and lockdowns in different countries were announced. The different regulatory authorities have been forthcoming and several relief measures were announced and adopted by the businesses across the world including Mauritius. Similarly in Mauritius the governmental authorities introduced several relief measures in March 2020 and one of them was the reduction in the Key Repo Rate by 50 basis points bringing down the rate to 2.85% in March and a further reduction of 100 basis points in April, bringing down the Key Repo Rate to 1.85%. The Bank's current strategy involves primarily investing in short term sovereign investment securities in the form of Bank of Mauritius bills and Government Notes and limiting its loan portfolio. The increase in losses is mainly attributable to the declining yields on the sovereign papers whereby the Bank managed to earn average year to date yield on investments of around 1% as compared to 2.95% in 2019. The composition of assets of the Bank continued to be heavily tilted towards sovereign investments with a further increase of 6.75% towards Investment securities, increasing the Investment securities to Loans and advances to customers composition to 88.12% : 11.88%. The Investment securities during the year stood at Rs 1,268.848 M representing a decrease of 2.14% as compared to last year. The Loans and advances to customers reduced by around Rs 125.851 M on account of calling back high risk loans representing a decrease of 42.38% as from last year. The deposit base of the Bank was around Rs 1,494.413 M. The deposit from customers remained fairly consistent over the year with a slight reduction of 2.72% as compared to last year. The operating costs increased by Rs 13.447 M representing an increase of 18.07% compared to last year.

Total assets of the Bank amounted to **Rs 1,959.687 M**. The total assets decreased by 5.43% (**Rs 112.619 M**) for the year ended December 31, 2020 as compared to December 31, 2019 where the total assets amounted to Rs 2,072.307 M.

#### **Performance Against Objectives**

Objectives for 2020	Performance for 2020
The ROE projected at -4.67%	ROE stood at -17.49%
Operating income projected to decrease by 7.30%	Operating income decreased by 58.35%
Expected reduction in operating expenses by 2.58%	The operating expenses increased by 17.83%
Expected Loss before income tax (LBT) Rs 21.85M	Loss before income tax (LBT) reached Rs 62.52 M
The portfolio quality for 2020 is targeted to remain below 4%	The ratio stood at 3.40% in 2020
The Capital Adequacy Ratio targeting to maintain above 20%	The Capital Adequacy Ratio stood at 143.41%

Objectives for 2019	Performance for 2019
The ROE projected at -6%	ROE stood at -3.6%
Operating income projected to increase by 2.36%	Operating income decreased by 12.61%
The operating expenses for 2019 is expected to increase by 24%	The operating expenses decreased by 1.80%
Loss before income tax (LBT) to reach Rs 32.398 M	Loss before income tax (LBT) reached Rs 19.9 M
The portfolio quality for 2019 is targeted to remain below 5%	The ratio stood at 4.77% in 2019
Targeting to maintain above 20%	The Capital Adequacy Ratio stood at 108.04%

#### MANAGEMENT DISCUSSION AND ANALYSIS

On March 11, 2020, the World Health Organisation ("WHO") officially declared COVID-19 a global pandemic. In light of the rapid spread of COVID-19 across the globe, various economies and sectors have faced significant disruptions and uncertainty. The following major relief measures were provided by different regulatory authorities in Mauritius to support the economy including the Small and Medium Enterprises, Individuals and Households :

#### a) Wage Assistance Scheme

This was introduced to support enterprises whereby they will be entitled to receive an amount equivalent to the 15 days' basic wage bill for all of its employees drawing a monthly basic wage of up to Rs 50,000 subject to a cap of Rs 12,500 per employee.

#### b) Financial Support

i) The Bank of Mauritius introduced a Special Relief Amount of Rs 5 billion through commercial banks to meet cash flow and working capital requirements of economic operators which are being directly impacted by COVID-19. The facilities provided will be for a period of 48 months, with a moratorium period of 9 months on capital and interest payments.

ii) Moratoriums for Economic Operators, Small and Medium Enterprises, Households (combined monthly basic salary of up to Rs 50,000 and having a house loan) and Individuals (drawing a monthly basic salary of Rs 50,000) have been extended up to June 30, 2021 by the Bank of Mauritius. The moratorium for Economic Operators and Households is applicable on capital repayments whereas for SME and Individuals it is extended to capital and interest payments. The moratoriums are subject to compliance with the required rules and regulations.

iii) The Bank of Mauritius has reduced the Cash Reserve Ratio requirement from 9% to 8% on rupee deposits up till June 30, 2021.

iv) The Bank of Mauritius has put on hold the Guideline on Credit Impairment Measurement and Income Recognition, which was effective since January 2020 to allow commercial banks to continue supporting enterprises facing cash flow and working capital difficulties in the context of COVID-19.

#### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

#### **Review by financial priority areas:**

	2020	2019	2018
	%	%	%
Net interest margin	0.77	2.61	2.10
Return on average total assets	(3.26)	(0.01)	(0.57)
Cost to income ratio	393.08	138.94	123.65
Return on equity	(17.49)	(3.60)	(4.00)

# Financial Data

	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Interest income			
Loans and advances to customers	12,053	30,192	43,160
Placements	783	1,818	2,395
Investment securities	13,250	31,095	23,408
Other	14	40	283
Total	26,100	63,145	69,246
Interest expense			
Deposits from customers	(8,022)	(16,833)	(18,556)
Other borrowed funds	-	(42)	(15)
Lease liability under IFRS 16	(1,128)	(1,236)	-
Total	(9,150)	(18,111)	(18,571)
Net interest income	16,950	45,034	50,675
Non interest income			
Fee and commission income	2,080	2,660	4,455
Net trading income	1,175	2,462	3,480
Other operating income	1,128	1,062	-
Total	4,383	6,184	7,935
Non interest expense			
Net impairment reversal/(loss) on financial assets	4,018	3,266	(6,020)
Net impairment loss on off-balance sheet items	-	(4)	-
Personnel expenses	(52,673)	(39,723)	(34,315)
Operating lease expenses	(2,099)	(4,468)	(6,693)
Depreciation and amortisation	(5,840)	(5,378)	(2,836)
Other expenses	(27,260)	(24,855)	(22,605)
Total	(83,854)	(71,162)	(72,469)
Loss before income tax	(62,521)	(19,944)	(13,859)
Cash and cash equivalents	375,814	222,342	276,587
Loan and advances to customers	171,087	296,938	766,722
Investment securities	1,268,848	1,405,214	951,514
Total	1,815,749	1,924,494	1,994,823
Deposits from customers	1,494,413	1,536,239	1,748,624

#### Net Interest Income

Net interest income has decreased from Rs 45.034 M in 2019 to reach **Rs 16.950** M in the current year, showing a decrease of 62.36% due to reduction in yields on short term sovereign papers. The earning yields for the Year To Date (YTD) on Investments was around 1% as compared to last year YTD yields of around 2.95%.

#### **Credit Exposure**

Credit risk is the threat where a customer or counterparty will not be able to honour its obligation in accordance with agreed contract terms. Credit risk makes up the largest part of the Bank's risk exposures. The Bank's credit process is guided by globally established credit policies, rules and guidelines continuing a close to the market approach with the aim to maintain a well-diversified portfolio of credit risk which produces a reliable and consistent return.

The Credit Risk Strategy reflects HBL's tolerance for risk i.e. credit risk appetite and the level of expected profitability. This, as a minimum, reflects HBL's strategy to grant credit based on various products, economic sectors, client segments etc., target markets giving due consideration to risks specific to each target market.

Certain groups of exposures/ facilities are managed under product programs which are approved by various level of approving authorities as defined in the credit policy manual. Each product program contains detailed credit criteria, regulatory, compliance and documentation requirement.

#### **Credit Risk Mitigation**

It is the practice of the Bank to monitor its credit portfolio on a continuous basis. Procedures are in place to identify, at an early stage, credit exposures for which there may be high risk of loss. The objective of an early warning system is to address potential problems while various options may still be available. Early detection of problematic loans is a tenet of our credit culture and is intended to ensure that greater attention is paid to such exposure.

The Bank has a variety of techniques to mitigate credit risk. First and foremost, the Bank has a sound guideline for assessing borrowers to ensure that they have repayment capacity to service their loans. Once satisfied with the repayment capacity, the Bank takes adequate security to cover its exposure wherever possible.

HBL has established prudential limits set by the Board to address concentration of risks by counterparty and has well established guidelines from credit initiation to disbursement and asset remedial management. There is also a rating system for corporate customers to reflect the risk associated with such customers. Excesses over limits procedures are well defined and are treated as exceptions.

#### **On Balance Sheet Credit Exposure**

For the year ended **December 31, 2020**, the provision for the credit losses/impairment amounted to Rs 6.269M.

The following table shows a breakdown of the Bank's sectorwise gross credit exposure:

	2020			2019	2018	
Sectors	Amount Rs'000	% of total	Amount Rs'000	% of total	Amount Rs'000	% of total
Agriculture & Fishing	6,793	3.83%	98,681	32.12%	244,922	30.96%
Manufacturing	20,192	11.39%	25,467	8.29%	82,175	10.39%
Tourism	2,548	1.44%	1,251	0.41%	7,330	0.93%
Transport	1,959	1.10%	2,938	0.96%	3,445	0.44%
Construction	4,200	2.37%	33,583	10.93%	39,762	5.03%
Traders	109,947	61.99%	112,738	36.70%	287,511	36.34%
Financial & Business Services	-	0.00%	14,852	4.83%	105,463	13.33%
Personal	31,497	17.76%	8,773	2.86%	7,376	0.93%
Professional	-	0.00%	-	0.00%	113	0.01%
Others	-	0.00%	8,597	2.80%	10,653	1.35%
Total Customer Advances	177,136	<b>99.</b> 88%	306,880	99.89%	788,750	99.69%
Interest receivable	220	0.12%	345	0.11%	2,432	0.31%
Total Gross Customer Advances	177,356	100.00%	307,225	100.00%	791,182	100.00%

#### **Off-Balance Sheet Credit Exposure**

Sectors	2020		2019		2018	
	Rs'000	%	Rs'000	%	Rs'000	%
Food & Manufacturing	1,562	14.57%	3,528	15.01%	809	3.07%
Tourism	5,500	51.32%	5,500	23.39%	7,340	27.82%
Traders	2,647	24.70%	13,042	55.47%	11,844	44.89%
Others	1,008	9.41%	1,440	6.13%	6,393	24.23%
Total	10,717	100.00%	23,510	100.00%	26,386	100.00%

#### **Credit Concentration**

The Bank has a system of continuous monitoring of credit concentration and ensures adherence to the concentration limits as per the Bank of Mauritius Guideline. The Bank is reporting regularly to the Bank of Mauritius for customer advances aggregating more than 25% of its capital base or group exposures exceeding 40%.

#### **Credit Quality**

Loss allowance was made as per Bank of Mauritius Guideline on Credit Impairment Measurement and Income Recognition and in accordance with IFRS 9.

	2020				2019			2018		
	Total Advances	Impaired loans	% of Total Advances	Total Advances	Impaired loans	% of Total Advances	Total Advances	Impaired loans	% of Total Advances	
Agriculture and Fishing	6,793	500	0.28%	98,681	500	0.16%	244,922	500	0.06%	
Manufacturing	20,192	-	0.00%	25,467	-	0.00%	82,175	33,469	4.24%	
Tourism	2,548	-	0.00%	1,251	-	0.00%	7,330	-	0.00%	
Transport	1,959	-	0.00%	2,938	-	0.00%	3,445	-	0.00%	
Construction	4,200	-	0.00%	33,583	3,131	1.02%	39,762	3,131	0.40%	
Traders	109,947	2,366	1.33%	112,738	2,364	0.77%	287,511	10,468	1.33%	
Financial & Business Services	-	-	-	14,852	-	0.00%	105,463	-	0.00%	
Personal	31,497	3,170	1.79%	8,773	60	0.02%	7,376	115	0.01%	
Professional	-	-	0.00%	-	-	0.00%	113	-	0.00%	
Others	-	-	-	8,597	8,598	2.80%	10,653	10,147	1.29%	
Total Customer Advances	177,136	6,036	3.40%	306,880	14,653	4.77%	788,750	57,830	7.33%	
Interest Receivable	220	-		345	-		2,432	-		
Total Gross Customer Advances	177,356	6,036	3.40%	307,225	14,653	4.77%	791,182	57,830	7.33%	

The ratio of Non-Performing Loans (NPLs) to total loans decreased from 4.77% in 2019 to 3.40% in 2020.

#### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

#### **Credit Quality (continued)**

A breakdown of the impaired loans and allowances for credit impairment is provided in table below:

		20	2019	2018		
	Impaired Loans	Stage 3 ECL*	Stage 1 and Stage 2 ECL*	Total Allowances for Credit Impairment	Total Allowances for Credit Impairment	Total Allowances for Credit Impairment
Agriculture and Fishing	500	551	11	562	2,021	1,760
Manufacturing	-	-	35	35	316	9,046
Tourism	-	-	5	5	1	35
Transport	-	-	33	33	8	72
Construction	-	-	-	-	2,705	3,428
Traders	2,366	2,050	244	2,294	2,426	6,832
Financial & Business Services	-	-	-	-	4	371
Personal	3,170	2,725	615	3,340	149	303
Others	-	-	-	-	2,657	2,613
Total	6,036	5,326	943	6,269	10,287	24,460

\*ECL stands for Expected Credit Loss.

The table below shows comparative movements in total loss allowance made to non-performing loans and total gross loans and advances respectively over the last 3 years.

	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Specific allowances for credit impairment	5,326	7,839	18,867
Portfolio allowances for credit impairment	943	2,448	5,593
Total allowances for credit impairment	6,269	10,287	24,460
Total gross loans and advances	177,356	307,225	791,182
Total non-performing loans	6,036	14,653	57,830
Specific allowance for credit impairment to non-performing loans	88.24%		32.62%
Allowance for credit impairment as a proportion of total gross loans and advances	3.53%	3.35%	3.09%

#### Loss allowance

The table below shows the movement in allowances for credit impairment:

	Total Rs'000
At January 1, 2020	10,287
Loss allowance made during the year	262
Loss allowance released	(4,280)
Loan written off in line with regulatory guidelines	-
At December 31, 2020	6,269

Loss allowance has been calculated as per the regulatory requirements of the Guideline on Credit Impairment Measurement and Income Recognition and in accordance with IFRS 9.

#### **Risk Management Policies and Controls**

Transactions in foreign currencies are converted in Mauritian rupees at the ruling rate of exchange. Monetary assets and liabilities for the year ended December 31, 2020 expressed in foreign currencies have been converted into Mauritian rupees; with the net foreign exchange gain/loss being transferred has been transferred to the Statement of Profit or Loss and Other Comprehensive Income.

Interests on performing advances, investments and placements as well as non interest income are taken on an accrual basis. Interest on nonperforming advances is only taken into account on a receipt basis. Accrual of interest is ceased on non-performing advances/loans as per the guidelines of the Bank of Mauritius and in accordance with IFRS 9. Fees and commissions are taken on an accrual basis. Interest rate risk is a risk that a movement in interest rates will have a significant adverse effect on the financial condition of the Bank.

The Bank operates in foreign currencies on international markets and is thus exposed to exchange risk arising from the fluctuation especially to Pound Sterling and Euros. Foreign exchange risk is a risk that can affect the financial position, earnings and economic value with a drastic movement of exchange rates.

The Bank is also exposed to interest rate risk on its deposits, advances and investments. The Assets and Liabilities Committee (ALCO) considers, reviews and examines the whole portfolio of the Bank on a monthly basis to sustain the risk.

The Bank is also exposed to credit risk of the debtors who are unable to pay their liabilities on due dates. The Bank has a structural system of placing limits on the amount of risk accepted in relation to the borrowers or group of borrowers in all sectors. All credit limits are renewed on an annual basis by the credit committee. Exposure to credit risk is also managed by obtaining collateral and personal guarantee.

Operational risk is the potential for loss from failure in business possessions, internal control system, technology or fraud. All these risks are reduced and mitigated by regular audit, training to staff and internal control system.

#### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

#### **Concentration of Risk**

Credit risk concentration through exposure of large credit exposures to groups of connected clients, is an important element in risk management. To mitigate the risk, the Bank is diversifying its credit portfolio to avoid any adverse concentrations of risks associated with large exposures. The Bank is fully compliant with the existing Guideline on Credit Concentration limits issued by the Bank of Mauritius.

	At Decembe	At December 31, 2020		At December 31, 2019		er 31, 2018
Customer Group	Total Group	% of Capital	Total Group	% of Capital	Total Group	% of Capital
	Exposure	Base	Exposure	Base	Exposure	Base
	Rs'm		Rs'm		Rs'm	
Customer Group 1	65	17%	91	20%	146	40%
Customer Group 2	-	-	-	-	135	37%
Customer Group 3	-	-	-	-	102	28%
Customer Group 4	-	-	-	-	91	25%
Customer Group 5	-	-	-	-	91	25%
Customer Group 6	-	-	-	-	91	25%

#### **Related Party Transactions Policies and Practices**

Parties are considered to be related to the Bank if they have the ability, directly or indirectly, to control the Bank or exercise significant influence over the Bank in making financial and operating decisions, or vice versa, or if they and the Bank are subject to common control. Related parties may be individuals or other entities. The current Bank of Mauritius Guideline on Related Party Transactions, issued in January 2009 is articulated around 3 main elements:

a) The role of the Board of Directors of a financial institution, its Conduct Review Committee and that of its Senior Management in establishing and implementing appropriate policies on related party transactions and administering the process for handling the transactions;

b) The definition of the different types of related party transactions and the setting out of regulatory limits on credit exposures to related parties and;

c) The definition of basic rules for monitoring and regulatory reporting of related party transactions and their disclosure in the Annual Report.

In fact, the Guideline is more stringent than the applicable International Accounting Standard (IAS 24) in that a person holding directly or indirectly 10% or more of the capital or of the voting rights of the Bank also falls within the definition of related party. As a general rule, all transactions with a related party must be carried out on terms and conditions that are at least as favourable to the Bank as market terms and conditions.

Related party transactions include:

- · Loans, finance leases and service agreements;
- Remuneration and retirement benefits of key management personnel;
- Giving a guarantee on behalf of a related party;
- Making an investment in any securities of a related party;
- · Deposits and placements; and
- Professional service contracts.

#### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

The Guideline classifies exposures to related parties into three categories:

#### Category 1

- Directors, their close family members and any entity where any of them holds more than a 10% interest;
- Shareholders owning more than 10% of the financial institution's capital;
- · Directors of any controlling shareholder; and
- Entities (excluding subsidiaries) where the financial institution holds more than a 10% interest.

#### Category 2

- Senior Management, their close family members and any entity where any of them holds more than a 10% interest;
- Senior Management of any controlling shareholder; and Subsidiaries of the financial institution.

#### Category 3

• Senior Management provided their exposures are within the terms and conditions of their employment contract.

#### **Basel III Disclosures**

In December 2010, the Basel Committee on Banking Supervision (BCBS) issued a comprehensive reform package entitled 'Basel III: A global regulatory framework for more resilient banks and banking systems'. The reform measures aim to improve the banking sector's ability to absorb shocks arising from financial and economic stress, whatever the source, improve risk management and governance and strengthen bank's transparency and disclosures.

The 'Guideline on Scope of Application of Basel III and Eligible Capital' issued by the Central Bank has been effective as from July 1, 2014 and has been complied with by the Bank.

### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

## **Capital Structure**

The Basel III disclosure requirements are as follows:

	Dec-20	Dec-19	Dec-18
BASEL III	<b>Rs'000</b>	Rs'000	Rs'000
TIER 1 CAPITAL			
Assigned Capital	415,103	415,103	300,000
Statutory reserve	69,796	69,796	69,796
Retained earnings	(71,678)	(3,588)	12,976
Actuarial loss	(32,733)	(16,318)	(14,286)
Less:			
Deferred tax asset	-	(7,606)	(4,711)
Regulatory adjustment	-	-	(2,703)
Common Equity Tier 1	380,488	457,387	361,072
Additional Tier 1 Capital	-	-	-
Total Tier 1 Capital	380,488	457,387	361,072
TIER 2 CAPITAL			
Portfolio provision	943	2,448	5,593
General banking reserve	1,175	817	1,455
Total Tier 2 Capital	2,118	3,265	7,048
TOTAL CAPITAL BASE	382,606	460,652	368,120
RISK WEIGHTED ASSETS FOR:			
On-balance sheet assets	169,414	304,827	737,602
Off-balance sheet exposures	380	2,786	1,627
Operational risk	95,247	116,442	129,326
Aggregate net open foreign exchange position	1,743	2,306	2,796
TOTAL RISK WEIGHTED ASSETS	266,784	426,361	871,351
CAPITAL ADEQUACY RATIO	143.41%	108.04%	42.25%
COMMON EQUITY TIER 1 CAPITAL RATIO	142.62%	107.28%	41.44%
TIER 1 CAPITAL RATIO	142.62%	107.28%	41.44%

#### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

The Bank of Mauritius has set the regulatory requirements with respect to banks' capital structure in Mauritius and has exercised its discretion in fixing the minimum capital adequacy ratio at 10%. The Bank has maintained its capital structure within prudential and supervisory limits, whilst ensuring it has sufficient capacity for its future development.

#### RISK WEIGHTED ASSETS AND OFF-BALANCE SHEET EXPOSURES

Risk Weighted On-Balance Sheet Assets

	Dec-20			Dec-19			Dec-18		
Risk Weighted On-Balance Sheet Assets	Amount	Weight	Weighted Assets	Amount	Weight	Weighted Assets	Amount	Weight	Weighted Assets
	Rs'000	%	Rs'000	Rs'000	%	Rs'000	Rs'000	%	Rs'000
Cash items	23,432	-	-	50,879	-	-	55,535	-	-
Claims on Sovereigns	500,267	-	-	507,389	-	-	75,000	-	-
Claims on Central Banks in Rs	1,029,644	-	-	995,002	-	-	942,047	-	-
Claims on Central Banks in Other than Rs	10,130	-	-	8,582	50	4,291	8,275	50	4,138
Claims on Banks in Foreign Currency	178,518	20-100	42,970	162,724	20-50	65,095	132,803	20-50	26,561
Claims on Corporates	85,170	100	85,170	176,820	100	176,820	592,850	100	592,850
Claims on Retail	-	75	-	-	75	-	217	75	163
Claims secured by residential property	51,534	35-100	19,909	24,336	35-100	8,517	75,012	35-100	27,142
Claims Secured by commercial real estate	16,729	35-125	16,729	33,807	35-125	16,147	31,540	35-125	25,540
Past due claims	842	100-125	933	23,634	100-125	23,725	39,269	100-125	40,662
Other assets	3,703	0-100	3,703	10,232	0-100	10,232	20,546	0-100	20,546
	1,899,969		169,414	1,993,405		304,827	1,973,096		737,602

	2020					
Risk Weighted Off-Balance Sheet Assets	Nominal Amount	Credit conversion factor	Credit equivalent amount	Weight	Weighted amount	
	Rs'000	%	Rs'000	%	Rs'000	
Debit credit substitutes	39	100	39	0-100	39	
Transaction-related contingent items	681	50	341	0-100	341	
Contingencies	-	20	-	0-100	-	
Commitments	152,617	-	-	-	-	
Total Risk Weighted Off-Balance Sheet Assets	153,337		380		380	

		2019						
Risk Weighted Off-Balance Sheet Assets	Nominal Amount	Credit conversion factor	Credit equivalent amount	Weight	Weighted amount			
	Rs'000	%	Rs'000	%	Rs'000			
Debit credit substitutes	-	100	-	0-100	-			
Transaction-related contingent items	5,572	50	2,786	0-100	2,786			
Traded related	-	-	-	-	-			
Contingencies	-	20	-	0-100	-			
Outstanding loans	-	-	-	-	-			
Commitments	308,089	-	-	-	-			
Total Risk Weighted Off-Balance Sheet Assets	313,661		2,786		2,786			

		2018						
Risk Weighted Off-Balance Sheet Assets	Nominal Amount	Credit conversion factor	Credit equivalent amount	Weight	Weighted amount			
	Rs'000	%	Rs'000	%	Rs'000			
Debit credit substitutes	-	100	-	0-100	-			
Transaction-related contingent items	3,255	50	1,627	0-100	1,627			
Contingencies	-	20	-	0-100	-			
Commitments	243,689	-	-	-	-			
Total Risk Weighted Off-Balance Sheet Assets	246,944		1,627		1,627			

## MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

Risk Weighted Assets for Operational Risk		2020				
	Dec-19	Dec-18	Dec-17	Average Gross Income		
Annual gross income for last 3 years	51,218	58,610	80,665			
Average Gross Income				63,498		
Capital Charge (15%)				9,525		
Equivalent Risk Weighted Assets				95,247		

	2019				
Risk Weighted Assets for Operational Risk	Dec-18	Dec-17	Dec-16	Average Gross Income	
Annual gross income for last 3 years	58,610	80,665	93,609		
Average Gross Income				77,628	
Capital Charge (15%)				11,644	
Equivalent Risk Weighted Assets				116,442	

	2018				
Risk Weighted Assets for Operational Risk	Dec-17	Dec-16	Dec-15	Average Gross Income	
Annual gross income for last 3 years	80,665	93,609	84,378		
Average Gross Income				86,217	
Capital Charge (15%)				12,933	
Equivalent Risk Weighted Assets				129,326	

#### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

The Bank of Mauritius with a view to alleviating the impact of COVID-19 pandemic on the provisioning levels of financial institutions, has introduced a transitional arrangement whereby financial institutions will be allowed to add back a portion of the Stage 1 and Stage 2 provisions for expected credit losses under IFRS to regulatory capital. These arrangements will be for a period of 4 years and the incremental provision will be computed using the provisions for expected credit losses as at December 31, 2019 as a base line.

The financial institutions electing to apply the transitional arrangement shall refrain from paying dividend and refrain from other transfers from profit until the end of the transitional period or until it opts out of the transitional arrangement. The Bank has decided against electing the transitional arrangement.

The Bank manages capital with the following objectives:

• To comply with capital requirements set by the Bank of Mauritius.

• To enable the Bank to continue as a going concern to provide returns to the shareholder and enlarge other stakeholders benefits.

The Bank falls under the review of Bank of Mauritius for its supervision which requires the industry to hold a minimum capital adequacy ratio of 10%. The Bank manages its capital into two tiers based on the guidelines issued by the Bank of Mauritius.

#### Tier 1:

(i) Common Equity Tier 1 - capital includes assigned capital, retained earnings and reserves created by appropriations of retained earnings; (after deducting Deferred Tax Asset) and,

(ii) Additional Tier 1 Capital - capital includes share premium and any instruments issued which meet the criteria for inclusion in Additional Tier 1 Capital and not included in Common Equity Tier 1.

Tier 2 : capital comprises of portfolio provisioning and general banking reserves.

#### **Risk Exposure and Assessment**

#### **Credit Risk**

The Bank is exposed to credit risk of the debtors who are unable to pay their liabilities on due dates. The Bank has a structural system of placing limits on the amount of risk accepted in relation to the borrowers or group of borrowers in all sectors. All credit limits are renewed on an annual basis by the credit committee. Exposure to credit risk is also managed by obtaining collateral and personal guarantee.

The risk that counterparties might default on their obligations is monitored on an ongoing basis. To manage the level of credit risk, the Bank deals with counterparties of good credit standing, and when appropriate, obtain collateral. The Bank also ensures that credit risks are well spread and not concentrated in a particular economic sector and/or group of customers.

The Bank's primary exposure to credit risk arises through its loans and advances. The amount of credit exposure in this regard is represented by the carrying amounts of the assets on the balance sheet. The Bank is exposed to credit risk on various other financial assets, including debt investments, the current credit exposure in respect of these instruments is equal to the carrying amount of these assets in the balance sheet. In addition, the Bank is exposed to off balance sheet credit risk through commitments to extend credit and guarantees issued.

Concentration of credit risk, whether on or off balance sheet, that arise from financial instruments exist for groups of counterparties when they have similar economic characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions.

The major concentration of credit risk arise by type of customer in relation to the Bank's investments, foreign currency placements, loans and advances, commitments to extend credit and guarantees issued.

The Bank's policy is to require suitable collateral to be provided by certain customers prior to the disbursement of approved loans. Guarantees and letters of credit are also subject to strict credit assessments before being provided. The agreements specify monetary limits to the Bank's obligations. Collateral for loans, guarantees, and letters of credit is usually in the form of cash, inventory, listed investments or other property.

#### MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

#### **Interest Rate Risk**

The Bank's operations are subject to the risk of interest rate fluctuations to the extent that interest-earning assets, including investments, and interestbearing liabilities mature or are repriced at different times or in different amounts. In the case of floating rate assets and liabilities the Bank is also exposed to basis risk, which is the difference in repricing characteristics of the various floating rate indices, such as the savings rate and the base lending rate and different types of interest. Risk management activities are aimed at optimising net interest income; given market interest rate levels are consistent with the Bank's business strategies.

The Bank is also exposed to interest rate risk on its deposits, advances and investments. The ALCO considers, reviews and examines the whole portfolios of the Bank on a monthly basis to sustain the risk.

#### Foreign Exchange Rate Risk

The Bank is exposed to currency risk through operations in foreign currencies. The Bank's main foreign currencies are in Pound Sterling and Euro. As the currency in which the Bank presents its financial statements is the Mauritian rupee, the Bank's financial statements are affected by movements in the exchange rates between these currencies and the Mauritian Rupee. The Bank's transactional exposures give rise to foreign currency gains and losses that are recognised in the income statement.

#### Liquidity Risk

Liquidity risk arises in the general funding of the Bank's activities and in the management of positions. It includes both the risk of being unable to fund assets at appropriate maturities and rates and the risk of being unable to liquidate an asset at a reasonable price and in an appropriate time frame. The Bank strives to maintain a balance between continuity of funding and flexibility through the use of liabilities with a range of maturities. The Bank continually assesses liquidity risk by identifying and monitoring changes in funding required to meet business goals and targets set in terms of the overall Bank's strategy. In addition the Bank holds a portfolio of liquid assets as part of its liquidity risk management strategies.

The ALCO manages the liquidity risk and whilst observing the guidelines of the Bank of Mauritius, it maintains a liquid position to meet any risk or loss.

#### **Operational Risk**

Operational risk is the potential for loss from failure in business possessions, internal control system, technology or fraud. All these risks are reduced and mitigated by regular audit, training to staff and internal control system.

#### Market Risk

The market risk represents the risk of loss due to adverse movements in the market rates or prices such as foreign exchange rates. It emanates from the trading activities mainly carried out by the Treasury department. The market risk is managed by ALCO.

### STATEMENT OF MANAGEMENT RESPONSIBILITY FOR FINANCIAL REPORTING

The Bank's financial statements have been prepared by the management, who are responsible for their integrity, consistency, objectivity and reliability. International Financial Reporting Standards as well as the requirements of the Banking Act 2004 and the guidelines issued thereunder have been applied and management has exercised its judgement and made best estimates where deemed necessary.

The Bank has designed and maintained its accounting systems, related internal controls and supporting procedures, to provide reasonable assurance that financial records are complete and accurate and that assets are safeguarded against loss from unauthorised use or disposal. These supporting procedures include careful selection and training of qualified staff, the implementation of organisation and governance structures providing a well defined division of responsibilities, authorisation levels and accountability for performance, and the communication of the Bank's policies, procedures manuals and guidelines of the Bank of Mauritius throughout the Bank.

HBL's Board of Directors, acting in part through the Committee, which is comprised of non-executive directors, oversees the management's responsibility for financial reporting, internal controls, assessment and control of major risk areas, and assessment of significant and related party transactions.

HBL's internal auditor conducts a well designed program of internal audits. In addition, the Bank's compliance function maintains policies, procedures, and programs directed at ensuring compliance with regulatory requirements.

Pursuant to the provisions of the Banking Act 2004, the Bank of Mauritius makes such examination and inquiry into the operations and affairs of the Bank as it deems necessary.

The Bank's external auditors, KPMG, have full and free access to the management and its committees to discuss the audit and matters arising therefrom, such as their observations and fairness of financial reporting and the adequacy of internal controls.

**SIGNED BY:** 

Mr. Imad Zahid Nagi Head of Finance

Mr. Ershan Ahmed Country Manager



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# INDEPENDENT AUDITORS' REPORT TO THE MANAGEMENT OF HABIB BANK LIMITED (MAURITIUS BRANCH)

### **Report on the Audit of the Financial Statements**

### Opinion

We have audited the financial statements of Habib Bank Limited (Mauritius Branch) (the Bank), which comprise the statement of financial position as at 31 December 2020, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies, as set out on pages 50 to 137.

In our opinion, these financial statements give a true and fair view of the financial position of Habib Bank Limited (Mauritius Branch) as at 31 December 2020, and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and in compliance with the requirements of the Mauritius Companies Act, Banking Act and Financial Reporting Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Bank in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Material uncertainty related to going concern

We draw attention to note 2(a) to the financial statements, which indicates that the Bank incurred a net loss of Rs 67.257 M during the year ended 31 December 2020 and, as of that date, the Bank's total assets exceeded its total liabilities by Rs 384.446 M. As stated in note 2(a), these events or conditions, along with other matters as set forth in note 2(a), indicate that a material uncertainty exists that may cast significant doubt on the Bank's ability to continue as a going concern. Our opinion is not modified in respect of this matter.



# Report on the Audit of the Financial Statements

# Key audit matter

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the material uncertainty related to going concern section we determined these matters described below to be key audit matters to be communicated in our report.

# Expected credit losses on loans and advances to customers

Refer to the following notes in the financial statements:

- Note 2(g) Significant accounting policies Impairment
- Note 2.1(a) Critical accounting estimates and judgements
- Note 3(a) Credit risk
- Note 13 Loans and advances to customers

Key audit matter	How the matter was addressed in our audit
The Bank's loans and advances to customers amount to Rs 171.087 M as at 31 December 2020. Expected	Our audit procedures included the following:
credit loss (ECL) as at the same date amounts to Rs 6.269 M.	Loans and advances to customers:
The Bank follows a three-stage approach to measure the recognition of credit impairments.	<ul> <li>Obtained an understanding of management's credit risk management process and tested the operating effectiveness of controls over credit origination, credit monitoring and credit remediation.</li> </ul>
Complex statistical models are used for purposes of ECL recognition for stage 1 and stage 2 exposures.	ECL: – Assessed the completeness and
For loans and advances which are credit impaired (stage 3 exposures),	accuracy of the data used in the model.
ECL is based on lifetime losses.	<ul> <li>Evaluated the adequacy of the financial statements' disclosures in accordance</li> </ul>
Assets are considered to be credit impaired when they meet the regulatory definition of default which includes unlikeliness to pay indicators as well as any assets that are more	with IFRS 9 <i>Financial Instruments</i> , including disclosures of the key assumptions, judgments and sensitivities.
than 90 days past due.	<ul> <li>Where credit losses were calculated on a modelled basis, we performed the following audit procedures, in conjunction with our credit risk specialists:</li> </ul>



# **Report on the Audit of the Financial Statements**

# Key audit matter (Cont'd)

# Expected credit losses on loans and advances to customers (Cont'd)

Refer to the following notes in the financial statements:

- Note 2(g) Significant accounting policies Impairment
- Note 2.1(a) Critical accounting estimates and judgements
- Note 3(a) Credit risk
- Note 13 Loans and advances to customers

Key audit matter	How the matter was addressed in our audit
<ul> <li>Significant judgements, estimates and assumptions are applied by Management to:</li> <li>Determine if the loan or advance is credit impaired;</li> <li>Evaluate the adequacy and recoverability of collateral;</li> </ul>	<ul> <li>Performed an independent ECL estimate based on the input parameters using a challenger model and compared the ECL output to the Bank's ECL;</li> <li>Performed credit reviews to assess whether loans and advances to</li> </ul>
<ul> <li>Determine the expected cash flows to be collected; and</li> <li>Estimate the timing of the future cash flows.</li> </ul>	customers were properly classified as stage 1 and 2 exposures as per the Bank's impairment policy; and
Due to the significance of loans and advances to customers and the significant estimates and judgement applied, the determination of expected credit losses for loans and advances to customers was considered to be a key audit matter.	<ul> <li>Performed an assessment over loans moratoriums granted by the Bank of Mauritius as part of its COVID-19 support scheme and challenged the judgements used to determine whether the COVID-19 circumstances led to a significant increase in credit risk of the financial asset.</li> </ul>
	For credit impaired exposures, our procedures included the following:
	<ul> <li>Challenged the valuation of credit losses on stage 3 loans and advances that had been incurred, including developing our own expectation of the amount of the expected credit losses and compared it to management's calculation; and</li> </ul>



# **Report on the Audit of the Financial Statements**

# Key audit matter (Cont'd)

# Expected credit losses on loans and advances to customers (Cont'd)

Refer to the following notes in the financial statements:

- Note 2(g) Significant accounting policies Impairment
- Note 2.1(a) Critical accounting estimates and judgements
- Note 3(a) Credit risk
- Note 13 Loans and advances to customers

Key audit matter	How the matter was addressed in our audit
	<ul> <li>Where stage 3 credit losses had been raised, we considered the impairment indicators, uncertainties and assumptions applied by management. In addition, we considered management's assessment of the recoverability of the exposure and supporting collateral with reference to current economic performance, assumptions most commonly used in the industry and comparison with external evidence and historical trends.</li> </ul>
	<ul> <li>We assessed the collateral valuation techniques applied against the Bank's policy and industry standards.</li> </ul>

## Other information

Management is responsible for the other information. The other information comprises the Statement of Corporate Governance Practices, Statement of Compliance, Management Discussion and Analysis and Statement of Management Responsibility for Financial Reporting, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.



### **Report on the Audit of the Financial Statements**

## Other information (Cont'd)

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Management for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and in compliance with the requirements of the Mauritius Companies Act, Banking Act and Financial Reporting Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

# Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control.



# Report on the Audit of the Financial Statements

Auditors' responsibilities for the audit of the financial statements (Cont'd)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Use of our report

This report is made solely to the Bank's Management, in accordance with Section 205 of the Mauritius Companies Act. Our audit work has been undertaken so that we might state to the Bank's Management, those matters that we are required to state in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Bank and the Bank's Management, for our audit work, for this report, or for the opinions we have formed.

### Report on other legal and regulatory requirements

### Mauritius Companies Act

We have no relationship with or interests in the Bank other than in our capacity as auditors.

We have obtained all the information and explanations we have required.

In our opinion, proper accounting records have been kept by the Bank as far as it appears from our examination of those records.



### Report on other legal and regulatory requirements

### Banking Act

In our opinion, the financial statements have been prepared on a basis consistent with that of the preceding year and are complete, fair and properly drawn up and comply with the Banking Act and the regulations and guidelines of the Bank of Mauritius.

The explanations or information called for or given to us by the officers or agents of the Bank were satisfactory.

### Financial Reporting Act

Our responsibility under the Financial Reporting Act is to report on the compliance with the Code of Corporate Governance disclosed in the annual report and assess the explanations given for non-compliance with any requirement of the Code. From our assessment of the disclosures made on corporate governance in the annual report, the Bank has, pursuant to section 75 of the Financial Reporting Act, complied with the requirements of the Code.

KPMG

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**KPMG** Ebene, Mauritius Mervyn Lam Hung Licensed by FRC

Date: 02 April 2021

## **STATEMENT OF FINANCIAL POSITION - DECEMBER 31, 2020**

	Notes	2020	2019	2018
	4	Rs'000	Rs'000	Rs'000
ASSETS				
Cash and cash equivalents	12	375,814	222,342	276,587
Loans and advances to customers	13(a)	171,087	296,938	766,722
Investment securities	14	1,268,848	1,405,214	951,514
Property and Equipment	15(a)	35,408	38,428	2,746
Intangible assets	15(b)	489	795	431
Deferred tax assets	16	1	7,606	4,711
Other assets	17	108,041	100,984	156,013
Total assets	-	1,959,687	2,072,307	2,158,724
LIABILITIES				
Deposits from customers	18	1,494,413	1,536,239	1,748,624
Other borrowed funds	19			-
Current tax liabilities	11(a)		0. <del></del>	-
Other liabilities	20	80,828	70,205	40,216
Total liabilities		1,575,241	1,606,444	1,788,840
Shareholders' equity				
Assigned capital	21	415,103	415,103	300,000
Statutory reserve	21	69,796	69,796	69,796
Actuarial loss reserve	21	(32,733)	(16,318)	(14,286)
General banking reserve	21	1,650	817	1,455
Fair value reserve	21	2,308	53	(57)
Retained earnings		(71,678)	(3,588)	12,976
Total equity	5. 52	384,446	465,863	369,884
Total equity and liabilities	2	1,959,687	2,072,307	2,158,724
		-1.05		

These financial statements were approved and authorised for issue by the Management Committee on: 02/04/21 and signed on its behalf by:

Mr. Imad Zahid Nagi Head of Finance

The notes on pages 54 to 137 form an integral part of these financial statements. Auditors' report on pages 43 to 49.

Mr. Erslaan Ahmed Country Manager

	Notes	2020	2019	2018
	110105	Rs'000	Rs'000	Rs'000
Interest income	4	26,100	63,145	69,246
Interest expense	4	(9,150)	(18,111)	(18,571)
Net interest income	4	16,950	45,034	50,675
Fee and commission income	5	2,080	2,660	4,455
Net trading income	6	1,175	2,462	3,480
Other operating income	7	1,128	1,062	-
		2,303	3,524	3,480
Operating income		21,333	51,218	58,610
Operating income		21,555	51,210	58,010
Net impairment reversal/(loss) on financial assets	8	4,018	3,266	(6,020)
Net impairment loss on off-balance sheet items	3a(ii)	-	(4)	(0,020)
Personnel expenses	9	(52,673)	(39,723)	(34,315)
Operating lease expenses		(2,099)	(4,468)	(6,693)
Depreciation and amortisation	15	(5,840)	(5,378)	(2,836)
Other expenses	10	(27,260)	(24,855)	(22,605)
		(83,854)	(71,162)	(72,469)
Loss before income tax		(62,521)	(19,944)	(13,859)
Income tax (charge)/credit	11(b)	(4,736)	2,742	(2,352)
Loss for the year		(67,257)	(17,202)	(16,211)
Other comprehensive income				
Items that will not be subsequently reclassified to				
profit or loss				
Remeasurement of defined benefit obligations	20(a)and	(13,545)	(2,185)	(337)
Deferred tax on remeasurement of defined	(b)(iii)			
benefit obligations	16	(2,870)	153	24
Items that are or may be subsequently reclassified	10	(2,870)	155	24
to profit or loss				
Net gain/(loss) on investment designated at fair value		2,255	110	(57)
through other comprehensive income		_,200	110	$(\mathbf{U}, \mathbf{V})$
Other comprehensive income for the year, net of tax	_	(14,160)	(1,922)	(370)
Total comprehensive income for the year		(81,417)	(19,124)	(16,581)
i otar comprehensive income for the year	—	(01,717)	(1),127)	(10,301)

## STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME - YEAR ENDED DECEMBER 31, 2020

The notes on pages 54 to 137 form an integral part of these financial statements. Auditors' report on pages 43 to 49.

### STATEMENT OF CHANGES IN EQUITY - DECEMBER 31, 2020

	Assigned capital Rs'000	Statutory reserve Rs'000	Actuarial loss reserve Rs'000	General banking reserve Rs'000	Fair value reserve Rs'000	Retained earnings Rs'000	Total equity Rs'000
	K\$ 000	<b>K</b> \$ 000	<b>KS 000</b>	<b>K</b> \$ 000	K8 000	K\$ 000	<b>KS 000</b>
Balance as at January 1, 2020	415,103	69,796	(16,318)	817	53	(3,588)	465,863
Loss for the year	-	-	-	-	-	(67,257)	(67,257)
Other comprehensive income for the year	-	-	(16,415)	-	2,255	-	(14,160)
Total comprehensive income for the year		-	(16,415)	-	2,255	(67,257)	(81,417)
Transaction with owners							
Increase in capital	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	833	-	(833)	-
At December 31, 2020	415,103	69,796	(32,733)	1,650	2,308	(71,678)	384,446
Balance as at January 1, 2019	300,000	69,796	(14,286)	1,455	(57)	12,976	369,884
Loss for the year	-	-	-	-	-	(17,202)	(17,202)
Other comprehensive income for the year	-	-	(2,032)	-	110	-	(1,922)
Total comprehensive income for the year		-	(2,032)	-	110	(17,202)	(19,124)
Transaction with owners							
Increase in capital	115,103	-	-	-	-	-	115,103
Transfer to reserves	-	-	-	(638)	-	638	-
At December 31, 2019	415,103	69,796	(16,318)	817	53	(3,588)	465,863
Balance as at January 1, 2018	200,000	69,796	(13,973)	428	-	128,669	384,920
Impact of adopting IFRS 9 as at January 1, 2018		-	-	1,862	-	(317)	1,545
Restated balance as at January 1, 2018	200,000	69,796	(13,973)	2,290	-	128,352	386,465
Loss for the year	_		_			(16,211)	(16,211)
Other comprehensive income for the year	_	-	(313)	-	(57)	(10,211)	(370)
Total comprehensive income for the year			(313)		(57)	(16,211)	(16,581)
			(515)		(37)	(10,211)	(10,001)
Transaction with owners							
Transfer from reserves	100,000	-	-	-	-	(100,000)	-
Transfer to reserves		-	-	(835)	-	835	-
At December 31, 2018	300,000	69,796	(14,286)	1,455	(57)	12,976	369,884

The notes on pages 54 to 137 form an integral part of these financial statements. Auditors' report on pages 43 to 49.

### STATEMENT OF CASH FLOWS - YEAR ENDED DECEMBER 31, 2020

	Notes	2020	2019	2018
		Rs'000	Rs'000	Rs'000
Cash flows from operating activities				
Loss before income tax		(62,521)	(19,944)	(13,859)
Adjustments for:				
Depreciation and amortisation	15(a)(b)	5,840	5,378	2,836
Impairment on financial assets	8	262	7,056	6,170
Release in provision for credit impairment	8	(4,280)	(10,322)	(150)
Loss/(Gain) on sale of investment securities		2	(39)	-
Gain on sale of fixed assets		(247)	-	-
Retirement benefit obligation	20(a)and (b)(ii)	7,650	1,023	1,472
Gain on realisation of non banking asset		(2,209)	-	-
Net interest income	4	(16,950)	(45,034)	(50,675)
		(72,453)	(61,882)	(54,206)
Changes in operating assets and liabilities				
Decrease/(increase) in investment securities		135,954	(454,150)	218,316
Decrease in loans and advances to customers		121,146	470,964	142,560
Decrease in other assets		1,242	55,029	34,752
Decrease in deposits from customers		(40,013)	(212,291)	(468,051)
Increase/(decrease) in other liabilities		3,843	(6,463)	(16,340)
Contributions paid on retirement benefit obligation	20(a)and (b)(ii)	(4,852)	(2,733)	(7,375)
Interest received		26,637	65,735	69,846
Interest paid		(10,963)	(18,205)	(22,481)
Income tax paid		-	-	636
Net cash generated from/(used in) operating activities		160,541	(163,996)	(102,343)
Cash flows from investing activities				
Acquisition of equipment and intangible assets	15(a)(b)	(2,607)	(2,126)	(406)
Net cash used in investing activities		(2,607)	(2,126)	(406)
Cash flows from financing activities				
Dividends paid		-	-	-
Payment for lease liability		(4,462)	(3,226)	-
Proceeds from capital injection		-	115,103	-
Decrease in other borrowed funds		-	-	(249)
Net cash (used in)/generated from financing activities		(4,462)	111,877	(249)
Decrease in cash and cash equivalents		153,472	(54,245)	(102,998)
Cash and cash equivalents at January 1,		222,342	276,587	379,585
Cash and cash equivalents at December 31,	12	375,814	222,342	276,587

The notes on pages 54 to 137 form an integral part of these financial statements. Auditors' report on pages 43 to 49.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 1. GENERAL INFORMATION

Habib Bank Limited (Mauritius Branch) (the "Bank") is the Mauritius Branch of Habib Bank Limited, a bank incorporated in Pakistan. The Bank is engaged in the provision of general banking services. The address of its registered office is 30 Louis Pasteur Street, Port Louis, Mauritius.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated in changes in accounting policies note 2(a).

#### (a) Basis of preparation

The financial statements of Habib Bank Limited (Mauritius Branch) comply with the Companies Act 2001 and the Banking Act 2004 and have been prepared in accordance with the International Financial Reporting Standards (IFRS), and in the manner required by the Mauritius Companies Act, Financial Reporting Act 2004, the Banking Act 2004 and the guidance notes issued by the Bank of Mauritius, in so far as the operations of the Bank are concerned.

The financial statements have been prepared under the historical cost convention basis except for the financial assets at fair value through other comprehensive income.

These financial statements are that of an individual entity. The financial statements are presented in Mauritian Rupees and all values are rounded to the nearest thousand (Rs'000), except when otherwise indicated.

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised and in any future periods affected. In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amount recognized in the financial statements are described in note 2.

#### **Changes in accounting policies**

The accounting policies adopted by the Bank are consistent with those of the previous financial year, except for the following new and amended IFRS and IFRIC Interpretations:

#### New standards, amendments and interpretations to standards effective January 1, 2020

The following new and revised IFRS have been adopted in these financial statements. The application of these new and revised IFRS has not had any material impact on the amounts reported for the current and prior periods.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (a) Basis of preparation (Continued)

### **Changes in accounting policies (Continued)**

New standards, amendments and interpretations to standards effective January 1, 2020 (Continued)

Description	Effective for annual periods beginning on or after	
Definition of a Business – Amendments to IFRS 3	January 1, 2020	
Interest Rate Benchmark Reform – Amendments to IFRS 9, IAS 39 and IFRS 7	January 1, 2020	
Definition of Material – Amendments to IAS 1 and IAS 8	January 1, 2020	
The Conceptual Framework for Financial Reporting	January 1, 2020	

Other than the above, there are no other significant IFRSs and amendments that were effective for the first time for the financial year beginning on or after January 1, 2020.

### New standards and interpretations not yet adopted

A number of new standards are effective for annual periods beginning after January 1, 2020 and earlier application is permitted; however, the Bank has not early adopted the new or amended standards in preparing these financial statements.

Description	Effective for annual periods beginning on or after
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 relating to phase 2 of interest rate benchmark reforms	January 1, 2021
Amendments to IAS 16 Property, plant and equipment relating to proceeds before intended use	January 1, 2022
Amendment to IAS 37 Provisions, Contingent Liabilities and Contingent Assets relating to onerous contracts.	January 1, 2022
Annual improvements to IFRS standards 2018 - 2020	January 1, 2022
Reference to Conceptual Framework (Amendments to IFRS 3).	January 1, 2022
Amendments to IAS 1 Presentation of Financial Statements relating to classification of Liabilities as Current or Non-Current	January 1, 2023
Amendment to IFRS 17 Insurance contracts	January 1, 2023

Management anticipates that these IFRS and amendments will be adopted in the financial statements in the initial period when they become mandatorily effective. The impact of these standards and amendments are currently being assessed by the management.

### **Interest Rate Benchmark Reform**

Interbank offered rates ("IBORs"), such as the London Interbank Offered Rate ("LIBOR"), plays a critical role in global financial markets, serving as reference rates for derivatives, loans and securities, and as parameters in the valuation of financial instruments.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (a) **Basis of preparation (Continued)**

### New standards and interpretations not yet adopted (Continued)

#### **Interest Rate Benchmark Reform (Continued)**

Uncertainty surrounding the integrity of IBOR rates has in recent years, led regulators, central banks and market participants to work towards a transition to alternative risk-free benchmark reference rates ("RFRs") and market-led working groups in respective jurisdictions have recommended alternative risk-free reference rates, which are gradually being adopted. Progress in the transition to these new benchmarks has resulted in significant uncertainty in the future of IBOR benchmarks beyond January 1, 2022.

The majority of LIBOR and other Interbank Offer Rates ("IBORs") are expected to be discontinued after December 31, 2021 and replaced with certain Alternative Reference Rates ("ARRs"), with the exception of certain USD LIBOR rates were cessation may be delayed until June 30, 2023. The transition away from the IBORs covers most of the business units and support functions of the Bank.

Management is running a project on the Group's transition activities and continues to engage with various stakeholders to support an orderly transition and to mitigate the risks resulting from the transition. The project is significant in terms of scale and complexity and will impact products, internal systems and processes.

#### **Going concern**

The financial statements are prepared on a going concern basis, as management is satisfied that the Bank has the resources to continue in business for the foreseeable future. In making this assessment, management has considered a wide range of information relating to present and future conditions, including cash flows and capital resources. The Bank incurred a net loss of **Rs 67.257 M** (2019: Rs 17.202 M) during the year ended December 31, 2020. However, as of that date, the Bank's total assets exceeded its total liabilities by **Rs 384.446 M** (Rs 465.863 M).

The Bank is in discussions with a potential buyer to sell its assets and liabilities. The Bank's current strategy involves primarily investing in short term investment securities in the form of government bills and bonds and limiting its loan portfolio.

HBL has provided the Bank with a letter of support, which states that HBL will continue to provide the Bank with such financial or other support as necessary for the Bank to continue as a going concern for at least twelve months from the date of the letter or until the sale of the operations of HBL Mauritius, whichever is earlier. The financial statements are prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance the future operations and that the realisation of assets and settlement of liabilities will occur in the ordinary course of business. Furthermore, any capital injections made by HBL require the necessary regulatory approvals from its local regulator.

In the event that HBL is unable to provide the required financial support due to a constraint that could be placed by the regulator, a material uncertainty may exist which may cast significant doubt about the Bank's ability to continue as a going concern and, therefore that it may be unable to discharge its liabilities in the normal course of business.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (a) **Basis of preparation (Continued)**

#### **Rounding of amounts**

All amounts disclosed in the financial statements and notes have been rounded off to the nearest thousand rupees unless otherwise stated.

#### (b) Foreign currency translation

The financial statements are presented in Mauritian rupees, which is the Bank's functional currency. These financial statements are prepared in Mauritian Rupees (Rs), which is the Bank's presentation currency.

### (i) Functional and presentation currency

Items included in the financial statements are measured using Mauritian Rupees, the currency of the primary economic environment in which the Bank operates ("the functional currency").

#### (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss, except when deferred in equity as qualifying cash flow hedges and qualifying net investment hedges. Trading transactions denominated in foreign currencies are accounted for at the rate of exchange ruling at the date of the transaction.

Monetary assets and liabilities expressed in foreign currencies are reported at the rate of exchange ruling at the end of reporting period. Differences arising from reporting monetary items are dealt with through profit or loss.

Non-monetary items that are measured at historical cost in a foreign currency are translated using the exchange rates at the date of the transaction. Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date the fair value was determined.

#### (c) Interest income and expense

Interest income and expense are recognised in profit or loss for all interest-bearing instruments using the effective interest rate based on the actual purchase price.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (c) Interest income and expense (Continued)

Interest income includes coupons earned on fixed income investment and trading securities and accrued discount and premium on treasury bills and other discounted instruments. When loans become doubtful of collection, they are written down to their recoverable amounts and interest income is thereafter based on the effective rate of interest that was used to discount the future cash flows for the purpose of measuring the recoverable amount.

### (d) Fees and commission

Fees and commissions are generally recognised when the service has been provided. Loan processing fees which are charged as a front-end fee are accounted for as fees and commission income.

A contract with a customer that results in a recognised financial instrument in the Bank's financial statements may be partially in the scope of IFRS 9 and partially in the scope of IFRS 15. If this is the case, then the Bank first applies IFRS 9 to separate and measure the part of the contract that is in the scope of IFRS 9 and then applies IFRS 15 to the residual.

### (e) Net trading income

Net trading income comprises gains less losses related to trading assets and liabilities, and includes all realised and unrealised fair value changes, and foreign exchange differences.

#### (f) Financial assets and liabilities

### **Financial Assets**

#### Measurement method

Amortised cost and effective interest rate

The amortised cost is the amount at which the financial asset or financial liability is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial asset or financial liability to the gross carrying amount of a financial asset (i.e. its amortised cost before any impairment allowance) or to the amortised cost of a financial liability. The calculation does not consider expected credit losses and includes transaction costs, premiums or discounts and fees and points paid or received that are integral to the effective interest rate, such as origination fees.

### (i) Initial Recognition

The Bank initially recognises loans and advances to customers, deposits from customers and subordinated liabilities on the date that they are originated. All other financial assets and liabilities (including assets and liabilities designated at fair value through profit or loss) are initially recognised on the trade date at which the Bank becomes a party to the contractual provisions of the instrument.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (Continued)

### **Financial Assets (Continued)**

*(ii) Classification and subsequent measurement of financial assets* 

### Policy applicable from January 1, 2018

On initial recognition, a financial asset is classified as measured in the following categories

- Fair value through profit or loss ('FVPL');
- Fair value through other comprehensive income ('FVOCI'); or
- Amortised cost.

### **Debt instruments**

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse.

Classification and subsequent measurement of debt instruments depend on:

- (i) the Bank's business model for managing the asset; and
- (ii) the cash flow characteristics of the asset.

Based on these factors, the Bank classifies its debt instruments into one of the following three measurement categories:

#### Amortised cost

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest ('SPPI'), and that are not designated at FVPL, are measured at amortised cost. The carrying amount of these assets is adjusted by any expected credit loss allowance recognised. Interest income from these financial assets is included in 'Interest income' using the effective interest method.

#### Fair value through other comprehensive income ('FVOCI')

Financial assets held for a business model that is achieved by both collecting contractual cash flows and selling and that contain contractual terms that give rise on specified dates to cashflows that are SPPI are measured at FVOCI. These comprise primarily investment securities. They are recognised on the trade date when the Bank enters into contractual arrangements to purchase and are normally derecognised when they are either sold or redeemed. They are subsequently remeasured at fair value and changes therein (except for those relating to impairment, interest income and foreign currency exchange gains and losses) are recognised in other comprehensive income until the assets are sold. Upon disposal, the cumulative gains or losses in other comprehensive income are recognized in the statement of comprehensive income as 'Net trading income'.

### Fair value through profit or loss ('FVPL')

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL and is not part of a hedging

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (Continued)

**Financial Assets (Continued)** 

#### Policy applicable from January 1, 2018 (Continued)

(ii) Classification and subsequent measurement of financial assets (Continued)

#### Fair value through profit or loss ('FVPL') (Continued)

relationship is recognised in profit or loss and presented within 'Net trading income' in the period in which it arises. Interest income from these financial assets is included in `Interest income' using the effective interest method.

On initial recognition of an equity investment that is not held for trading, the Bank may irrevocably elect to present subsequent changes in fair value in OCI. This election is made on an investment-by-investment basis.

#### **Business model**

The business model reflects how the Bank manages the assets in order to generate cash flows. That is, whether the Bank's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of 'other' business model and measured at FVPL. Factors considered by the Bank in determining the business model for a group of assets include past experience on how the cash flows for these assets were collected, how the asset's performance is evaluated and reported to key management personnel, how risks are assessed and managed and how managers are compensated.

During the year 2018, there has been a change in the business model of the Bank in line with the Bank's strategy. The Bank was previously classifying its treasury bills as held to maturity and measured at amortised cost under IAS 39, as management's intention was to hold these instruments till maturity. As from January 1, 2018 and with the implementation of IFRS 9, newly acquired treasury bills were classified as FVOCI. This is because management's intention changed from holding these instruments to maturity to both holding them to collect and to sell. All treasury bills acquired post January 1, 2018 have thus been classified as FVOCI. The treasury bills acquired before January 1, 2018 and classified as held to maturity were reclassified to amortised cost with the implementation of IFRS 9. Due to the short-term nature, there is no material difference between the carrying amount and the fair value of the treasury bills.

#### **SPPI**

Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Bank assesses whether the financial instruments' cash flows represent solely payments of principal and interest (the 'SPPI test'). In making this assessment, the Bank considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at FVPL.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (Continued)

#### **Financial Assets (Continued)**

(ii) Classification and subsequent measurement of financial assets (Continued)

### Policy applicable before January 1, 2018

Under IAS 39, the Bank classified its financial assets in the following categories:

- loans and receivables;
- financial assets at fair value through profit or loss;
- held to maturity investments; and
- available-for-sale financial assets.

The classification depended on the purpose for which the investments were acquired. Management determined the classification of investments at initial recognition and, in the case of assets classified as held to maturity, re-evaluated this designation at the end of each reporting period.

### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than:

- (i) those that the Bank intends to sell immediately or in the short-term, which are classified as held-for-trading, and those that the Bank upon initial recognition designates as at FVPL;
- (ii) those that the Bank upon initial recognition designates as available-for-sale; or
- (iii) those for which the holder may not recover substantially all of its initial investment, other than because of credit deterioration.

Loans and receivables are initially recognised at fair value – which is the cash consideration to originate or purchase the loan including any transaction costs – and measured subsequently at amortised cost using the effective interest method.

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

#### Financial assets at fair value through profit or loss

Financial assets are designated to be measured at fair value in the following instances:

- to eliminate or significantly reduce an accounting mismatch that would otherwise arise;
- where the financial assets are managed, and their performance evaluated and reported on a fair value basis; and
- where the financial asset contains one or more embedded derivatives that significantly modify the financial asset's cash flows.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Financial assets and liabilities (Continued)

#### **Financial Assets (Continued)**

## Policy applicable before January 1, 2018 (Continued)

## (ii) Classification and subsequent measurement of financial assets (Continued)

Fair value gains and losses are recognised in profit or loss within "net trading income".

### Held to maturity investments

Under IAS 39, non-derivative financial assets with fixed or determinable payments and fixed maturities that management has both the positive intent and ability to hold to maturity. These are subsequently measured at amortised cost using the effective interest method with interest recognised in interest income, less any impairment losses which are recognised as part of impairment charges. Directly attributable transaction costs and fees received are capitalised and amortised through interest income as part of the effective interest rate.

## Available-for-sale financial assets

Under IAS 39, available-for-sale financial assets are recognised on the trade date when the Bank enters into contractual arrangements to purchase those instruments, and are normally derecognised when the securities are either sold or redeemed. They are subsequently remeasured at fair value, and changes therein are recognised in other comprehensive income until the assets are either sold or become impaired. Upon disposal, the cumulative gains or losses in other comprehensive income are recognised in the profit or loss as 'Gains less losses from financial investments'.

#### **Financial Liabilities**

### Policy applicable before and after January 1, 2018

In both the current and prior periods, financial liabilities are classified as subsequently measured at amortised cost, except for:

- Financial liabilities at FVPL: this classification is applied to derivatives, financial liabilities held for trading (e.g. short positions in the trading booking) and other financial liabilities designated as such at initial recognition. Gains or losses on financial liabilities designated at FVPL are presented partially in OCI (the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the credit risk of the liability are also presented in profit or loss;
- Financial liabilities arising from the transfer of financial assets which did not qualify for derecognition, whereby a financial liability is recognised for the consideration received for the transfer. In subsequent periods, the Bank recognises any expense incurred on the financial liability; and

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Financial assets and liabilities (Continued)

### **Financial Liabilities (Continued)**

#### Policy applicable before and after January 1, 2018 (Continued)

- Financial guarantee contracts and loan commitments.
- The Bank's holding in financial liabilities represents mainly deposits and borrowings from banks, customers and other liabilities.

### (g) Derecognition

The Bank derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Bank is recognised as a separate asset or liability.

The Bank derecognises a financial liability when its contractual obligations are discharged or cancelled or expired. The Bank enters into transactions whereby it transfers assets recognised in statement of financial position but retains either all risks or rewards of the transferred assets or a portion of them. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised from the statement of financial position. Transfers of assets with retention of all or substantially all risks and rewards include, for example, securities lending and repurchase transactions.

When assets are sold to a third party with a concurrent total rate of return swap on the transferred assets, the transaction is accounted for as a secured financing transaction similar to repurchase transactions. In transactions where the Bank neither retains nor transfers substantially all the risks and rewards of ownership of a financial asset, it derecognises the asset if control over the asset is lost.

The rights and obligations retained in the transfer are recognised separately as assets and liabilities as appropriate. In transfers where control over the asset is retained, the Bank continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

In certain transactions the Bank retains rights to service a transferred financial asset for a fee.

The transferred asset is derecognised in its entirety if it meets the derecognition criteria. An asset or liability is recognised for the servicing rights, depending on whether the servicing fee is more than adequate to cover servicing expenses (asset) or is less than adequate for performing the servicing (liability).

The Bank also derecognises certain assets when it charges off balances pertaining to the assets deemed to be uncollectible.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Financial assets and liabilities (continued)

#### *(iv) Offsetting*

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, and only when, the Bank has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted by the accounting standards, or for gains and losses arising from a group of similar transactions such as in the Bank's trading activity.

#### (g) Impairment

#### Policy applicable from January 1, 2018

The Bank recognises loss allowances for expected credit losses ('ECL') on the following financial instruments that are not measured at FVPL:

- a) Investment securities
- b) Loans and advances to customers
- c) Unfunded exposures

The Bank has applied low credit risk expedient to:

- a) Sovereign exposures
- b) Cash and balances with the Bank of Mauritius
- c) Amount due from the HBL and HBL branches

The Bank applies a three-stage approach to measuring ECL. Assets migrate through the following three stages based on the change in credit quality since initial recognition:

i) Stage 1: 12 Months ECL

For exposures where there has not been a significant increase in credit risk since initial recognition, the portion of the lifetime ECL associated with the probability of default events occurring within next 12 months is recognised.

ii) Stage 2: Lifetime ECL - not credit impaired

For credit exposures where there has been a significant increase in credit risk since initial recognition but that are not credit impaired, a lifetime ECL is recognised.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (g) Impairment (Continued)

# Policy applicable from January 1, 2018 (Continued)

#### iii) Stage 3: Lifetime ECL – credit-impaired

Financial assets are assessed as credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that asset have occurred. For financial assets that have become credit-impaired, a lifetime ECL is recognised and interest revenue is calculated by applying the effective interest rate to the amortised cost (net of provision) rather than the gross carrying amount.

At the end of each reporting period, the Bank assesses whether there has been a significant increase in credit risk for financial assets since initial recognition by comparing the risk of default occurring over the expected life at the end of the reporting period and the date of initial recognition.

In determining whether credit risk has increased significantly since initial recognition, the Bank uses its internal credit risk grading system, external risk ratings and forecast information to assess deterioration in credit quality of a financial asset.

The Bank assesses whether the credit risk on a financial asset has increased significantly on an individual or collective basis. For the purposes of a collective evaluation of impairment, financial assets are grouped on the basis of shared credit risk characteristics, taking into account instrument type, credit risk grading, date of initial recognition, remaining term to maturity, industry, geographical location of the borrower and other relevant factors.

The amount of ECL is measured as the probability-weighted present value of all cash shortfalls over the expected life of the financial asset discounted at its original effective interest rate. The cash shortfall is the difference between all contractual cash flows that are due to the Bank and all the cash flows that the Bank expects to receive. The amount of the loss is recognised using as allowance for impairment account. The Bank considers its historical loss experience and adjusts this for current observable data. In addition, the Bank uses reasonable and supportable forecasts of future economic conditions including experienced judgement to estimate the amount of an expected impairment loss. IFRS 9 introduces the use of macroeconomic factors which include, but is not limited to, unemployment, interest rates, gross domestic product, inflation and commercial property prices, and requires an evaluation of both the current and forecast direction of the economic cycle. Incorporating forward-looking information increases the level of judgement as to how changes in these macroeconomic factors will affect ECL. The methodology and assumptions including any forecasts of future economic conditions are reviewed regularly.

If, in a subsequent period, credit quality improves and reverses any previously assessed significant increase in credit risk since origination, then the provision for impairment reverts from lifetime ECL to 12-months ECL.

In the case of the new asset category for debt instruments measured at FVOCI, the measurement of ECL is based on the three-stage approach as applied to financial assets at amortised cost.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

# 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (g) Impairment (Continued)

### Policy applicable from January 1, 2018 (Continued)

iii) Stage 3: Lifetime ECL – credit-impaired (Continued)

The Bank recognises the change in loss allowance in profit or loss, with the corresponding amount recognised in other comprehensive income, with no reduction in the carrying amount of the asset in the statement of financial position.

However, for unfunded exposures, ECL is measured as follows:

- for undrawn loan commitments, as the present value of the difference between the contractual cash flows that are due to the Bank if the holder of the commitment draws down the loan and the cash flows that the Bank expects to receive if the loan is drawn down; and
- for letter of credit and financial guarantee contracts, the expected payments to reimburse the holder of the guaranteed debt instrument less any amounts that the Bank expects to receive from the holder, the debtor or any other party.

The Bank measures ECL on an individual basis, or on a collective basis for portfolios of loans that share similar economic and credit risk characteristics. The measurement of the loss allowance is based on the present value of the asset's expected cash flows using the asset's original Effective Interest Rate ('EIR'), regardless of whether it is measured on an individual basis or a collective basis.

The following variables are key inputs for measuring ECL:

- Exposure at default ('EAD').
- Loss given default ('LGD').
- Probability of default ('PD').

EAD is the expected exposure in the event of a default and is derived from the counterparty's current exposure and all potential changes to the current amount allowed under the contract including amortisation. These potential changes are estimated using an internally developed EAD-ECL tool which models the range of possible exposure outcomes at multiple points in time using scenario and statistical techniques. Financial asset's EAD is its gross carrying amount.

LGD is the possible loss rate after a default event occurred. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from realisation of any collateral. It is usually expressed as a percentage of EAD.

PD is an estimate of the likelihood of a default over a given time horizon.

As part of the relief measures provided by the Bank of Mauritius whereby supporting enterprises facing cash flow and working capital difficulties due to the COVID-19, the Guidelines on the Credit Impairment Measurement and Income Recognition currently stands temporarily suspended. The Bank continues to the adhere to the key principles of the guidelines.

At the end of reporting period the Bank assesses whether there is objective evidence that financial assets not carried at fair value through profit or loss are impaired. Financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset, and that the loss event has an impact on the future cash flows on the asset that can be estimated reliably.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (g) Impairment (Continued)

#### Policy applicable before January 1, 2018

The Bank Under the Bank of Mauritius Guideline on Credit Impairment Measurement and Income Recognition, calculates the credit impairment in line with the applicable International Financial Reporting Standard (IFRS 9) and the prudential provisioning requirement, Stage 1 and Stage 2 provisioning under the extant accounting standard IFRS 9 qualify as General Provisions as per the guidelines.

When a loan is uncollectible, it is written off against the related provision for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decrease the amount of the provision for loan impairment in the profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the profit or loss.

Statutory and other regulatory loan loss reserve requirements that exceed these amounts are dealt with in the general banking reserve as an appropriation of retained earnings. Impairment losses on assets carried at amortised cost are measured as the difference between the carrying amount of the financial assets and the present value of estimated cash flows discounted at the assets' original effective interest rate. Losses are recognised in the profit or loss and reflected in allowance account against loans and advances. Interest on the impaired asset continues to be recognised through the unwinding of the discount.

When a subsequent event causes the amount of impairment loss to decrease, the impairment loss is reversed through profit or loss. Impairment on investments held at fair value through other comprehensive income is recognised by transferring the difference between the amortised acquisition cost and current fair value out of equity to profit or loss. When a subsequent event causes the amount of impairment loss on an investments held at fair value through other comprehensive income to decrease, the impairment loss is reversed through profit or loss. However, any subsequent recovery in the fair value of an impaired investments held at fair value through other comprehensive Income is recognised directly in equity.

The Bank considers evidence of impairment at both a specific asset and collective level. All individually significant financial assets are assessed for specific impairment. All significant assets found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Assets that are not individually significant are then collectively assessed for impairment by grouping together financial assets (carried at amortised cost) with similar risk characteristics.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (g) Impairment (Continued)

#### Policy applicable before January 1, 2018 (Continued)

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a borrower, restructuring of a loan or advance by the Bank on terms that the Bank would not otherwise consider, indications that a borrower or issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to a group of assets such as adverse changes in the payment status of borrowers or issuers in the group, or economic conditions that correlate with defaults in the group.

In assessing collective impairment the Bank uses statistical modelling of historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical modelling. Default rates loss rates and the expected timing of future recoveries are regularly benchmarked against actual outcomes to ensure that they remain appropriate.

Under the Bank of Mauritius Guideline on Credit Impairment Measurement and Income Recognition, portfolio provision shall not be less than one percent of aggregate amount of portfolio assessed loans. When a loan is uncollectible, it is written off against the related provision for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decrease the amount of the provision for loan impairment in the profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the profit or loss.

Statutory and other regulatory loan loss reserve requirements that exceed these amounts are dealt with in the general banking reserve as an appropriation of retained earnings. Impairment losses on assets carried at amortised cost are measured as the difference between the carrying amount of the financial assets and the present value of estimated cash flows discounted at the assets' original effective interest rate. Losses are recognised in the profit or loss and reflected in allowance account against loans and advances. Interest on the impaired asset continues to be recognised through the unwinding of the discount.

When a subsequent event causes the amount of impairment loss to decrease, the impairment loss is reversed through profit or loss. Impairment on available-for-sale investment securities are recognised by transferring the difference between the amortised acquisition cost and current fair value out of equity to profit or loss. When a subsequent event causes the amount of impairment loss on an available-for-sale debt security to decrease, the impairment loss is reversed through profit or loss. However, any subsequent recovery in the fair value of an impaired available-for-sale equity security is recognised directly in equity. Changes in impairment provisions attributable to time value are reflected as a component of interest income.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

# 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (g) Impairment (Continued)

## Impact of adoption of IFRS 9 on the financial statements

In accordance with the transitional provisions in IFRS 9, comparative figures have not been restated. The total impact on the Bank's retained earnings as at January 1, 2018 is as follows:

	Rs'000
Closing retained earnings December 31, 2017	128,669
Decrease in provision for loans and advances to customers	1,862
Increase in provision for investment securities	-
Increase in provision for off-balance sheet exposure	-
Decrease in deferred tax assets relating to impairment provisions	(317)
Transfer from retained earnings to general banking reserve	(1,862)
Net decrease in retained earnings	(317)
Opening retained earnings January 1, 2018	128,352

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (g) Impairment (Continued)

## Impact of adoption of IFRS 9 on the financial statements (Continued)

#### Reconciliation of statement of financial position at December 31, 2017 and January 1, 2018

The following tables reconciles the statement of financial position from the previous measurement category in accordance with IAS 39 to the new measurement categories upon transition to IFRS 9 at January 1, 2018:

Assets	IAS 39 Classification and Measurement Category	IFRS 9 Classification and Measurement Category	IAS 39 Carrying Amount as at 31 December 2017 De2000	Remeasurements Rs'000	IFRS 9 Carrying Amount as at 1 January 2018 Bc2000
Assets	Amortised cost -		Rs'000	K\$ 000	Rs'000
Cash and cash equivalents	Loans and receivables Amortised cost -	Amortised cost	379,585	-	379,585
Loans and advances to customers Investment securities:	Loans and receivables	Amortised cost	913,683	1,862	915,545
<ul> <li>Treasury bills and investment Equity Fund</li> </ul>	Amortised cost- Held to maturity	Amortised cost	876,376	-	876,376
- Placements, treasury notes and bonds	Amortised cost	Amortised cost	293,868	-	293,868
Other assets	Amortised cost- Loans and receivables	Amortised cost	188,184	-	188,184
Total assets			2,651,696	1,862	2,653,558
Liabilities	IAS 39 Classification and Measurement Category	IFRS 9 Classification Measurement Category	IAS 39 Carrying Amount as at 31 December 2017 Rs'000	Remeasurements Rs'000	IFRS 9 Carrying Amount as at 1 January 2018 Rs'000
Deposits from					
customers	Amortised cost	Amortised cost	2,220,585	-	2,220,585
Other borrowed funds	Amortised cost	Amortised cost	249	-	249
Other liabilities	Amortised cost	Amortised cost	62,122	-	62,122
Total liabilities			2,282,956	-	2,282,956

The remeasurements relate to Expected Credit Losses allowances.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## (g) Impairment (Continued)

# Reconciliation of statement of financial position at December 31, 2017 and January 1, 2018 (Continued)

The following table reconciles the carrying amounts of financial assets, from their previous measurement category in accordance with IAS 39 to their new measurement categories upon transition to IFRS 9 on January 1, 2018.

	IAS 39 carrying amount 31 December 2017 Rs'000	Reclassifications Rs'000	Remeasurements Rs'000	IFRS 9 carrying amount 1 January 2018 Rs'000
Cash and cash equivalents - amortised cost				
Balance under IAS 39 and Balance under IFRS 9	379,585	-	-	379,585
Loans and advances to customers - amortised cost				
Balance under IAS 39	913,683	-	-	-
Remeasurement: ECL allowance	-	-	1,862	-
Balance under IFRS 9	-	-	-	915,545
Investment securities - held to maturity				
Balance under IAS 39	1,170,244	-	-	-
Subtraction: to amortised cost (IFRS 9)	-	(1, 170, 244)	-	-
Balance under IFRS 9	-	-	-	-
Investment securities - amortised cost				
Balance under IAS 39 Addition: From financial assets held to	-	-	-	-
maturity (IAS 39)	-	1,170,244	-	-
Balance under IFRS 9	-		-	1,170,244
Other assets - amortised cost				, ,
Balance under IAS 39 and Balance under IFRS 9	190,765	-	-	190,765
Total financial assets measured at amortised cost	2,654,277	_	1,862	2,656,139

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (g) Impairment (Continued)

#### Impact of adoption of IFRS 9 on the financial statements (Continued)

# Reconciliation of statement of financial position at December 31, 2017 and January 1, 2018 (Continued)

The following table reconciles the prior year's closing impairment allowance measured in accordance with the IAS 39 incurred loss model to the new impairment allowance measured in accordance with the IFRS 9 expected loss model at January 1, 2018:

	Loan loss allowance under IAS 39 at December 31, 2017 Rs'000	Remeasurement Rs'000	Expected Credit Loss allowance under IFRS 9 at January 1, 2018 Rs'000
Financial assets at amortised cost			
Cash and cash equivalents	-	-	-
Loans and advances to customers	20,302	(1,862)	18,440
Investment securities	-	-	-
Other assets	-	-	-
Total	20,302	(1,862)	18,440

#### (h) Write-off

The Bank writes off a loan/security balance (and any related allowances for impairment losses) when Bank Credit determines that the loans/securities are uncollectible. This determination is reached after considering information such as the occurrence of significant changes in the borrower/issuer's financial position such that the borrower/issuer can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure. For smaller balance standardised loans, charge off decisions generally are based on a product specific past due status. The Bank may apply enforcement activities to financial assets written-off. In case of any contradiction with the Bank of Mauritius guidelines on write off of non-performing assets, the guidelines from the Bank of Mauritius will prevail. The Bank holds collateral against loans and advances to customers in the form of mortgage on property, deposit and securities under lien and charge on plant and machinery. Estimates of fair value are based on the value of collateral assessed at the time of borrowing. Recoveries of amounts previously written-off are included in 'recoveries' in the Statement of profit or loss and other comprehensive income.

#### (i) Sale and repurchase agreements

Securities sold subject to linked repurchase agreements ("repos") are retained in the statement of financial position as Government securities and Treasury bills and the counterparty liability is included in amount due to other banks or deposits, as appropriate. Securities purchased under agreements to resell ("reverse repos") are recorded as amount due from other banks or loans and advances, as appropriate. The difference between sale and repurchase price is treated as interest and accrued over the life of repos agreements using the effective method.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (j) Investment securities

#### Financial assets at amortised cost

The Bank classifies its placements, treasury notes and bonds, which form part of investment securities, as financial assets at amortised cost. Management determines the appropriate classification of its investments at the time of the purchase. Investment securities with fixed maturity where management has both the intent and the ability to hold to maturity are classified as financial assets at amortised cost.

Financial assets are classified at amortised cost if it meets both of the following conditions:

- The asset is held whose objective is to hold assets to collect contractual cash flows till maturity; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

Financial assets at amortized cost are initially recognized at fair value including transaction costs and measured subsequently at amortised cost using the effective interest rate method, less any provision for impairment. Interest earned while holding investment securities is reported as interest income.

#### Financial assets at fair value through other comprehensive income

The Bank classifies its treasury bills which form part of investment securities as financial assets through other comprehensive income. Management determines the appropriate classification of its investments at the time of the purchase.

A financial asset is measured at fair value through other comprehensive income if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through other comprehensive income comprise:

• debt securities where the contractual cash flows are solely principal, and interest and the objective of the company's business model is achieved both by collecting contractual cash flows and selling financial assets.

These financial instruments are subsequently measured at fair value. Movements in the carrying amount form one reporting date to other are taken through OCI.

When debt security measured at FVOCI is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

## HABIB BANK LIMITED (MAURITIUS BRANCH) NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (k) Loans and provisions for loan impairment

Loans originated by the Bank by providing money directly to the borrower (at draw-down) are categorised as loans by the Bank and are carried at amortised cost, which is defined as the fair value of cash consideration given to originate these loans as is determinable by reference to market prices at origination date. Third party expenses, such as legal fees, incurred in securing a loan are treated as part of the costs of the transaction.

All loans and advances are recognised when cash is advanced to borrowers. An allowance for loan impairment is established if there is the objective evidence that the Bank will not be able to collect all amounts due according to the original recoverable amount, being the present value of expected cash flows, including amounts recoverable from guarantees and collateral, discounted at the original effective interest rate of the loans.

The loan loss provision also covers losses where there is objective evidence that probable losses are present in components of the loan portfolio at the end of the reporting period. These have been estimated upon the historical patterns of losses in each component, the credit ratings allocated to the borrowers and reflecting the current economic climate in which the borrowers operate. When a loan is uncollectible, it is written off against the related provision for impairment; subsequent recoveries are credited to the provision for loan losses in profit or loss.

Statutory and often regulatory loan loss reserve requirements that exceed these amounts are dealt with in the general banking reserve as an appropriation of retained earnings.

If the amount of the impairment subsequently decreases due to an event occurring after the writedown, the release of the provision is credited as a reduction of the provision for loan losses.

Restructured financial assets

- If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows:
- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

#### (l) **Property and equipment**

Property and equipment are carried at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset as

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (l) **Property and equipment (Continued)**

appropriate only when it is probable that future economic benefits associated with the item will flow to the Bank and the cost of the item can be measured reliably.

Depreciation is calculated to write down the cost or amount of the valuation of such assets to their residual values on a straight-line basis over their estimated useful lives as follows:

Improvement to leasehold building	12.5% -20%
Computer equipment	13%
Furniture, fittings and office equipment	12% -30%
Motor vehicles	20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains or losses on disposal of equipment are determined by comparing proceeds with carrying amount and are included in profit or loss. Repairs and renewals are charged to profit or loss when the expenditure is incurred.

#### (m) Leases

The Bank has applied IFRS 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under IAS 17. The details of accounting policies under IAS 17 are disclosed separately.

#### Policy applicable from 1 January 2019

At inception of a contract, the Bank assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Bank uses the definition of a lease in IFRS 16.

Bank acting as a lessee

At commencement or on modification of a contract that contains a lease component, the Bank allocates consideration in the contract to each lease component on the basis of its relative standalone price. However, for leases of branches and office premises the Bank has elected not to separate non-lease components and accounts for the lease and non-lease components as a single lease component.

The Bank recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove any improvements made to branches or office premises.

The right-of-use asset is subsequently depreciated using the straight-line method from the

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## (m) Leases (Continued)

## Policy applicable from 1 January 2019

commencement date to the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Bank's incremental borrowing rate. The Bank uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Bank is reasonably certain to exercise, lease payments in an optional renewal period if the Bank is reasonably certain to exercise an
- extension option, and penalties for early termination of a lease unless the Bank is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Bank's estimate of the amount expected to be payable under a residual value guarantee, if the Bank changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

The Bank presents right-of-use assets in 'Property and Equipment' and lease liabilities in 'other liabilities' in the statement of financial position. The right-of-use relates to rental of buildings.

#### Policy applicable before 1 January 2019

For contracts entered into before 1 January 2019, the Bank determined whether the arrangement was or contained a lease based on the assessment of whether:

- fulfilment of the arrangement was dependent on the use of a specific asset or assets; and
- the arrangement had conveyed a right to use the asset.

The Bank did not have any finance leases under IAS 17.

Assets held under other leases were classified as operating leases and were not recognised in the Bank's statement of financial position. Payments made under operating leases were recognised in profit or loss on a straight-line basis over the term of the lease.

#### (n) Intangible assets

Intangible assets comprise of software which is measured at cost less amortisation.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (n) Intangible assets (Continued)

Amortisation is calculated to write down the cost or amount of the valuation of such asset to their residual values on a straight-line basis over their estimated useful lives as follows:

Software 16.22% - 33.33%

#### (o) Cash and cash equivalents

For the purposes of the statements of cash flows, cash and cash equivalents comprise cash and balances with the Bank of Mauritius and amounts due to and from other banks and highly liquid financial assets with original maturities of three months or less from the date of acquisition that are subject to an insignificant risk of changes in their fair value.

A further breakdown of cash and cash equivalents is given in note 12 to the financial statements.

## (p) **Provisions**

Provisions are recognised when the Bank has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made. Provisions are recorded under 'Other liabilities' in the financial statements.

#### (q) Financial guarantee

Financial guarantees are contracts that require the Bank to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantees liabilities are initially recognised at their fair value, and the initial fair value is amortised over the life of the financial guarantee. The guarantee liability is subsequently carried at the higher of this amortised amount and the present value of any expected payment (when a payment under the guarantee has become probable).

#### (r) Employee benefits

#### Defined contribution plans

A defined contribution plan under which the Bank pays fixed contributions into a separate entity. The Bank has no legal or constructive obligations to pay further contributions if the assets are not sufficient to pay the benefits of the employees in relation to the services rendered in the current and prior periods.

Payments to defined contribution plans are recognised as an expense when employees have rendered service that entitle them to the contributions.

#### Defined benefit plans

A defined benefit plan is a pension plan that is not a defined contribution plan. Typically, defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The liability recognised in the statement of financial position in respect of defined benefit pension plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

## HABIB BANK LIMITED (MAURITIUS BRANCH) NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (r) Employee benefits (Continued)

#### Defined benefit plans (Continued)

Remeasurement of the net defined benefit liability, which comprises actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest) and the effect of the asset ceiling (if any, excluding interest), is recognised immediately in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income shall not be reclassified to profit or loss in subsequent periods.

The Bank determines the net interest expense/(income) on the net defined benefit liability/(asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit liability/(asset), taking into account any changes in the net defined liability/(asset) during the period as a result of contributions and benefit payments. Net interest expense/(income) in recognised in profit or loss.

Service costs comprising current service cost, past service cost, as well as gains and losses on curtailments and settlements are recognised immediately in profit or loss.

The assets of the funded plan are held and administered independently by the Swan Life Limited.

The main assumptions made in the actuarial valuation of the pension fund are listed in note 20(a) to the financial statements.

#### (s) Current and deferred income tax

The income tax expense for the period comprises of current and deferred income tax. Income tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

#### Current income tax

The current income tax charge is based on taxable income for the year calculated on the basis of tax laws enacted or substantively enacted by the end of the reporting period.

#### Deferred income tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognised for:

• temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (s) Current and deferred income tax (Continued)

*Deferred income tax (Continued)* 

- temporary differences related to investments in subsidiaries to the extent that the Bank is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if there is any.

Deferred tax assets and liabilities are offset only if certain criteria are met.

#### (t) Non-banking asset

Non-banking assets are assets acquired in satisfaction of claims and is classified in the statement of financial position within 'Other assets'.

Non-banking assets acquired in satisfaction of claims are initially recorded at cost and revalued at each year-end date of the statement of financial position. An increase in market value over the acquisition cost is recorded as a surplus on revaluation. A decline in the market value is adjusted against the surplus of that asset, if any, or if no surplus exists, is charged to the profit and loss account as an impairment. A subsequent increase in the market value of an impaired asset is reversed through the profit and loss account up to the extent of the impairment and thereafter credited to the surplus on revaluation of that asset. All direct costs of acquiring title to the asset are charged immediately to the profit and loss account.

Depreciation on assets acquired in satisfaction of claims is charged to the profit and loss account on the same basis as depreciation charged on the entity's owned fixed assets.

These assets are generally intended for sale. Gains and losses realised on the sale of such assets are disclosed separately from gains and losses realised on the sale of fixed assets. Surplus on revaluation (net of deferred tax) realised on disposal of these assets is transferred directly to unappropriated profit.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (t) Non-banking asset (Continued)

However, if such an asset is subsequently used by the bank for its own operations, the asset, along with any related surplus (which remains within the surplus), is transferred to fixed assets.

#### (u) Borrowings

Borrowings are recognised initially at 'cost', being their issue proceeds (fair value of consideration received) net of transaction costs incurred. Borrowings are subsequently stated at amortised cost and any difference between net proceeds and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest rate method.

#### (v) Acceptances

Acceptances comprise undertakings by the Bank to pay bills of exchange drawn on customers. The Bank expects most acceptances to be settled simultaneously with the reimbursement from the customers. Acceptances are disclosed as liabilities with corresponding contra-assets.

#### (w) Segmental reporting

In accordance with the Bank of Mauritius Guidelines, the Bank's business has been split into Segment A and Segment B:

- Segment A relates to banking business other than Segment B business.
- Segment B is essentially directed to the provision of international financial services that give rise to foreign source income. Such services may be fund based or non-fund based.

Expenditure incurred by the Bank, but which is not directly attributable to its income derived from Mauritius or its foreign source income is apportioned in a fair and reasonable manner.

The Bank makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. All estimates and assumptions required in conformity with IFRS are best estimates undertaken in accordance with the applicable standard. Estimates and judgements are evaluated on a continuous basis, and are based on past experience and other factors, including expectations with regards to future events.

Management discussed the development, selection and disclosure of the Bank's critical accounting policies and estimates, and the application of these policies and estimates.

#### **CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS**

#### 2.1 Key sources of estimation uncertainty

The Bank reviews its loan portfolios to assess impairment at least on a quarterly basis. In determining whether an impairment loss should be recorded in profit or loss, the Bank makes judgements as to whether there is any observable data indicating an impairment trigger followed by measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified with that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a bank,

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## **CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)**

#### 2.1 Key sources of estimation uncertainty (Continued)

or national or local economic conditions that correlate with defaults on assets in the Bank. Estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio when scheduling future cash flows. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

#### (a) Expected credit loss on loans and advances to customers

#### Specific provisioning/stage 3

The Bank reviews its loan portfolio to assess impairment at least on a quarterly basis. In determining whether an impairment loss should be recorded in profit or loss, the Bank makes judgements based on any observable data which could indicate an impairment followed by measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified with that portfolio. Where cash flows for large credits include the realisable value of collateral securing the credit, the value of such collateral is based on the opinion of independent and qualified appraisers discounted as per requirements of the Bank of Mauritius Guidelines on Credit Impairment.

#### Portfolio provisioning/stage 1&2

In assessing the portfolio provisioning, management considers factors such as credit quality, portfolio size, concentrations and economic factors. To estimate the required allowance, assumptions are made to define how inherent losses are modelled and to determine the required input parameters, based on historical experience and current economic conditions. The accuracy of the allowance depends on the model assumptions and parameters used in determining the collective allowance. The Bank applies the expected credit loss model.

Refer to note 3(a)(ii) Measuring ECL – Explanation of inputs, assumptions and estimation techniques.

#### (b) Pension benefits

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of pension obligations.

The Bank determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Bank considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension obligation. Other key assumptions for pension obligations are based in part on current market conditions.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 3. FINANCIAL RISK MANAGEMENT

#### Introduction and overview

The Bank has exposure to the following risks arising from financial instruments:

- credit risk;
- market risk (including currency risk and interest rate risk); and
- liquidity risk.

This note presents information about the Bank's exposure to each of the above risks, the Bank's objectives, policies and processes for measuring and managing risk, and the Bank's management of capital. The Bank measures ECL considering the risk of default over the maximum contractual period over which the entity is exposed to credit risk.

#### **Risk management framework**

The Bank has a well-developed and robust risk management framework which is based on strong management oversight, efficient systems, documented risk appetite and documented policies and procedures.

HBL provides strategic guidance for effective risk management and ensures that a robust risk management framework is in place. It is supported by Board Risk Management Committee and Board Audit Committee which is responsible for monitoring compliance with the Bank's risk management policies and procedures, and for reviewing the adequacy of the risk management framework in relation to the risks faced by the Bank.

The Bank's risk management policies are established to identify and analyse the risks faced by the Bank, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Bank, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

#### (a) Credit risk

Credit risk is the risk of financial loss to the Bank if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Bank's loans and advances to customers, balances with other banks and investment in debt securities. For risk management reporting purposes, the Bank considers and consolidates all elements of credit risk exposure (such as individual obligor default risk, country and sector risk).

COVID-19 has impacted the global economy and similarly Mauritius and its economy has not been spared by the effects of the pandemic. The majority sectors including Construction, Transport, Tourism and Traders have been adversely impacted.

#### i) Management of credit risk

#### Effects of COVID-19

On 11 March 2020, the World Health Organisation ("WHO") officially declared COVID-19 a

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

(a) Credit risk (Continued)

#### i) Management of credit risk (Continued)

#### **Effects of COVID-19 (Continued)**

global pandemic. In light of the rapid spread of COVID-19 across the globe, various economies and sectors have faced significant disruptions and uncertainty as a result of measures taken by governments to contain or delay the spread of the virus.

In addition to the management of credit concentration risk described in Management Discussion Analysis, the Bank has identified the most vulnerable sectors to this stressed situation in response to the COVID-19 outbreak, and reviews are being conducted on a more frequent basis:

- Manufacturing
- Tourism
- Traders
- Transport

The Bank continues to apply robust underwriting standards to companies in the above sectors. Extra measures, such as reviewing significant exposures and risk concentration in the portfolio, requiring additional approvals for disbursals of facilities have been implemented to ensure a high level of scrutiny over the credit management process. The Bank will continue to demonstrate sound prudence and vigor in underwriting across the retail sector whilst supporting customers and businesses across the island.

In addition to above the Bank continues to facilitate the support measures announced by the Bank of Mauritius including moratoriums for Economic Operators, Small and Medium Enterprises and Households whereby each request is given careful considerations proper due diligence including the fulfilment of criteria specified by the Central Bank, customer history, the impact of the pandemic on the customer business and outlook of the sector.

The Bank manages limits and controls (detailed in Management Discussion Analysis) in concentrations of credit risk wherever they are identified in particular, to individual counterparties and groups, and to industries and countries. The credit risk is primarily managed by placing limits on the amount of risk accepted in relation to one borrower or groups of borrowers and to geographical and industry segments. Such risks are monitored on a revolving basis and subject to an annual or more frequent review.

Exposure to credit risk is also managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and principal repayment obligations and by changing the lending limits where appropriate.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED) Risk management framework (Continued)

#### (a) Credit risk (Continued)

#### i) Management of credit risk (Continued)

- Some other specific control and mitigation measures are outlined below formulating credit policies in consultation with the Head Office, covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements.
- Establishing the authorization structure for the approval and renewal of credit facilities.
- Reviewing and assessing credit risk in excess of designated limits, prior to facilities being committed to customers by the business unit concerned. Renewals and reviews of facilities are subject to the same review process.
- Limiting concentrations of exposure to counterparties, geographies and industries (for loans and advances), and by issuer, credit rating band, market liquidity and country (for investment securities).
- Developing and maintaining the Bank's risk gradings in order to categorise exposures according to the degree of risk of financial loss faced and to focus management on the attendant risks. The risk grading system is used in determining where impairment provisions may be required against specific credit exposures. The current risk grading framework consists of different grades reflecting varying degrees of risk of default and the availability of collateral or other credit risk mitigation. Risk grades are subject to regular reviews.
- Reviewing compliance of business units with agreed exposure limits, including those for selected industries, country risk and product types.

Regular audits of the credit processes are undertaken by Internal Audit.

For rating assignment at individually significant customer level, businesses adopt an Internal Credit Ratings-Based ('IRB') approach and maintain risk rating methodologies incorporating both the probability of default ('PD') and the attribution of the exposure at default ('EAD') and the loss given default ('LGD') values at facility level.

PD reflects the likelihood of obligor default within the next 12 months and is assigned to all corporate and other judgmentally assessed obligors, is reviewed at least annually.

LGD, is an estimate of the severity of the loss that the Bank is likely to incur in the event that the borrower defaults, expressed as a percentage of EAD and applied as a rating at facility level. The use of EAD and LGD ensures that the Bank complies with Group and local regulatory parameters to evaluate the severity of loss associated with judgmentally assessed credit exposures.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED) Risk management framework (Continued)

#### (a) Credit risk (Continued)

#### i) Management of credit risk (Continued)

The Bank assesses the credit quality of all financial instruments that are subject to credit risk. The credit quality of financial instruments is a point in time assessment of the probability of default of financial instruments, whereas IFRS 9 stages 1 and 2 are determined based on relative deterioration of credit quality since initial recognition. Accordingly, for non-credit impaired financial instruments, there is no direct relationship between the credit quality assessment and IFRS 9 stages 1 and 2, though typically the lower credit quality bands exhibit a higher proportion in stage 2. The credit quality classifications for lending are unchanged and are based on internal credit risk ratings.

The Bank used the following indicators to identify any significant increase in credit risks ("SICR"). The criteria below are applied at a counterparty level. The occurrence of any one of the indicators is considered as an indicator of significant increase in credit risk and consequently the related balances is classified as Stage 2 and attracts a lifetime ECL.

#### Non-Retail Portfolio

- Risk Ratings: Internal ratings with Obligor Risk Ratings (ORRs) 7 to 9/9A or customers with external ratings CCC to C will be categorised in Stage 2 at inception.
- Transition in Risk Ratings: Customers are moved to Stage 2 if they have been downgraded at the end of the reporting period by:
- 3 or more grades: for customers which have ORR 1 or 2 (or external ratings of AAA to AA) at inception.
- 2 or more grades: for customers which have ORR3 to 5 (or external ratings of A to BB) at inception.
- 1 or more grades: for customers which have ORR6 (or external ratings of B and below) at inception.
- 2 or more grades: for sovereign exposure in foreign currency if such downgrade results in the exposure falling below investment grade.
- Delinquency Status: Customers are considered as indicating a significant increase in credit risk ("SICR") and are moved to Stage 2 if any of the following conditions are met:
- Outstanding exposure (or related interest) is 30 days past due ("DPD") at the end of the reporting period irrespective of the rating; or
- ORR is 4 to 6 (or external rating of BBB to B) or below AND DPD>=30 at least 3 times over the last 12 months, even if DPD< 30 as at the reporting date; or
- ORR is 4 to 6 (or external rating of BBB to B) or below AND DPD>=60 at least 1 time over last 12 months, even if DPD< 30 as at the reporting date.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED) Risk management framework (Continued)

#### (a) Credit risk (Continued)

#### i) Management of credit risk (Continued)

#### Non-Retail Portfolio (continued)

- Watch list: Counterparties with facilities that are classified as watch list are considered as SICR and moved to Stage 2.
- Restructured status: Customers are considered as Stage 2 if:
- They have been restructured in the past due to credit risk related factors and have not been regularized.
- They were NPL in the past and are now regular but still within the cooling off period.

#### Retail Portfolio

Delinquency Status: The customers are considered as SICR and are moved to Stage 2 if any of the following conditions are met:

- Days past due >30 at reporting date; or
- Days past due >= 30 at least 3 times over last 12 months, even if DPD< 30 at reporting date; or
- Days past due >=60 at least 1 time over last 12 months, even if DPD< 30 at reporting date
- Restructured status: Customer are considered as Stage 2 if:

- They have been restructured in the past due to credit risk related factors and have not been regularised;

- They were in NPL in the past and are now regular but still within the cooling off period.

Any restructured exposure, which is uncollateralised and requires a bullet repayment 3 years or more are, at a minimum, be classified as Stage 2.

Watch list: Counterparties with facilities that are classified as watch list are considered as SICR and moved to Stage 2.

Note that the Bank does not maintain credit scoring for its retail exposures and hence the rating/scoring criteria to identify SICR is not applicable.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (Continued)**

#### (a) Credit risk (Continued)

#### i) Management of credit risk (Continued)

#### Retail Portfolio (Continued)

In addition to the above criteria listed for retail and non- retail exposure, the Bank also considers the following factors in assessing whether there has been any SICR of the counterparty:

- Macroeconomic impact on commercial property occupancy and prices;
- Interest rates;
- Classification of the exposure by any other bank or financial institution or the local credit bureau;
- Deterioration of relevant credit risk drivers for an individual obligor (or pool of obligors);
- Unavailable/inadequate financial information/financial statements in periods subsequent to account opening;
- A qualified audit report by external auditors;
- Significant contingent liabilities;
- Pending litigation resulting in a detrimental impact;
- Loss of key staff from the organization;
- Increase in operational risk and higher occurrence of fraudulent activities;
- Continued delay and non-cooperation by the borrower in providing key relevant documentation.

#### Level of Assessment: Counterparty Level vs Facility Level

#### Non-Retail Portfolio

The primary assessment for the Bank to evaluate and monitor credit risk of counterparties is credit ratings. The Bank's current internal credit rating model for non-retail exposures is at a counterparty level rather than a facility level. Furthermore, the decision to grant additional facilities or retract the limit is also carried out at a counterparty level rather than at a facility level by the management. The management therefore believes that evaluating significant increase in credit risk at a facility level will result in undue cost and effort.

Accordingly, the management believes that evaluating significant increase in credit risk on a customer/counterparty level is appropriate and is not expected to give a significant different outcome had the evaluation been done on a facility level.

#### Retail Portfolio

The Bank does not have any significant retail facilities and only has limited retail customers. Accordingly, retail SICR has also been assessed at a counterparty level.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

#### (a) Credit risk (Continued)

#### (ii) Expected credit loss measurement

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the Bank.
- If a SICR since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit impaired. Please refer to note 3(a)(i) for a description of how the Bank determines when a significant increase in credit risk has occurred.
- If the financial instrument is credit-impaired, the financial instrument is then moved to 'Stage 3'.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime ECL that result from default events possible within the next 12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis.
- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forward-looking information.
- Purchased or originated credit-impaired financial assets are those financial assets that are credit-impaired on initial recognition. Their ECL is always measured on a lifetime basis (Stage 3).

The following diagram summarises the impairment requirements under IFRS 9 (other than purchased or originated credit-impaired financial assets):

Stage 1	Stage 2	Stage 3
(Initial recognition)	(Significant increase in credit risk since initial recognition)	(Credit-impaired assets)
12-month expected credit losses	Lifetime expected credit losses	Lifetime expected credit losses

#### Change in credit quality since initial recognition

The key judgements and assumptions adopted by the Bank in addressing the requirements of the standard are discussed below:

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (continued)**

#### (a) Credit risk (Continued)

#### (ii) Expected credit loss measurement (Continued)

#### Significant increase in credit risk (SICR)

The Bank considers a financial instrument to have experienced a significant increase in credit risk when one or more of the following quantitative or qualitative criteria have been met:

#### Quantitative criteria

The remaining lifetime PD at the end of the reporting period has increased, compared to the residual lifetime PD expected at the end of the reporting period when the exposure was first recognised, so that it exceeds the relevant threshold per the table below:

#### Retail Portfolio

The Bank does not have a significant retail portfolio, and only has a limited number of retail products and customers. Therefore, SICR for the retail portfolio is assessed at a counterparty level as it would not give a significantly different outcome had the evaluation been done at a facility level.

#### Definition of default and credit-impaired assets

IFRS 9 requires an assessment of the extent of increase in credit risk of a financial instrument since initial recognition. This assessment is performed by considering the change in the risk of default occurring over the remaining life of the financial instrument. As a result, the definition of default is important.

IFRS 9 does not specifically define default but requires it to be applied on a consistent basis with internal credit risk management practice for the relevant instruments and consider qualitative factors where appropriate. In addition, IFRS 9 also introduces a rebuttable presumption that default does not occur later than when a financial asset is 90 days past due unless there is reasonable and supportable information to demonstrate that a more lagging criterion is more appropriate.

In addition, default is defined under Basel for regulatory reporting purposes. The Basel regulation provides a clear definition by referring to the number of days past due and criteria for unlikeliness to pay. The criteria for unlikeliness to pay are similar to the definition of credit impaired under IFRS 9 and in general, default for regulatory reporting purposes does not occur later than when a financial asset is 90 days past due as well.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (a) Credit risk (Continued)

#### (ii) Expected credit loss measurement (Continued)

Definition of default and credit-impaired assets (Continued)

#### Retail Portfolio (Continued)

In view of the above, the Bank has decided to align the IFRS 9 definition of default and Basel definition of 'default' whenever possible. The Bank has decided not to rebut the presumption introduced by IFRS 9, that is, default does not occur later than when a financial asset is 90 days past due. The use of the same default definition ensures that a single and consistent view of credit risk is applied for internal risk management, regulatory capital, and impairment calculations. In addition, since the criteria for credit-impaired under IFRS 9 can be interpreted consistently with the accounting default definition, all accounting defaults are considered to be credit-impaired and all credit-impaired assets are considered to be defaulted for accounting purposes.

#### Backward Transition from Stage 2 to Stage 1

#### Non-retail facilities

A financial asset which was classified in Stage 2 in the most recent ECL assessment will move back to Stage 1 if the following criteria is met and it does not meet any of the other SICR indicators mentioned above at the end of the reporting period:

Reason for classification in Stage 2	Move to Stage 1 when*:						
Risk rating *	Risk rating recovers to 6 or better and it does not meet delinquency or industry criteria						
Transition in risk rating*	The rating transition criteria is no longer relevant, and the counter party has been upgraded Counterparty has not been DPD>30 even once in the						
Delinquency *	last 12 months						
Watch list*	Original reasons for classification as watch list are no longer relevant						
Restructured*	The counterparty has been regular after being restructured						

\*A minimum cooling period of 12 months is required before any financial asset is moved back to Stage 1.

#### Retail facilities

The customer moves back from Stage 2 to Stage 1 if, as at the reporting date, it does not meet any of the SICR indicators and has been regular for a period of 12 months.

#### Backward Transition from Stage 3 to Stage 2

As a general rule, the underlying facility must have become regular, should be DPD<30 as of the reporting date and shall no longer meet the definition of credit impaired or being in default before it can be reclassified back from Stage 3.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

#### (a) Credit risk (Continued)

#### (ii) Expected credit loss measurement (Continued)

#### Backward Transition from Stage 3 to Stage 2 (Continued)

Any upgrading of a non-performing exposure (Stage 3) to a performing status (Stage 2) must be subject to a cooling off period of 12 months from the date of becoming regular in repayment. If the facility has been regular during the cooling off period, it will first move back to Stage 2 after which the criteria for moving from Stage 2 to Stage 1 will apply as stated in Section 3(a)(ii) Backward Transition from Stage 2 to Stage 1.

In case of facilities which are restructured, a Stage 3 exposure will be moved back to Stage 2 only if the counterparty has been regular in the past 3 instalments (for repayments which are on a quarterly or more frequent basis) or for 12 months (in cases where instalments are on a longer frequency than quarterly) after the restructuring.

#### Guidance Note by Bank of Mauritius

The main features of the guidance provided by the Central Bank is as follows:

- Accounts which are granted moratorium period or other concessions should be assessed for impairment after the moratorium period is over;
- Loans which are subject to moratorium or other concessions through restructuring on account of COVID-19 should not automatically be classified as impaired;
- Financial Institution should closely monitor accounts which are granted moratorium or other concessions through restructuring on account of COVID-19. A reduction in the present value of loan because of the above need not automatically lead to classification as impaired;
- Moratoriums which were granted on account of COVID-19 can be excluded from the number of past due days.

Outstanding moratoriums as at December 31, 2020 are as follows:

Sector	Rs'000	ECL Rs'000
Personnel	3,646	214

#### Collaterals

Although collateral can be an important mitigant of credit risk, it is the Bank's general practice to lend on the basis of the customer's ability to meet their obligations out of their cash flow resources rather than rely on the value of security offered. Depending on the customer's standing and the type of product, facilities may be provided without collateral. For other lending, a charge over collateral is obtained and considered in determining the credit decision and pricing. In the event of default, the Bank may use the collateral as a source of repayment. The Bank holds collateral against loans and advances to customers in the form of mortgage on property, cash collaterals and securities under lien and charge on vehicles.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

#### (a) Credit risk (Continued)

#### (ii) Expected credit loss measurement (Continued)

Collaterals (Continued)

Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are updated in line with the Bank of Mauritius guidelines. Collateral generally is not held over loans and advances to banks and investment securities, and no such collateral was held at December 31, 2020.

	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Cash Margins and liens	18,055	29,085	38,810
Mortgage	112,137	186,807	200,182
Lien on Vehicles	2,351	5,487	8,668

Analysis of collateral by type is presented in the following table:

Measuring ECL – Explanation of inputs, assumptions and estimation techniques

In general, the Bank calculates ECL using three main components, a PD, a loss given default ('LGD'), and the exposure at default ('EAD'). The 12-month ECL is calculated by multiplying the 12-month PD, LGD, and EAD. Lifetime ECL is calculated on a similar basis for the lifetime. The 12-month and lifetime PDs represent the probability of default occurring over the next 12 months and the remaining maturity of the instrument, respectively.

The measurement of ECL needs to take into account forecast of future economic conditions. This is incorporated into the measurement of ECL in more than one way. In theory, forecast economic conditions could be expanded into full credit risk variables. These variables are incorporated into the risk parameters (PDs, LGDs and EADs) used to determine IFRS 9 stage allocation and ECL measurement. This is possible if the risk parameters are calculated using an economic response model. The projection of future economic conditions relies on point intime statistical models supplemented by judgement or based entirely on judgement where there is insufficient data and correlations to develop statistically based models. Where PDs are adjusted on a systemised basis, stage allocation is determined using PDs which are calculated on a probability-weighted basis. The ECL is then measured on a probability weighted basis performed during the reporting periods may be used, for example, the use of scalars provided that these methods meet the measurement objective. Simplified approaches which rely on the judgement of credit risk managers are applied where models do not support a systemised approach, e.g. the use of discounted cash flow models.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (Continued)**

#### (a) Credit risk (Continued)

#### (ii) Expected credit loss measurement (Continued)

Stage 1 and 2

IFRS 9 credit risk models (IFRS 9 models) produce a number of risk component estimates that are used to measure ECL allowances and provisions for Stage 1 and 2 instruments. These models are developed, implemented and maintained in line with approved global model standards. Stage 1 and 2 ECL allowances and provisions are measured on either up to 12 months or lifetime ECL basis (depending on stage allocation) in a way that is unbiased and probability-weighted and incorporates forecasts of future economic conditions.

Stage 3

The ECL allowance assessment for financial instruments graded under Stage 3 is determined on a lifetime ECL basis.

Furthermore, expected credit losses of any financial instrument should also be measured in a way that reflects:

- a) an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- b) the time value of money; and
- c) reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (Continued)**

(a) Credit risk (Continued)

#### (ii) Expected credit loss measurement (Continued)

#### Period over which ECL is measured

Expected credit loss is measured from the initial recognition of the financial asset. The maximum period considered when measuring ECL (be it 12-month or lifetime ECL) is the maximum contractual period over which the Bank is exposed to credit risk. For wholesale overdrafts, credit risk management actions are taken no less frequently than on an annual basis and therefore this period is to the expected date of the next substantive credit review. The date of the substantive credit review also represents the initial recognition of the new facility. However, where the financial instrument includes both a drawn and undrawn commitment and the contractual ability to demand repayment and cancel the undrawn commitment does not serve to limit the Bank's exposure to credit risk to the contractual notice period, the contractual period does not determine the maximum period considered. Instead, ECL is measured over the period the Bank remains exposed to credit risk that is not mitigated by credit risk management actions.

#### Summary of credit risk

The disclosure below presents the gross carrying/nominal amount of financial instruments to which the impairment requirements in IFRS 9 are applied and the associated allowance for ECL.

	Gross carrying/ nominal amount Rs'000	Allowance for ECL Rs'000
Loans and advances to customers	177,356	(6,269)
Other financial instruments	1,644,662	-
- Cash and cash equivalents	375,814	-
<ul> <li>Investment securities</li> </ul>	1,268,848	-
Total gross carrying amount on balance sheet	1,822,018	(6,269)
Financial guarantee and similar contracts Total nominal amount off-balance sheet	10,717	(4)
At December 31, 2020	10,717	(4)

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

(a) Credit risk (Continued)

#### (ii) Expected credit loss measurement (Continued)

Summary of credit risk (Continued)

## Expected credit loss measurement December 31, 2019

	Gross carrying/ nominal amount Rs'000	Allowance for ECL Rs'000
Loans and advances to customer	307,225	(10,287)
Other financial instruments	1,627,556	-
-Cash and cash equivalents	222,342	-
- Investment securities	1,405,214	-
Total gross carrying amount on balance sheet	1,934,781	(10,287)
Financial guarantee and similar contracts Total nominal amount off-balance sheet	23,510	(4)
At December 31, 2019	23,510	(4)

	Gross carrying/ nominal amount	Allowance for ECL
	Rs'000	Rs'000
Loans and advances to customer	791,182	(24,460)
Other financial instruments	1,228,101	-
- Cash and cash equivalents	276,587	-
- Investment securities	951,514	-
Total gross carrying amount on balance sheet	2,019,283	(24,460)
Financial guarantee and similar contracts Total nominal amount off-balance sheet	24,813	-
At December 31, 2018	24,813	-

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

(a) Credit risk (Continued)

## (ii) Expected credit loss measurement (Continued)

Summary of credit risk by stage distribution and ECL coverage

-	Gross carrying/nominal amount					Allowance for ECL					ECL coverage %		
	Stage 1	Stage 2	Stage 3		Stage 1	Stage 2	Stage 3						
	12-month	Lifetime	Lifetime		12-month	Lifetime	Lifetime						
	ECL	ECL	ECL	Total	ECL	ECL	ECL	Total	Stage 1	Stage 2	Stage 3	Total	
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	%	%	%	%	
Loans and advances to customers	135,960	35,360	6,036	177,356	(471)	(472)	(5,326)	(6,269)	(0.35%)	(1.33%)	(88.24%)	(3.53%)	
Other financial instruments	1,644,662	-	-	1,644,662	-	-	-	-	-	-	-	-	
<ul> <li>Cash and cash equivalents</li> </ul>	375,814	-	-	375,814	-	-	-	-	-	-	-	-	
<ul> <li>Investment securities</li> </ul>	1,268,848	-	-	1,268,848	-	-	-	-	-	-	-	-	
Financial guarantee and similar contracts	8,657	2,060	-	10,717	(4)	-	-	(4)	(0.05%)	-	-	(0.04%)	
- Corporate and commercial	7,749	2,060	-	9,809	-	-	-	-	-	-	-	-	
- Financial	908	-	-	908	(4)	-	-	(4)	(0.44%)	-	-	(0.44%)	
At December 31, 2020	1,789,279	37,420	6,036	1,832,735	(475)	(472)	(5,326)	(6,273)	(0.03%)	(1.26%)	(88.24%)	(0.34%)	

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

(a) Credit risk (Continued)

## (ii) Expected credit loss measurement (Continued)

Summary of credit risk by stage distribution and ECL coverage (Continued)

-	Gross carrying/nominal amount Allowance for ECL							E	CL coverage %	, )		
-	Stage 1	Stage 2	Stage 3		Stage 1	Stage 2	Stage 3					
	12-month	Lifetime	Lifetime		12-month	Lifetime	Lifetime					
	ECL	ECL	ECL	Total	ECL	ECL	ECL	Total	Stage 1	Stage 2	Stage 3	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	%	%	%	%
Loans and advances to customers	207,004	85,568	14,653	307,225	(1,989)	(459)	(7,839)	(10,287)	(0.96%)	(0.53%)	(53.49%)	(3.35%)
Other financial instruments	1,627,556	-	-	1,627,556	-	-	-	-	-	-	-	-
<ul> <li>Cash and cash equivalents</li> </ul>	222,342	-	-	222,342	-	-	-	-	-	-	-	-
<ul> <li>Investment securities</li> </ul>	1,405,214	-	-	1,405,214	-	-	-	-	-	-	-	-
Financial guarantee and similar contracts	23,510	-	-	23,510	-	-	-	(4)	(0.01%)	-	-	(0.01%)
- Corporate and commercial	23,506	-	-	23,506	-	-	-	(4)	(0.01%)	-	-	(0.01%)
- Financial	4	-	-	4	-	-	-	-	-	-	-	-
At December 31, 2019	1,858,070	85,568	14,653	1,958,291	(1,993)	(459)	(7,839)	(10,291)	(0.11%)	(0.54%)	(53.50%)	(0.53%)

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

(a) Credit risk (Continued)

## (ii) Expected credit loss measurement (Continued)

Summary of credit risk by stage distribution and ECL coverage (Continued)

## Expected credit loss measurement December 31, 2018

	Gross	Gross carrying/nominal amount				Allov	wance for ECI			ECL coverage %		
	Stage 1	Stage 2	Stage 3		Stage 1	Stage 2	Stage 3					
	12-month	Lifetime	Lifetime		12-month	Lifetime	Lifetime					
	ECL	ECL	ECL	Total	ECL	ECL	ECL	Total	Stage 1	Stage 2	Stage 3	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	%	%	%	%
Loans and advances to customers	635,503	97,901	57,778	791,182	(4,296)	(1,297)	(18,867)	(24,460)	(0.68%)	(1.32%)	(32.65%)	(3.09%)
Other financial instruments	1,228,101	-	-	1,228,101	-	-	-	-	-	-	-	-
Cash and cash equivalents	276,587	-	-	276,587	-	-	-	-	-	-	-	-
<ul> <li>Investment securities</li> </ul>	951,514	-	-	951,514	-	-	-	-	-	-	-	-
Financial guarantee and similar												
contracts	24,813	-	-	24,813	-	-	-	-	-	-	-	-
- Corporate and commercial	22,913	-	-	22,913	-	-	-	-	-	-	-	-
- Financial	1,900	-	-	1,900	-	-	-	-	-	-	-	-
At December 31, 2018	1,888,417	97,901	57,778	2,044,096	(4,296)	(1,297)	(18,867)	(24,460)	(0.23%)	(1.32%)	(32.65%)	(1.20%)

Unless identified at an earlier stage, all financial assets are deemed to have suffered a significant increase in credit risk when they are 30 days past due ('DPD') and are transferred from stage 1 to stage 2. The disclosure below presents the ageing of stage 2 loans and advances to customers by those less than 30 and greater than 30 days past due and therefore presents those amounts classified as stage 2 due to ageing (30 days past due) and those identified at an earlier stage (less than 30 days past due).

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

(a) Credit risk (Continued)

## (ii) Expected credit loss measurement (Continued)

Stage 2 days past due analysis for loans and advances to customers at December 31, 2020

	Gross carrying amount			А	Allowance for ECL			ECL coverage %		
-	Stage 2 Rs'000	Of which: 1 to 29 DPD Rs'000	Of which: 30 and > DPD Rs'000	Stage 2 Rs'000	Of which: 1 to 29 DPD Rs'000	Of which: 30 and > DPD Rs'000	Stage 2 %	Of which: 1 to 29 DPD %	Of which: 30 and > DPD %	
Loans and advances to customers	35,360	33,917	1,443	(472)	(391)	(81)	1.33%	(1.15%)	(5.61%)	

Stage 2 days past due analysis for loans and advances to customers at December 31, 2019

	Gross carrying amount			A	Allowance for ECL			ECL coverage %		
		Of which: 1	Of which: 30		Of which: 1	Of which: 30		Of which:	Of which:	
	Stage 2	to 29 DPD	and $>$ DPD	Stage 2	to 29 DPD	and $>$ DPD		1 to 29	30 and >	
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Stage 2 %	DPD %	DPD %	
Loans and advances to										
customers	85,568	85,568	-	(459)	(459)	-	(0.53%)	(0.53%)	-	

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

## (a) Credit risk (Continued)

## (ii) Expected credit loss measurement (Continued)

Stage 2 days past due analysis for loans and advances to customers at 31 December 31, 2018

	Gross carrying amount				Allowance for ECL			ECL coverage %		
-	Stage 2	Of which: 1 to 29 DPD Ba'000	Of which: 30 and $>$ DPD $Pa^{2}000$	Stage 2	Of which: 1 to 29 DPD Pa <sup>2</sup> 000	Of which: 30 and > DPD Ba'000	Stage 2.9/	Of which: 1 to 29	Of which: 30  and >	
Loans and advances to customers	<u>Rs'000</u>	Rs'000	Rs'000	<u>Rs'000</u>	Rs'000	Rs'000	Stage 2 %	DPD %	DPD %	
	97,901	97,127	774	(1,297)	(1,195)	(102)	(1.32%)	(1.23%)	(13.18%)	

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

#### (a) Credit risk (Continued)

#### (iii) Maximum exposure

The following table contains an analysis of the credit risk exposure of financial instruments for which an ECL allowance is recognised. The gross carrying amount of financial assets below also represents the Bank's maximum exposure to credit risk on these assets:

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	Total
	Rs'000	<b>Rs'000</b>	Rs'000	Rs'000
Loans and advances to				
customers	135,960	35,360	6,036	177,356
Gross Carrying amount	135,960	35,360	6,036	177,356
Loss allowance	(471)	(472)	(5,326)	(6,269)
Carrying amount	135,489	34,888	710	171,087

#### • Loans and advances to customers as at December 31, 2020

-				
	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	Total
	Rs'000	<b>Rs'000</b>	<b>Rs'000</b>	<b>Rs'000</b>
Guarantees	8,657	2,060	-	10,717
Gross Carrying amount	8,657	2,060	-	10,717
Loss allowance	(4)	-	-	(4)
Carrying amount	8,653	2,060	-	10,713

### • Off- balance sheet exposures as at December 31, 2020

• Loans and advances to customers as at December 31, 2019

	Stage 1 12-month	Stage 2 Lifetime	Stage 3 Lifetime	
	ECL	ECL	ECL	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Loans and advances to customers	207,004	85,568	14,653	307,225
Gross Carrying amount	207,004	85,568	14,653	307,225
Loss allowance	(1,989)	(459)	(7,839)	(10,287)
Carrying amount	205,015	85,109	6,814	296,938

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

## (a) Credit risk (Continued)

## **Risk management framework (Continued)**

## (iii) Maximum exposure (Continued)

• Off- balance sheet exposures as at December 31, 2019

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Guarantees	23,510	-	-	23,510
Gross Carrying amount	23,510	-	-	23,510
Loss allowance	(4)	-	-	(4)
Carrying amount	23,506	-	-	23,506

• Loans and advances to customers as at December 31, 2018

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Loans and advances to				
customers	635,503	97,901	57,778	791,182
Gross Carrying amount	635,503	97,901	57,778	791,182
Loss allowance	(4,296)	(1,297)	(18,867)	(24,460)
Carrying amount	631,207	96,904	38,911	766,722

• Off-balance sheet exposures as at December 31, 2018

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Letter of Guarantee	24,813	-	-	24,813
Gross Carrying amount	24,813	-	-	24,813
Loss allowance	-	-	-	-
Carrying amount	24,813	-	-	24,813

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (Continued)** 

#### (a) Credit risk (Continued)

#### (iv) Measurement uncertainty and sensitivity analysis of ECL estimates

The recognition and measurement of ECL is highly complex and involves the use of significant judgement and estimation. This includes the formulation and incorporation of multiple forward-looking economic conditions into the ECL estimates to meet the measurement objective of IFRS 9.

#### Methodology for developing forward looking economic scenarios

The Bank has adopted the use of three economic scenarios, which are representative of its view of forecast economic conditions, sufficient to calculate unbiased ECL. They represent a 'most likely outcome', (the Base scenario) and two, less likely, 'Outer' scenarios on either side of the Base Scenario, referred to as an 'Positive' and a 'Negative' scenario respectively. Each outer scenario is consistent with a probability of 10%, while the Base scenario is assigned the remaining 80%. This weighting scheme is deemed as appropriate for the computation of unbiased ECL in most economic environments. Setting key scenario assumptions using the average of forecasts from external economists helps to ensure that the IFRS 9 scenarios are unbiased and maximise the use of independent information.

For the Base scenario, key assumptions such as GDP growth, inflation, unemployment and policy rates are set using either the average of external forecasts (commonly referred to as consensus forecasts) for most economies or market prices.

The Positive and Negative scenarios are designed to be cyclical in that GDP growth, inflation and unemployment usually revert back to the Base scenario after the first three years for major economies. The Bank determines the maximum divergence of GDP growth from the Base scenario using the 10<sup>th</sup> and the 90<sup>th</sup> percentile of the entire distribution of forecast outcomes for major economies. Using externally available forecast distributions ensures independence in scenario construction. While key economic variables are set with reference to external distributional forecasts, the Bank also aligns the overall narrative of the scenarios to the macroeconomic risks.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (Continued)**

#### (a) Credit risk (Continued)

#### (v) Loss allowance

The loss allowance recognized in the period is impacted by a variety of factors, as described below:

- Transfers between Stage 1 and Stages 2 or 3 due to financial instruments experiencing significant increases (or decreases) of credit risk or becoming credit-impaired in the period, and the consequent "step up" (or "step down") between 12-month and lifetime ECL;
- Additional allowances for new financial instruments recognised during the period, as well as releases for financial instruments derecognised in the period;
- Impact on the measurement of ECL due to changes in PDs, EADs and LGDs in the period, arising from regular refreshing of inputs to models;
- Impacts on the measurement of ECL due to changes made to models and assumptions;
- Discount unwind within ECL due to the passage of time, as ECL is measured on a present value basis;
- Foreign exchange retranslations for assets denominated in foreign currencies and other movements; and
- Financial assets derecognised during the period and write-offs of allowances related to assets that were written off during the period).

The following tables explain the changes in the loss allowance between the beginning and the end of the annual period due to these factors:

	Stage 1	Stage 2	Stage 3	
	12-month		Lifetime	
	ECL	Lifetime ECL	ECL	Total
	Rs'000	Rs'000	<b>Rs'000</b>	<b>Rs'000</b>
As at January 1, 2020	1,989	459	7,839	10,287
Movements				
Transfer from stage 1 to stage 2	(168)	168	-	-
Transfer from stage 1 to stage 3	-	-	-	-
Transfer from stage 2 to stage 1	185	(185)	-	-
Transfers from stage 2 to stage 3	-	-	-	-
Transfer from stage 3 to stage 1	-	-	-	-
Transfer from stage 3 to stage 2	-	-	-	-
Increase	-	30	-	30
Release	-	-	(7)	(7)
Loans paid off	(1,538)	-	(2,506)	(4,044)
Loan written off	-	-	-	-
New financial assets originated or				
purchased	3	-	-	3
As at December 31, 2020	471	472	5,326	6,269

#### • Loans and advances to customers as at December 31, 2020

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## **Risk management framework (Continued)**

## (a) Credit risk (Continued)

## (v) Loss allowance (Continued)

## • Loans and advances to customers as at December 31, 2019

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	Total
	Rs'000	Rs'000	Rs'000	Rs'000
As at January 1, 2019	4,296	1,297	18,867	24,460
Movements				
Transfer from stage 1 to stage 2	(260)	260	-	-
Transfer from stage 1 to stage 3	-	-	-	-
Transfer from stage 2 to stage 1	-	-	-	-
Transfers from stage 2 to stage 3	-	-	-	-
Transfer from stage 3 to stage 1	-	-	-	-
Transfer from stage 3 to stage 2	-	-	-	-
Increase	-	-	7,056	7,056
Release	-	-	(7,177)	(7,177)
Loans paid off	(2,047)	(1,098)	-	(3,145)
Loan written off	-	-	(10,907)	(10,907)
New financial assets originated or				
purchased	-	-	-	-
As at December 31, 2019	1,989	459	7,839	10,287

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (Continued)**

#### (a) Credit risk (Continued)

## (v) Loss allowance (Continued)

#### • Loans and advances to customers as at December 31, 2018

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	
	ECL	ECL	ECL	Total
	Rs'000	Rs'000	Rs'000	Rs'000
As at January 1, 2018	4,307	2,264	11,869	18,440
Movements				
Transfer from stage 1 to stage 2	(183)	183	-	-
Transfer from stage 1 to stage 3	-	-	-	-
Transfer from stage 2 to stage 1	650	(650)	-	-
Transfers from stage 2 to stage 3	-	(122)	122	-
Transfer from stage 3 to stage 1	-	-	-	-
Transfer from stage 3 to stage 2	-	-	-	-
Increase	-	503	7,026	7,529
Release	-	-	(150)	(150)
Loans paid off	(2,195)	(881)	-	(3,076)
Loan written off	-	-	-	-
New financial assets originated or				
purchased	1,717	-	-	1,717
As at December 31, 2018	4,296	1,297	18,867	24,460

#### (b) Market risk

The Bank takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks arise from open positions in interest rate and currency, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, credit spreads, and foreign exchange rates.

The objective of market risk measurement is to manage and control market risk exposures within acceptable limits while optimising the return on risk. The principal measurement technique used to measure, and control market risk is the stress tests as outlined below.

#### Currency risk

Foreign exchange risks are controlled and monitored through the limits approved by ALCO. The Bank is exposed to currency risk through operations in foreign currencies. The Bank's main foreign currencies operations are in Pound Sterling and Euro. As the currency in which the Bank presents its financial statements is the Mauritian Rupee, the Bank's financial statements are affected by movements in the exchange rates between these currencies and the Mauritian Rupee. The Bank's transactional exposures give rise to foreign currency gains and losses that are recognised in the profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## **Risk management framework (Continued)**

## (b) Market Risk (Continued)

Currency risk (Continued)

### **Concentration of assets and liabilities**

At December 31, 2020 USD EURO GBP MUR OTHERS	TOTAL
Rs'000 Rs'000 Rs'000 Rs'000 Rs'000 ASSETS	Rs'000
Colored a second at 751 105 106 2 051 105 207 1 620	275 014
Cash and cash equivalents         751         185,106         3,051         185,267         1,639           Loans and advances to	375,814
customers - 7,124 - 170,232 -	177,356
Investment securities       -       -       1,268,848       -         Other assets       -       -       142       105,872       -	1,268,848 106,014
	1,928,032
Allowance for credit impairment	(6,269)
Total assets	1,921,763
LIABILITIES	
Deposits 699 191,259 3,135 1,299,320 -	1,494,413
Other liabilities - 922 5 79,901 -	80,828
Total liabilities <u>699 192,181 3,140 1,379,221 -</u>	1,575,241
Net on balance sheet position         52         49         53         350,998         1,639	352,791
Less allowance for credit impairment	(6,269)
	346,522
	TOTAL
At December 31, 2019         USD         EURO         GBP         MUR         OTHERS           Rs'000         Rs'000         Rs'000         Rs'000         Rs'000         Rs'000	TOTAL Rs'000
ASSETS	
Cash and cash equivalents 313 56,785 5,215 158,359 1,670	222,342
Loans and advances to	
customers         -         1,843         -         305,382         -           Investment securities         -         108,580         -         1,296,634         -	307,225 1,405,214
Other assets 216 98,765 -	98,981
	2,033,762
Allowance for credit impairment Total assets	(10,287)
	2,023,475
LIABILITIES	
1	1,536,239
Other liabilities         -         -         70,205         -           Total liabilities         930         167,505         4,794         1,433,215         -	70,205
	-,000,111
Net on balance sheet position         (617)         (297)         637         425,925         1,670	427,318
Less allowance for credit impairment	(10,287)
	417,031

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## (b) Market risk (Continued)

Currency risk (Continued)

<u>At December 31, 2018</u> ASSETS	USD Rs'000	EURO Rs'000	GBP Rs'000	MUR Rs'000	OTHERS Rs'000	TOTAL Rs'000
Cash and cash equivalents Loans and advances to	2,259	157,350	4,301	111,336	1,341	276,587
customers	-	-	-	791,182	-	791,182
Investment securities	-	147,286	-	804,228	-	951,514
Other assets	-	-	230	153,360	-	153,590
_	2,259	304,636	4,531	1,860,106	1,341	2,172,873
Allowance for credit impairment Total assets					-	(24,460) 2,148,413
LIABILITIES						
Deposits Other liabilities	2,218	305,103 3	3,456	1,437,485 40,213	362	1,748,624 40,216
Total liabilities	2,218	305,106	3,456	1,477,698	362	1,788,840
Net on balance sheet position	41	(470)	1,075	382,408	979	384,033
impairment						(24,460)
ĩ					_	359,573

The tables below indicate the currencies to which the Bank has exposure on assets and liabilities. The analysis calculates the effect of a reasonably possible increase in the currency rate against the MUR, with all other variables held constant (a possible equal decrease in the currency rate against the MUR will have an equal and opposite effect). A negative amount in the table reflects a potential net reduction in profit and loss and equity, while a positive amount reflects a net potential increase in profit and loss and equity.

Currency	2020 Change in currency rate in %	2020 Effect on profit and Loss and Equity Rs'000	2019 Change in currency rate in %	2019 Effect on profit and Loss and Equity Rs'000	2018 Change in currency rate in %	2018 Effect on profit and Loss and Equity Rs'000
USD	±10	5.2	±10	(62)	±10	4
EURO	±10	4.9	$\pm 10$	(30)	±10	(47)
GBP	±10	5.3	±10	64	±10	108

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

### (b) Market risk (Continued)

At December 31, 2020

### Interest rate risk

Interest rate risk is the exposure of the Bank's financial condition to adverse movements in interest rate. Changes in interest rates affect a bank's earnings by changing its Net Interest Income and the level of other interest sensitive income and expenses. It also affects the underlying value of Bank's assets, liabilities and off-balance sheet items. The ALCO sets limits on the level of mismatch of interest rate re-pricing that may be undertaken, which is monitored monthly by Treasury.

ASSETS	Up to 1 month Rs'000	1 - 3 months Rs'000	3 - 6 months Rs'000	6 - 12 months Rs'000	<u>1- 3 years</u> Rs'000	Over <u>3 years</u> Rs'000	Non-interest sensitive Rs'000	Total Rs'000
Cash and cash equivalents Loans and advances to customers Investment securities Other assets Less allowances for credit impairment <b>Total assets</b>	154,379 49,342 - - 203,721	67,125 299,902  367,027	8,938 199,867  208,805	12,019 768,579  780,598	5,403	28,493	221,435 6,036 500 <u>106,014</u> <u>333,985</u>	$375,814 \\ 177,356 \\ 1,268,848 \\ 106,014 \\ 1,928,032 \\ (6,269) \\ 1,921,763 \\ 1,921,762 \\ $
LIABILITIES Deposits from customers Lease liability against right of use asset Other liabilities Total liabilities	779,214 641 	30,548 565 	41,115 854 - 41,969	56,518 1,747 - - - 	31,951 7,002 	2,306 21,930 	552,761 	1,494,413 32,739 48,089 1,575,241
Interest sensitivity gap Less allowances for credit impairment	(576,134)	335,914	166,836	722,333	(33,550)	4,257	N/a	619,656 (6,269) 613,387

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **(b)** Market risk (Continued)

Interest rate risk (Continued)

At December 31, 2019

ASSETS	Up to 1 month Rs'000	1 - 3 months Rs'000	3 - 6 months Rs'000	6 - 12 months Rs'000	<u>1-3 years</u> Rs'000	Over 3 years Rs'000	Non-interest sensitive Rs'000	Total Rs'000
Cash and cash equivalents Loans and advances to customers Investment securities Other assets	247,366 681,102 928,468	564,862	3,844 158,750 	477	6,041	34,844	222,342 14,653 500 98,981 336,476	222,342 307,225 1,405,214 <u>98,981</u> 2,033,762 (10,287)
Total assets								2,023,475
Deposits from customers Lease liability against right of use asset Other liabilities	778,048 648 	547	5,114 826 - 5,940	144,240 1,312 	29,322 7,397 	58,373 25,342 	521,142 	1,536,239 36,072 34,133 1,606,444
Interest sensitivity gap	149,772	564,315	156,654	(145,075)	(30,678)	(48,871)	N/a	646,117 (10,287) 635,830

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## (b) Market risk (Continued)

Interest rate risk (Continued)

At December 31, 2018 ASSETS	Up to 1 month Rs'000	1-3 months Rs'000	3-6 months Rs'000	6-12 months Rs'000	1-3 years Rs'000	Over 3 years Rs'000	Non-interest sensitive Rs'000	TOTAL Rs'000
Cash and cash equivalents Loans and advances to customers Investment securities Other assets Less allowances for credit impairme Total assets	118,007 502,630 471,551 1,092,188 ent	181,098 282,177 463,275	36 147,286 	235	13,769 50,000 63,769	35,584	158,580 57,830 500 153,190 370,100	276,587 791,182 951,514 153,190 2,172,473 (24,460) 2,148,013
LIABILITIES Deposits from customers Other liabilities Total liabilities Interest sensitivity gap Less allowances for credit impairme	824,653 824,653 267,535 ent	56,466 56,466 406,809	36,731 	93,216 93,216 (92,981)	43,592 43,592 20,177	3,374 	690,592 40,216 730,808 N/a	1,748,624 40,216 1,788,840 744,341 (24,460) 719,881

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

### (b) Market risk (Continued)

Interest rate risk (Continued)

Interest rate risk is also assessed by measuring the impact of a reasonably possible change in interest rate movements. The Bank has estimated the impact of interest rate on its interest income and interest expense in accordance with the BOM Guideline on Measurement and Management of Market Risk. The Bank has used 125 bps for the sensitivity analysis for the year ended 31 December 2020 (2019 and 2018: 25bps)

	Interest income Rs'000	Interest expense Rs'000
As at December 31, 2020	20,623	(12,303)
As at December 31, 2019	4,337	(2,596)
As at December 31, 2018	4,230	(2,650)

The interest rate sensitivities set out above are illustrative only and employ simplified scenarios. The sensitivity does not incorporate actions that could be taken by management to mitigate the effect of interest rate movements.

### (c) Liquidity risk

Liquidity risk is the risk that the Bank will encounter difficulty in meeting obligations associated with its financial liabilities.

### Management of liquidity risk

The Bank's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Bank's reputation.

The daily liquidity position is monitored, and regular liquidity stress testing is conducted under a variety of scenarios covering both normal and more severe market conditions. All liquidity policies and procedures are subject to review and approval by ALCO. Daily reports cover the liquidity position of the Bank. A summary report, including any exceptions and remedial action taken, is submitted regularly to ALCO.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 4. FINANCIAL RISK MANAGEMENT (CONTINUED)

### (c) Liquidity risk (Continued)

#### Management of liquidity risk (Continued)

The Bank relies on deposits from customers as its primary sources of funding which generally have shorter maturities and a large proportion of them are repayable on demand.

The short-term nature of these deposits increases the Bank's liquidity risk and the Bank actively manages this risk through maintaining competitive pricing and constant monitoring of market trends.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, which reflects the significance of inputs used in making the measurements:

Level 1: Quoted market price (unadjusted) in an active market for an identical instrument. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry, group, pricing service or regulatory agency, and those prices represent actual and regularly recurring market transactions on an arm's length basis.

Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using quoted market prices in active markets for similar instruments, quoted prices for identical or similar instruments or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs based on unobservable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The Bank determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Bank has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## c) Liquidity risk (Continued)

Management of liquidity risk (Continued)

## a) Financial instruments not measured at fair value

The table below summarizes the carrying amounts and fair values of those financial assets and liabilities not presented on the Bank's statement of financial position at their fair values. The fair value of these financial assets and financial liabilities approximates their carrying amounts because they comprise financial instruments which are liquid, have a short-term maturity, are linked to the prime lending rate, do not have a specific maturity or are granted at a variable rate.

	С	arrying Value		Fair value			
	2020	2019	2018	2020	2019	2018	Valu
		Rs'000		Rs'000			
Financial assets							
Cash and cash equivalents	375,814	222,342	276,587	375,814	222,342	276,587	Level
Loans and advances to customers	171,087	296,938	766,722	171,087	296,938	766,722	Level
Investment securities- Held at amortised cost	-	158,736	222,731	-	158,736	222,731	Level
Total Assets	546,901	678,016	1,266,040	546,901	678,016	1,266,040	
Financial Liabilities							
Deposits from customers	1,494,413	1,536,239	1,748,624	1,494,413	1,536,239	1,748,624	Level
Total Liabilities	1,494,413	1,536,239	1,748,624	1,494,413	1,536,239	1,748,624	

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## (c) Liquidity Risk (Continued)

Management of liquidity risk (Continued)

### b) Financial instruments measured at fair value

The Bank holds an investment which is unlisted and classified as level 2 financial instrument. As at December 31, 2020, the investment was fair valued using the net assets value approach and the fair value of the investment amounted to Rs 500,000. During the year ended December 31, 2020, there were no financial instruments that were transferred from level 2 to level 1.

		2020			2019			2018	
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
	Rs'000				Rs'000		Rs'000		
Financial assets Investment Securities									
- Fair value through other comprehensive income	1,268,348	500	-	1,245,978	500	-	728,283	500	-
Total Assets	1,268,348	500		1,245,978	500	-	728,283	500	
Financial Liabilities									
Other borrowed funds	-	-	-	-	-	-	-	-	249
Total Liabilities	-	-	-	-	-	-		-	249

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

## (c) Liquidity risk (Continued)

Management of liquidity risk (Continued)

## Maturities of Assets & Liabilities

## Contractual maturity of financial liabilities on an undiscounted basis

At December 31, 2020

ASSETS	Up to 1 month Rs'000	1 - 3 months Rs'000	3 - 6 <u>months</u> Rs'000	6 - 12 months Rs'000	<u>1-3 years</u> Rs'000	Over 3 years Rs'000	Non-Maturity <u>Items*</u> Rs'000	Total Rs'000
Cash and cash equivalents Loans and advances to customers Investment securities Other assets Less allowances for credit impairment <b>Total assets</b>	177,811 52,269 - - 230,080	67,125 299,902  367,027	8,938 199,867  208,805	12,194 768,579  780,773	5,403	31,427	198,003 500 <u>106,014</u> 304,517	375,814 177,356 1,268,848 <u>106,014</u> 1,928,032 (6,269) 1,921,763
LIABILITIES Deposits from customers Lease liability against right of use asset Other liabilities Total liabilities	1,331,975 641 <u>13,640</u> 1,346,256	30,548 565 	41,115 854 	56,518 1,747 	31,951 7,002 	2,306 21,930  24,236	<u> </u>	1,494,413 32,739 48,089 1,575,241
Net liquidity gap Less allowances for credit impairment	(1,116,176)	335,914	166,836	722,508	(33,550)	7,191	270,068	352,791 (6,269) 346,522

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

(c) Liquidity risk (Continued)

Management of liquidity risk (Continued)

### Maturities of Assets & Liabilities (Continued)

## Contractual maturity of financial liabilities on an undiscounted basis (Continued)

At December 31, 2019

ASSETS	Up to 1 month Rs'000	<u>1 - 3 months</u> Rs'000	<u>3 - 6 months</u> Rs'000	<u>6 - 12 months</u> Rs'000	<u>1- 3 years</u> Rs'000	Over 3 years Rs'000	Non- Maturity Items* Rs'000	Total Rs'000
Cash and cash equivalents Loans and advances to customers Investment securities Other assets	52,104 258,888 681,102	564,861	3,844 158,750	477	6,238	37,778	170,238 500 98,981	222,342 307,225 1,405,213 98,981
Less allowances for credit impairme Total assets	992,094 ent	564,861	162,594	477	6,238	37,778	269,719	2,033,761 (10,287) 2,023,474
LIABILITIES Deposits from customers Lease liability against right of use	1,299,190	-	5,114	144,240	29,322	58,373	-	1,536,239
asset Other liabilities	648 16,062	547	826	1,312	7,397	25,342		36,072 34,133
Total liabilities	1,315,900	547	5,940	145,552	36,719	83,715	18,071	1,606,444
Net liquidity gap Less allowances for credit impairment	(323,806)	564,314	156,654	(145,075)	(30,481)	(45,937)	251,648	427,317 (10,287) 417,030

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## (c) Liquidity risk (Continued)

Management of liquidity risk (Continued)

## Maturities of Assets & Liabilities (Continued)

## Contractual maturity of financial liabilities on an undiscounted basis (Continued)

At December 31, 2018	Up to 1 month Rs'000	1 - 3 months Rs'000	3 - 6 months Rs'000	6 - 12 months Rs'000	<u>1-3 years</u> Rs'000	Over 3 years Rs'000	Non- Maturity Items* Rs'000	Total Rs'000
Cash and cash equivalents Loans and advances to customers Investment securities Other assets	118,007 560,460 471,551	181,098 282,177	36 147,286	235	13,769 50,000	35,584	158,580 - 500 153,590	276,587 791,182 951,514 153,590
Less allowances for credit impairment Total assets	1,150,018	463,275	147,322	235	63,769	35,584	312,670	2,172,873 (24,460) 2,148,413
LIABILITIES Deposits from customers Other liabilities Total liabilities	1,515,245 15,583 1,530,828	56,466 	36,731	93,216	43,592	3,374	24,633 24,633	1,748,624 40,216 1,788,840
Net liquidity gap Less allowances for credit impairment	(380,810)	406,809	110,591	(92,981)	20,177	32,210	288,037	384,033 (24,460) 359,573

\*Items which do not have any maturity dates are classified under Non Maturity Items.

Rx000         Rx000         Rx00           Dank (Total) Interest income         Lona and advances to customers         12,053         30,192         43,16           Datements         783         1,818         2,39           Investment securities         13,250         31,095         23,40           Bands         14         40         28           Interest income         26,100         63,145         69,24           Interest income has been calculated using the effective interest method.         114         40         28           Interest income has been calculated using the effective interest method.         114         115         69,24           Interest expense         (16,833)         (18,55         114,236)         (114)         (112,36)           Other borrowed finds         -         (42)         (1         (110)         (18,57)           Net interest income         16,950         45,034         50,67         52,317         53,01,92         43,14           Interest income         12,053         30,192         43,14         40         40           Total interest income         12,053         31,095         23,40         50,67           Interest income         13,250         31,095         23	NET INTEREST INCOME	2020	2019	2018
Interest income           Loan and advances to customers         12,053 $30,192$ $43,16$ Placements         783 $1,818$ $2,33$ Investment securities         13,250 $31,095$ $23,40$ Bonds         14         40         28           Interest income         26,100 $63,145$ $69,24$ Interest income has been calculated using the effective interest method.         Interest income has been calculated using the effective interest method.           Interest income has been calculated using the effective interest method.         Interest income $(1,280)$ Other bornowed funds $(1,128)$ $(1,236)$ $(18,111)$ $(18,57)$ Interest income         16,950 $45,034$ $50,67$ $50,67$ Net interest income         12,053 $30,192$ $43,14$ $108,57$ Loans and advances to customers         12,053 $30,192$ $43,14$ $40$ Total interest income         25,317 $61,334$ $66,81$ $114$ $40$ Total interest income         25,317 $61,334$ $66,81$ $114$ $40$	-	Rs'000	Rs'000	Rs'00
Loas and advances to customers       12,053 $30,192$ $43,16$ Placements       783 $1,818$ $2,33$ Bonds       14       40       28         Total interest income       26,100 $63,145$ $69,24$ Interest income       26,100 $63,145$ $69,24$ Interest income       26,100 $63,145$ $69,24$ Interest income       26,000 $63,145$ $69,24$ Interest income       26,000 $63,145$ $69,24$ Interest spense       Deposits from customers $(16,833)$ $(18,55)$ Interest spense on lease liability $(1,128)$ $(18,55)$ $(16,833)$ $(18,55)$ Interest spense $(9,150)$ $(18,111)$ $(18,57)$ Net interest spense $(9,150)$ $(18,111)$ $(18,57)$ Net interest income       12,053 $30,192$ $43,14$ Placements $ 7$ $25$ Investment securities $13,250$ $31,095$ $23,40$ Bonds       14       40 $40$ $40$ $40$ $40$ $40$				
Placements       783       1,818       2,39         Investment scentrics       31,025       31,095       23,40         Bonds       14       40       28         Total interest income       26,100       63,145       69,24         Interest income has been calculated using the effective interest method.       Interest income has been calculated using the effective interest method.       Interest income has been calculated using the effective interest method.         Interest income has been calculated using the effective interest method.       (1,128)       (1,236)         Other borrowed funds       -       (42)       (1         Total interest expense       (9,150)       (18,111)       (18,57)         Net interest income       16,950       45,034       50,67         Segment A       -       7       25         Interest income       -       7       25         Loans and advances to customers       12,053       30,192       43,14         Placements       -       7       25         Investment scentrics       13,250       31,095       23,40         Bonds       14       40       40       40         Total interest income       25,317       61,334       66,81         Int	Interest income			
Investment securities       13,250       31,095       23,40         Bonds       14       40       28         Total interest income       26,100       63,145       69,24         Interest spense       26,100       63,145       69,24         Interest expense       11,128       (1,236)       (18,55)         Construction on the base of calculated using the effective interest method.       11,128       (1,236)         Interest expense       (9,150)       (18,111)       (18,57)         Interest expense       (9,150)       (18,111)       (18,57)         Interest income       16,950       45,034       50,67         Segment A       11       10       10,857         Investment securities       13,250       31,095       23,40         Bonds       14       40       40       40         Total interest income       25,317       61,334       66,81         Interest expense       (1,128)       (1,236)       (18,55         Interest expense       (2,317)       61,334       66,81         Interest income       25,317       61,334       66,81         Interest expense       (1,128)       (1,236)       (11,128)         Other	Loan and advances to customers	12,053	30,192	43,160
Bends       14       40       28         Total interest income $26,100$ $63,145$ $69,24$ Interest income has been calculated using the effective interest method.       Interest expense $68,022$ $(16,833)$ $(18,55)$ Interest expense $(1,128)$ $(1,236)$ $(16,833)$ $(18,55)$ Other borrowed funds $ (42)$ $(1)$ $(18,55)$ Other borrowed funds $ (42)$ $(1)$ Total interest expense $(9,150)$ $(18,111)$ $(18,55)$ Net interest income $16,950$ $45,034$ $50,67$ Segment A       Interest income $12,053$ $30,192$ $43,14$ Placements $-7$ $7$ $23$ $31,095$ $23,40$ Bonds $14$ $40$ $-7$ $7$ $23$ $66,81$ Interest exercities $13,250$ $31,095$ $23,40$ $66,81$ $14$ $40$ $-7$ $7$ $23$ $66,81$ $14$ $40$ $16,10$ $38,43$ $48,24$ $66,81$ $16,103$ $66,81$ $16,103$ <	Placements	783	1,818	2,395
Total interest income $26,100$ $63,145$ $69,24$ Interest income has been calculated using the effective interest method.Interest expenseDeposits from customers $(8,022)$ $(16,833)$ $(18,55)$ Interest expense on lease liability $(1,128)$ $(1,236)$ $(16,8111)$ $(18,55)$ Other borrowed funds- $(42)$ $(1)$ $(18,55)$ Net interest income16,95045,034 $50,67$ Segment A-7 $25$ Investment scourties12,053 $30,192$ $43,14$ Placements-7 $25$ Investment scourties13,250 $31,095$ $23,40$ Bonds-1440 $40$ Total interest income25,317 $61,334$ $66,81$ Interest expense(1,128) $(1,236)$ $(1,236)$ Deposits from customers $(7,779)$ $(16,213)$ $(18,55)$ Interest expense(1,24) $(1)$ $(11,25)$ $(11,26)$ Interest income $25,317$ $61,334$ $48,24$ Interest income $(16,410)$ $43,843$ $48,24$ Interest income $16,410$ $43,843$ $48,24$ Segment BInterest income $-$ 1Interest income $  1$ Interest income $  -$ Deposits from customers $  -$ Interest income $  -$ Interest income $  -$ Interest	Investment securities	13,250	31,095	23,408
Interest income has been calculated using the effective interest method.Interest expense(8,022) $(16,833)$ $(18,55)$ Deposits from customers $(1,128)$ $(1,236)$ $(1,128)$ $(1,236)$ Interest expense on lease liability $(1,128)$ $(1,236)$ $(1,128)$ $(1,236)$ Net interest expense $(9,150)$ $(18,111)$ $(18,55)$ $(18,55)$ Interest income $16,950$ $45,034$ $50,67$ Laars and advances to customers $12,053$ $30,192$ $43,14$ Placements-7 $25$ Investment securities $13,250$ $31,095$ $23,400$ Bonds1440Total interest income $25,317$ $61,334$ $66,81$ Interest expense $(7,779)$ $(16,213)$ $(18,55)$ Other borrowed funds $(1,128)$ $(1,236)$ $(1,236)$ Other borrowed funds $  (22)$ $(11)$ Other borrowed funds $  (1,24)$ $(11,24)$ Interest income $16,410$ $43,843$ $48,24$ Segment BInterest income $  10,410$ Interest income $  -$ Loans and advances to customers $  10,410$ Interest income $  10,410$ $43,843$ Advances to customers $  -$ Interest income $  10,410$ $43,843$ Bonds $   10,410$	Bonds	14	40	283
Interest expense       (16,833)       (18,55)         Deposits from customers       (1,128)       (1,236)         Other borrowed funds       -       (42)       (1         Total interest expense       (9,150)       (18,111)       (18,55)         Net interest income       16,950       45,034       50,67         Segment A       Interest income       16,950       45,034       50,67         Investment securities       13,250       30,192       43,14         Placements       -       7       25         Investment securities       13,250       31,095       23,40         Bonds       14       40       40       40         Total interest expense       (7,779)       (16,213)       (18,55)         Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense       (1,128)       (1,236)       (17,491)       (18,55)         Net interest income       16,410       43,843       48,24         Segment B       -       -       10       43,843       48,24         Segment B       -       -       -       12       10         Interest income       -       -       -	Total interest income	26,100	63,145	69,246
Deposits from customers       (8,022)       (16,833)       (18,55)         Interest expense on lease liability       (1,128)       (1,236)       (1         Other borrowed funds       -       (42)       (1         Total interest expense       (9,150)       (18,111)       (18,55)         Net interest income       16,950       45,034       50,67         Segment A       -       -       7       25         Investments       -       7       25       31,095       23,40         Bonds       14       40       -       7       25         Investment sceurities       13,250       31,095       23,40         Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense       -       -       7       25         Deposits from customers       (1,213)       (18,55)       (16,213)       (18,55)         Interest expense       (1,128)       (1,236)       (11,236)       (11,236)         Other borowed funds       -       -       (42)       (10)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       -       -       -       18<	Interest income has been calculated using the effective interest method.			
Interest expense on lease liability $(1,128)$ $(1,236)$ Other borrowed funds       - $(42)$ $(1)$ Total interest expense $(9,150)$ $(18,111)$ $(18,57)$ Net interest income       16,950       45,034       50,67         Segment A       Interest income       16,950       45,034       50,67         Loans and advances to customers       12,053       30,192       43,14         Placements       -       7       25         Investment securities       13,250       31,095       23,40         Bonds       14       40       40         Total interest spense       (1,128)       (1,236)       (18,55         Interest expense       (7,779)       (16,213)       (18,55         Interest expense on lease liability       (1,128)       (1,236)       (17,491)         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,55         Net interest income       16,410       43,843       48,24         Segment B       Interest income       -       -       1         Loans and advances to customers       -       - <t< td=""><td>Interest expense</td><td></td><td></td><td></td></t<>	Interest expense			
Other borrowed funds $ (42)$ $(1)$ Total interest expense $(9,150)$ $(18,111)$ $(18,57)$ Net interest income       16,950       45,034       50,67         Segment A Interest income       16,950       45,034       50,67         Loans and advances to customers       12,053       30,192       43,14         Placements       -       7       25         Investment securities       13,250       31,095       23,40         Bonds       14       40         Total interest income       25,317       61,334       66,81         Interest expense       14       40       40         Total interest income       (1,128)       (1,236)       (18,55)         Interest expense       (1,128)       (1,236)       (18,55)         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B Interest income       -       -       1         Loans and advances to customers       -       -       1         Placements       783	Deposits from customers	(8,022)	(16,833)	(18,556
Total interest expense $(9,150)$ $(18,111)$ $(18,57)$ Net interest income       16,950       45,034       50,67         Segment A       Interest income       12,053       30,192       43,14         Placements       -       7       25         Investment securities       13,250       31,095       23,40         Bonds       14       40         Total interest income       25,317       61,334       66,81         Interest expense       0       0       0       0         Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense       0       -       (42)       0         Other borowed funds       -       (42)       0       0         Total interest income       16,410       43,843       48,24         Segment B       1       0       0       0       0         Net interest income       -       -       1       0         Loans and advances to customers       -       -       1       0         Interest income       -       -       1       0       0         Loans and advances to customeres       -       -	Interest expense on lease liability	(1,128)	(1,236)	
Net interest income         16,950         45,034         50,67           Segment A Interest income         Interest income         12,053         30,192         43,14           Placements         -         7         25           Investment securities         13,250         31,095         23,40           Bonds         14         40         40           Total interest income         25,317         61,334         66,81           Interest expense         11,128         (1,236)         11,128           Deposits from customers         (7,779)         (16,213)         (18,55)           Interest expense         (8,907)         (17,491)         (18,56)           Net interest income         16,410         43,843         48,24           Segment B         1         48,24         48,24           Segment B         1         2,33         1,811         2,43           Interest expense         -         -         1         1           Data on davances to customers         -         -         1           Interest income         16,410         43,843         48,24           Loans and advances to customers         -         -         1           Date	Other borrowed funds	-	(42)	(15
Segment A Interest income         12,053 $30,192$ $43,14$ Placements         -         7         25           Investment securities         13,250 $31,095$ 23,40           Bonds         14         40           Total interest income         25,317 $61,334$ $66,81$ Interest expense         25,317 $61,334$ $66,81$ Interest expense on lease liability $(1,128)$ $(1,236)$ $(18,55)$ Other borrowed funds         - $(42)$ $(1)$ Total interest expense $(8,907)$ $(17,491)$ $(18,56)$ Other borrowed funds         - $(42)$ $(1)$ Total interest expense $(8,907)$ $(17,491)$ $(18,56)$ Net interest income         16,410         43,843         48,24           Segment B         Interest income         -         -         1           Loans and advances to customers         -         -         1         2           Interest income         -         -         2         2         1           Loans and advances to customers         -         - </td <td>Total interest expense</td> <td>(9,150)</td> <td>(18,111)</td> <td>(18,571</td>	Total interest expense	(9,150)	(18,111)	(18,571
Interest income       12,053 $30,192$ $43,14$ Placements       -       7       25         Investment securities       13,250 $31,095$ 23,40         Bonds       14       40         Total interest income       25,317 $61,334$ $66,81$ Interest expense       25,317 $61,334$ $66,81$ Interest expense       (1,128) $(1,236)$ (1,128)         Other borrowed funds       - $(42)$ $(1)$ Total interest expense       (8,907) $(17,491)$ $(18,56)$ Net interest income       16,410       43,843       48,24         Segment B       -       -       1         Interest income       -       -       28         Loans and advances to customers       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         Interest expense       -       -       28         Deposits from customers       (243)       (620)       (620)	Net interest income =	16,950	45,034	50,675
Loans and advances to customers       12,053 $30,192$ $43,14$ Placements       -       7 $25$ Investment securities       13,250 $31,095$ $23,40$ Bonds       14       40       -         Total interest income       25,317 $61,334$ $66,81$ Interest expense       -       -       -         Deposits from customers       (7,779) $(16,213)$ $(18,55)$ Interest expense on lease liability       (1,128) $(1,236)$ -         Other borrowed funds       -       (42)       (1         Total interest income       16,410 $43,843$ $48,24$ Segment B       -       -       1         Interest income       -       -       1         Loans and advances to customers       -       -       1         Placements       783       1,811       2,43         Bonds       -       -       28         Total interest expense       -       -       28         Deposits from customers       -       -       28         Interest income       -       -       28         De	Segment A			
Placements       -       7       25         Investment securities       13,250 $31,095$ $23,40$ Bonds       14       40         Total interest income       25,317 $61,334$ $66,81$ Interest expense       0       0       0         Deposits from customers       (7,779) $(16,213)$ $(18,55)$ Interest expense on lease liability $(1,128)$ $(1,236)$ 0         Other borrowed funds       - $(42)$ $(1$ Total interest expense $(8,907)$ $(17,491)$ $(18,56)$ Net interest income       16,410 $43,843$ $48,24$ Segment B       1 $21,33$ $66,31$ Interest income       16,410 $43,843$ $48,24$ Segment B       1 $21,33$ $31,811$ $21,33$ Bonds       -       -       18         Interest income       -       -       18         Loans and advances to customers       -       -       28         Interest expense       783       1,811       2,43         Deposits from customers       (243)       (620)	Interest income			
Investment securities       13,250       31,095       23,40         Bonds       14       40         Total interest income       25,317       61,334       66,81         Interest expense       0       0       0       0         Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense       0       0       0       0         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       1       13,811       2,13         Bonds       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         Therest expense       -       -       28         Deposits from customers       (243)       (620)       (0	Loans and advances to customers	12,053	30,192	43,148
Bonds       14       40         Total interest income       25,317       61,334       66,81         Interest expense       0       0       0       0         Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense on lease liability       (1,128)       (1,236)       0         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       1       1       1       1         Interest income       -       -       1       1         Loans and advances to customers       -       -       1       2         Bonds       -       -       2       2       3         Interest expense       -       -       1       2       3         Bonds       -       -       -       2       2         Interest expense       -       -       -       2       2         Deposits from customers       (243)       (620)       (0       0	Placements	-	7	259
Total interest income       25,317       61,334       66,81         Interest expense       Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense on lease liability       (1,128)       (1,236)       (1,236)         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       Interest income       -       -       1         Loans and advances to customers       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         Therest expense       -       -       28         Deposits from customers       -       -       28         Other borrowed funds       -       -       28         Interest income       -       -       28         Loans and advances to customers       -       -       28         Deposits from customers       (243)       (620)       (620)	Investment securities	13,250	31,095	23,408
Interest expense         Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense on lease liability       (1,128)       (1,236)         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,55)         Net interest income       16,410       43,843       48,24         Segment B       -       -       16         Interest income       -       -       16         Loans and advances to customers       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         783       1,811       2,43         Interest expense       -       -       28         Opposits from customers       -       -       28         783       1,811       2,43       2,43         Interest expense       -       -       28         Opposits from customers       (620)       (620)       (620)	Bonds	14	40	
Deposits from customers       (7,779)       (16,213)       (18,55)         Interest expense on lease liability       (1,128)       (1,236)       (1         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       -       -       16         Interest income       -       -       16         Loans and advances to customers       -       -       16         Placements       783       1,811       2,13         Bonds       -       -       28         783       1,811       2,43       2,43         Interest expense       -       -       28         Deposits from customers       (620)       (10)	Total interest income	25,317	61,334	66,815
Interest expense on lease liability       (1,128)       (1,236)         Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       -       -       1         Interest income       -       -       1         Loans and advances to customers       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         783       1,811       2,43         Interest expense       -       -       28         Opposits from customers       (243)       (620)       (1	Interest expense			
Other borrowed funds       -       (42)       (1         Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       -       -       1         Interest income       -       -       1         Loans and advances to customers       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         783       1,811       2,43         Interest expense       -       28         Deposits from customers       (620)       (	Deposits from customers	(7,779)	(16,213)	(18,554
Total interest expense       (8,907)       (17,491)       (18,56)         Net interest income       16,410       43,843       48,24         Segment B       Interest income       -       -       1         Loans and advances to customers       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         Thtrest expense       (243)       (620)       (620)	Interest expense on lease liability	(1,128)	(1,236)	
Net interest income       16,410       43,843       48,24         Segment B       Interest income       1         Loans and advances to customers       -       -       1         Placements       783       1,811       2,13         Bonds       -       -       28         Thterest expense       783       1,811       2,43         Deposits from customers       (620)       (620)	Other borrowed funds	-	(42)	(15
Segment BInterest incomeLoans and advances to customersPlacements783Bonds287831,8112,43Interest expenseDeposits from customers(620)	Total interest expense	(8,907)	(17,491)	(18,569
Interest incomeLoans and advances to customers1Placements7831,8112,13Bonds287831,8112,43Interest expense243(620)(620)	Net interest income =	16,410	43,843	48,246
Loans and advances to customers       -       -       1         Placements <b>783</b> 1,811       2,13         Bonds       -       -       28 <b>783</b> 1,811       2,43         Interest expense       -       -       28         Deposits from customers       (243)       (620)       (0				
Placements       783       1,811       2,13         Bonds       -       -       28         783       1,811       2,43         Interest expense       (620)       (620)				
Bonds         -         28           783         1,811         2,43           Interest expense         (620)         (620)		-	-	12
783         1,811         2,43           Interest expense         (620)         (620)		783	1,811	2,136
Interest expense     (243)       Deposits from customers     (620)	Bonds	-		283
Deposits from customers (243) (620)	Interest expense	783	1,811	2,431
<b>Net interest income 540</b> 1,191 2,42		(243)	(620)	(2
	Net interest income	540	1,191	2,429

5.	FEE AND COMMISSION INCOME	2020	2019	2018
	—	Rs'000	Rs'000	Rs'000
	Bank (Total)			
	Fee and commission income	2,080	2,660	4,455
	Segment A			
	Fee and commission income	2,045	2,619	4,382
	Segment B			
	Fee and commission income	35	41	73
6.	NET TRADING INCOME	2020	2019	2018
0.		Rs'000	Rs'000	Rs'000
	Bank (Total)			
	Foreign exchange	1,175	2,462	3,480
	Segment A			
	Other	1,149	2,458	3,480
	Segment B			
	Other	26	4	-
7.	OTHER OPERATING INCOME	2020	2019	2018
	—	Rs'000	Rs'000	Rs'000
	Bank (Total)	4 4 9 9	1.0.02	
	Other	1,128	1,062	-
	Segment A			
	Other	1,128	1,062	-
8.	NET IMPAIRMENT REVERSAL/(LOSS) ON FINANCIAL ASSETS	2020	2019	2018
		Rs'000	Rs'000	Rs'000
	Bank (Total) and Segment A			
	Provision for credit impairment	262	7,056	6,170
	Provision released during the year	(4,280)	(10,322)	(150)
		(4,018)	(3,266)	6,020

9.	PERSONNEL EXPENSES	2020	2019	2018
		<b>Rs'000</b>	Rs'000	Rs'000
	Bank (Total)			
	Wages and salaries	39,600	30,526	22,896
	Compulsory social security obligations	2,213	288	336
	Contributions to defined contribution and benefit plans	7,650	2,537	4,231
	Other personnel expenses	3,210	6,372	6,852
		52,673	39,723	34,315
	Segment A			
	Wages and salaries	39,151	30,070	22,390
	Compulsory social security obligations	2,194	288	336
	Contributions to defined contribution plans	7,650	2,537	4,231
	Other personnel expenses	3,175	6,372	6,852
		52,170	39,267	33,809
	Segment B			
	Wages and salaries	449	456	506
	Compulsory social security obligations	19	-	-
	Other personnel expenses	35	_	_
		503	456	506
10	OTHED EVDENSES	2020	2019	2019
10.	OTHER EXPENSES	<u> </u>	Rs'000	2018 Rs'000
	Bank (Total)			
	Software licencing and other information technology cost	6,738	6,686	5,830
	Branch licence fee	4,007	3,933	3,963
	Professional consultancy fee	4,793	4,727	3,024
	Other	11,722	9,509	9,788
		27,260	24,855	22,605
	Segment A			
	Software licencing and other information technology cost	6,247	6,276	5,456
	Branch licence fee	3,691	3,933	3,963
	Professional consultancy fee	4,575	4,727	3,024
	Other	10,863	9,108	8,542
		25,376	24,044	20,985
	Segment B			
	Software licencing and other information technology cost	491	410	374
	software neededing and other information technology cost		-110	577
	Branch licence fee	316	-	
	Branch licence fee Professional consultancy fee	316 218	-	-
	Branch licence fee Professional consultancy fee Other	316 218 859	- - 401	- 1,246

11.	INCOME TAX	2020	2019	2018
		Rs'000	Rs'000	Rs'000
	Bank (Total)			
(a)	Amounts recognised in the statement of financial position			
	Income tax based on adjusted profits	-	-	-
	Special levy on banks	-	-	-
	Foreign tax credit	-	-	-
	Tax paid under Advance Payment System			-
				-
(b)	Amounts recognised in the statement of profit or loss			
	Income tax based on the adjusted profits	-	-	-
	Special levy on banks	-	-	-
	Foreign tax credit	-	-	-
	Over provision in previous years	-	-	(1,324)
	Deferred tax	4,736	(2,742)	3,676
	Charge/(credit) for the year	4,736	(2,742)	2,352
(c)	Amounts recognised in other comprehensive income			
	Deferred tax charge/(credit) for the year	2,870	(153)	(24)
	The tax on the profits differs from the theoretical amount that would are	ise using the basic tax rate as	follows:	
	Loss before income tax	(62,521)	(19,944)	(13,859)
	Income tax at 7%	(4,328)	(1,387)	(970)
	Expenses not deductible for tax purposes	1,637	1,492	779
	Income not subject to tax	(1,907)	(2,862)	(1,275)
	Foreign tax credit	-	-	-
	Deferred tax not provided in previous years	-	15	-
	Deferred tax written off	1 736		

Loss before income tax	(62,521)	(19,944)	(13,859)
1	(4.229)	(1, 297)	(070)
Income tax at 7%	(4,328)	(1,387)	(970)
Expenses not deductible for tax purposes	1,637	1,492	779
Income not subject to tax	(1,907)	(2,862)	(1,275)
Foreign tax credit	-	-	-
Deferred tax not provided in previous years	-	15	-
Deferred tax written off	4,736	-	-
Deferred tax not recognised for the current year	4,598	-	-
Underprovision in deferred tax in prior year	-	-	5,142
Over provision in previous years	-	-	(1,324)
Special levy on banks	-	-	-
	4,736	(2,742)	2,352
Segment A			
Income tax based on the adjusted profits	(4,474)	(2,737)	(1,433)
Deferred tax not provided in previous years	-	15	-
Over provision in previous years	-	-	(1,324)
Deferred tax written off	4,736	-	5,142
Deferred tax not recognised for the current year	4,598	-	-
Special levy on banks	-	-	-
	4,860	(2,722)	2,385

11. I	NCOME TAX (CONTINUED)	2020	2019	2018
		<b>Rs'000</b>	Rs'000	Rs'000
	egment A (cont'd)			
I	loss before income tax	(60,110)	(19,501)	(13,867)
I	ncome tax at 7%	(4,207)	(1,365)	(971)
	expenses not deductible for tax purposes	1,625	1,476	813
	ncome not subject to tax	(1,892)	(2,848)	(1,275)
	Deferred tax written off	4,736	15	-
	Deferred tax not recognised for the current year	4,598	-	-
	Inderprovision in deferred tax in prior year	-	_	5,142
	Over provision in previous years	_	-	(1,324)
	pecial levy on banks	_	-	-
	Charge/(credit) for the year	4,860	(2,722)	2,385
s	egment B			
	loss before income tax	(2,411)	(443)	8
I	ncome tax at 5% (2019: 5% 2018: 7%)	(121)	(22)	1
	expenses not deductible for tax purposes	12	16	(34)
	ncome not subject to tax	(15)	(14)	-
	pecial levy on banks	-	-	-
	oreign tax credit	-	-	-
	Deferred Tax	-	-	-
(	Credit)/charge for the year	(124)	(20)	(33)
12. <b>C</b>	CASH AND CASH EQUIVALENTS	2020	2019	2018
		Rs'000	Rs'000	Rs'000
E	Bank (Total)			
C	Cash in hand	21,465	50,880	51,062
F	oreign currency notes and coins	1,967	1,224	4,473
Е	Balances with banks abroad	178,592	54,393	54,196
Е	Balances with local banks	-	-	98,307
τ	Inrestricted balances with Central Bank	173,790	115,845	68,549
		375,814	222,342	276,587
s	egment A			
	Cash in hand	21,465	50,880	51,062
	oreign currency notes and coins	1,967	1,224	4,473
	Inrestricted balances with Central Bank	173,790	115,845	68,549
	Balances with local banks	-	-	98,307
		197,222	167,949	222,391
S	egment B			
	Balances with banks abroad	178,592	54,393	54,196
		110,072		01,170
13(a). I	OANS AND ADVANCES TO CUSTOMERS	2020	2019	2018
		Rs'000	Rs'000	Rs'000
	Bank (Total) and Segment A	25 202	21.022	25 005
	Aortgage	27,292	31,033	35,805
	Other retail loans	20,205	28,138	27,820
	Corporate customers	129,639	247,709	725,125
	nterest receivable		345	2,432
	Bross loans	177,356	307,225	791,182
I	less allowance for impairment (note 13(iii))	(6,269)	(10,287)	(24,460)
		171,087	296,938	766,722

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### 13(a). LOANS AND ADVANCES TO CUSTOMERS (CONTINUED) 2020 2019 2018 Rs'000 Rs'000 Rs'000 (i) Remaining term to maturity: 119,393 258,888 741,558 Up to 3 months 8,938 Over 3 months and up to 6 months 3,844 36 477 235 12,194 Over 6 months and up to 12 months 12,384 18,085 19,913 Over 1 year and up to 5 years 24,447 25,931 29,440 Over 5 years 177,356 307,225 791,182 2019 Credit concentration of risk by industry sectors: 2020 2018 (ii) **Rs'000** Rs'000 Rs'000 6,793 98,681 244,922 Agriculture and fishing 20,192 25,467 82,175 Manufacturing 2,548 7,330 1,251 Tourism 1,959 2,938 3,445 Transport 4,200 33,583 39,762 Construction 109,947 112,738 287,511 Traders 105,463 14,852 Financial and business services 31,497 8,773 7,376 Personal 113 Professional 8,597 10,653 Others 177,136 306,880 788,750 2,432 345 Interest receivable 220 307,225 791,182 177,356 Allowances for credit impairment Total (iii) **Rs'000** At December 31, 2017 20,302 Impact on adoption of IFRS 9 (1,862) Adjusted opening balance January 1, 2018 18,440 Provision for credit impairment for the year 6,170 Provision released (150)At December 31, 2018 24,460 Provision for credit impairment for the year 7,056 Provision released (10, 322)Loan written off in line with regulatory guidelines (10,907)At December 31, 2019 10,287 Provision for credit impairment for the year 262 Provision released (4, 280)Loan written off in line with regulatory guidelines 6,269 At December 31, 2020

13. LOANS AND ADVANCES TO CUSTOMERS (CONTINU	(ED)		2020 Total	2019 Total	2018 Total
	Gross		allowances	allowances	allowances
	amount of	Impaired	for credit	for credit	for credit
(iv) Allowances for credit impairment by Industry sectors	loans	loans	impairment	impairment	impairment
(),	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Agriculture and fishing	6,793	500	562	2,021	1,760
Manufacturing	20,192	-	35	316	9,046
Tourism	2,548	-	5	1	35
Transport	1,959	-	33	8	72
Construction	4,200	-	-	2,705	3,428
Traders	109,947	2,366	2,294	2,426	6,832
Financial and business services	-	-	-	4	371
Personal	31,497	3,170	3,340	149	303
Others	· -	-	-	2,657	2,613
Interest receivable	220	-	-	-	
	177,356	6,036	6,269	10,287	24,460

INVESTMENT SECURITIES Bank (Total)	2020 Rs'000	2019 Rs'000	2018 Rs'000
Investments at fair value through other comprehensive income (FVOCI)			
Treasury Bills Investment Equity Fund	1,268,348 500	1,245,978 500	728,283 500
Held at amortised cost			
Placements Treasury Notes Bonds	- - -	108,579 - 50,157	147,286 25,000 50,445
	1,268,848	1,405,214	951,514
Segment A Held at fair value through other comprehensive income (FVOCI)	2020 Rs'000	2019 Rs'000	2018 Rs'000
Treasury Bills Investment Equity Fund	1,268,348 500	1,245,978 500	728,283 500
Held at amortised cost			
Treasury Notes Bonds		50,157	25,000 50,445 804,228
	1,208,848	1,290,033	804,228
Segment B Held at amortised cost	<u>2020</u> Rs'000	2019 Rs'000	2018 Rs'000
Placements		108,579 108,579	147,286 147,286

### 15(a). PROPERTY AND EQUIPMENT

	Improvement to leasehold building	Computer equipment and hardware	Furniture, fittings and office equipment	Motor vehicles	Right of use assets	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Bank (Total)						
Cost						
At December 31, 2018	19,700	6,455	13,562	1,791	-	41,508
Additions	-	1,253	312	-	-	1,565
Disposals	-	(97)	-	-	-	(97)
Recognition of Right-of-use-asset on initial application of IFRS 16	-	-	-	-	39,298	39,298
At December 31, 2019	19,700	7,611	13,874	1,791	39,298	82,274
Additions	-	1,071	1,536	-	-	2,607
Assets disposed off/ written off	(2,706)	(856)	(1,805)	(1,187)	-	(6,554)
At December 31, 2020	16,994	7,826	13,605	604	39,298	78,327
Accumulated depreciation At December 31, 2018	19,100	5,579	12,292	1.791	-	38,762
Charge for the year	175	466	449	-	4,091	5,181
Disposals	-	(97)	-	-	-	(97)
At December 31, 2019	19.275	5,948	12.741	1,791	4.091	43,846
Charge for the year	138	806	500	-	4,090	5,534
Disposals	(2,706)	(856)	(1,712)	(1,187)	-	(6,461)
At December 31, 2020	16,707	5,898	11,529	604	8,181	42,919
Net carrying amount						
At December 31, 2020	287	1,928	2,076		31,117	35,408
At December 31, 2019	425	1,663	1,133		35,207	38,428
At December 31, 2018	600	876	1,270		<u> </u>	2,746

## 15(b). INTANGIBLE ASSETS

). INTANGIBLE ASSETS	Computer equipment <u>Software</u>	Total
	Rs'000	Rs'000
Bank (Total)		
Cost	1.100	
At December 31, 2018	1,408	1,408
Additions	561	561
Disposals		-
At December 31, 2019	1,969	1,969
Additions	-	-
Disposals	(605)	(605)
At December 31, 2020	1,364	1,364
Amortisation		
At December 31, 2018	977	977
Charge for the year	197	197
Disposals		-
At December 31, 2019	1,174	1,174
Charge for the year	306	306
Disposals	(605)	(605)
At December 31, 2020	875	875
Net carrying amount		
At December 31, 2020	489	489
At December 31, 2019	795	795
At December 31, 2018	431	431

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

DEFERRED TAX ASSETS	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Bank (Total) and Segment A			
At December 31,	7,606	4,711	8,680
Impact of IFRS 9 adoption	-	-	(317)
At January 1,	7,606	4,711	8,363
Movement during the year recognised in profit or loss	(4,736)	2,742	(3,676)
Movement during the year recognised in other			
comprehensive income	(2,870)	153	24
At December 31,		7,606	4,711
Deferred tax assets:	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Provision for credit impairment	<u>-</u>	1,297	1,526
Provision for retirement benefits	-	1,467	1,091
Accelerated depreciation charge	-	592	635
Tax losses	-	4,250	1,459
		7,606	4,711

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

OTHER ASSETS	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Bank (Total)			
Mandatory balances with Central Bank	97,423	98,734	153,498
Non-banking assets acquired in satisfaction of claims	8,300	-	-
Other	2,318	2,250	2,515
	108,041	100,984	156,013
Segment A			
Mandatory balances with Central Bank	97,423	98,734	153,498
Non-banking assets acquired in satisfaction of claims	8,300	-	-
Other	2,318	2,250	2,515
	108,041	100,984	156,013

Mandatory balances with the Central Bank are not available for use in the Bank's day-to-day operations. These balances are based on the Cash Reserve Requirements (CRR) limits in line with the directives of the Central Bank.

Non-banking asset was acquired in satisfaction of claims during the year ended December 31, 2020. The valuation was performed by an independent professional valuer as at December 30, 2020. The valuation is based on sales comparison approach.

DEPOSITS FROM CUSTOMERS	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Bank (Total)			
Retail customers :			
Current account	340,730	299,429	436,728
Savings account	731,435	732,597	723,729
Time deposits with remaining term to maturity:			
- Up to 3 months	58,872	6,382	3,599
- Over 3 months and up to 6 months	40,763	5,104	1,000
- Over 6 months and up to 12 months	54,266	135,664	139,265
- Over 1 year and up to 5 years	23,411	76,436	82,711
- Over 5 years	1,707	-	-
Corporate customers :			
Current account	176,014	189,073	228,268
Savings account	54,589	71,244	112,745
Time deposits with remaining term to maturity:			
- Up to 3 months	-	-	-
- Over 3 months and up to 6 months	-	-	-
- Over 6 months and up to 12 months	2,100	6,971	6,550
- Over 1 year and up to 5 years	8,342	9,342	9,938
- Over 5 years	-	-	-
Interest payable	2,184	3,997	4,091
	1,494,413	1,536,239	1,748,624

Savings account and time deposits are interest bearing accounts. These interest bearing customer deposit accounts carry variable interest rates.

DEPOSITS FROM CUSTOMERS (CONTINUED)	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Segment A Retail customers :			
Retail customers .			
Current account	177,026	156,940	166,530
Savings account	703,530	707,821	694,096
Time deposits with remaining term to maturity:			
- Up to 3 months	58,536	6,382	3,599
- Over 3 months and up to 6 months	40,763	5,104	1,000
- Over 6 months and up to 12 months	48,866	134,128	137,629
- Over 1 year and up to 5 years	23,411	57,776	64,051
- Over 5 years	1,707	-	-
Corporate customers :			
Current account	176,014	189,073	227,902
Savings account	54,589	71,244	112,745
Time deposits with remaining term to maturity:	0 1,007	, _,	11_,, 10
- Up to 3 months	-	-	-
- Over 3 months and up to 6 months	-	-	-
- Over 6 months and up to 12 months	2,100	6,971	6,550
- Over 1 year and up to 5 years	8,342	9,342	9,938
- Over 5 years	-	-	-
Interest payable	2,100	3,372	4,090
interest payable	1,296,984	1,348,153	1,428,130
Segment B	) ,	<u> </u>	, , , - ,
Retail customers :			
Current account	163,704	142,489	270,198
Savings account	27,905	24,776	29,633
Time deposits with remaining term to maturity:			
- Up to 3 months	336	-	-
- Over 3 months and up to 6 months	-	-	-
- Over 6 months and up to 12 months	5,400	1,536	1,636
- Over 1 year and up to 5 years	-	18,660	18,660
- Over 5 years	-	-	-
Interest payable	84	625	1
Corporate customers :			
Current account		-	366
	197,429	188,086	320,494
Total	1,494,413	1,536,239	1,748,624
OTHER BORROWED FUNDS			
	2020	2019	2018
Bank (Total)	Rs'000	Rs'000	Rs'000
Other borrowed funds comprise the following:			
Borrowings from banks: - in Mauritius			
- in Mauritius - abroad	-	-	-
- autoau			-
			-

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

20.	OTHER LIABILITIES	2020	2019	2018
		Rs'000	Rs'000	Rs'000
	Bank (Total) & Segment A			
	Bills payable	6,624	6,741	8,585
	Retirement benefit obligations (see note 20(a) and 20(b))	32,401	16,058	15,583
	Lease liability against right-of use-assets	32,739	36,072	-
	Accrued expenses	6,835	8,230	5,798
	Others	2,229	3,104	10,250
		80,828	70,205	40,216
(a)	Detinement her off chligations		2010	2018
(a)	Retirement benefit obligations	2020	2019	2018
		Rs'000	Rs'000	Rs'000
(i)	Amount recognised in statement of			
	financial position			
	Present value of funded/unfunded obligations	48,302	54,199	49,241
	Fair value of plan assets	(22,190)	(38,141)	(33,658)
	Liability recognised in the statement of financial position	26,112	16,058	15,583

The plan is a defined benefit arrangement, with benefits based on final salary. It provides for a pension at retirement and a benefit on death or disablement in service before retirement.

(ii)	Pension expense components	2020	2019	2018
		Rs'000	Rs'000	Rs'000
	Current service cost	395	246	159
	Net interest cost	634	566	877
	Scheme expenses	21	122	310
	Cost of insuring risk benefits	190	89	126
		1,240	1,023	1,472

### (iii) Movement in liability recognised in statement of financial position

Movement in hability recognised in statement of infancial position	2020	2019	2018
	Rs'000	Rs'000	Rs'000
At January 1,	16,058	15,583	21,150
Total expense recognised in profit or loss	1,240	1,023	1,471
Actuarial losses recognised in other comprehensive income	9,107	2,185	337
Contributions paid	(293)	(2,733)	(7,375)
At December 31,	26,112	16,058	15,583

#### (iv) Movement in the present value of defined benefit obligations over the year is as follows:

	2020	2019	2018
	Rs'000	Rs'000	Rs'000
At January 1,	(54,199)	(49,241)	(45,705)
Current service cost	(395)	(246)	(159)
Interest cost	(1,809)	(1,964)	(2,285)
Employees' contribution	(330)	(387)	(383)
Actuarial losses	(9,709)	(2,634)	(709)
Benefits paid	18,140	273	-
At December 31,	(48,302)	(54,199)	(49,241)

(v)	Movement in the fair value of plan assets is as follows:	2020	2019	2018
	-	Rs'000	Rs'000	Rs'000
	At January 1,	38,141	33,658	24,555
	Interest income	1,175	1,398	1,409
	Employer's contribution	293	2,733	7,375
	Scheme expenses	(21)	(122)	(310)
	Cost of insuring risk benefits	(190)	(89)	(126)
	Employees' contribution	330	387	383
	Actuarial gains/(losses)	602	449	372
	Benefits paid	(18,140)	(273)	-
	At December 31,	22,190	38,141	33,658

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

#### **OTHER LIABILITIES (CONTINUED)** 20.

#### **Retirement benefit obligations (Continued)** (a)

#### (vi) Assets in the plan:

The assets of the plan are invested in the Deposit Administration Policy underwritten by Swan Life Limited. The Deposit Administration Policy is a pooled insurance product for Group Pension Schemes. It is a long-term investment Policy which aims to provide a smooth progression of returns from one year to the next without regular fluctuations associated with asset-linked investments such as Equity Funds. Moreover, the Deposit Administration Policy offers a minimum guaranteed return of 4% p.a.

#### (vii) The actual return on plan assets was Rs 1,776,299 for the year ended December 31, 2020.

(viii) Expected contributions to post-employment benefit plans for the year ending December 31, 2021 are Rs 6.6 M.

(ix)	The principal actuarial assumptions used were as follows:	2020	2019	2018
		%	%	%
	Discount rate	1.40	2.60	3.60
	Expected return on plan assets	4.00	4.00	4.00
	Expected salary escalation	3.50	1.00	1.50
(x)	Amounts for the current and previous years are as follows:	2020	2019	2018
		Rs'000	Rs'000	Rs'000
	Present value of defined benefit obligation	(48,302)	(54,199)	(49,241)
	Fair value of plan assets	22,190	38,141	33,658
	Deficit	(26,112)	(16,058)	(15,583)
	Experience (losses)/gains on plan liabilities	(9,709)	(2,634)	(709)
	Experience losses on plan assets	602	449	372

#### (xi) Sensitivity analysis on defined benefit obligations at end of the reporting date:

<u>December 31, 2020</u>	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	2,511	1,751

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

December 31, 2019	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	859	485

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

December 31, 2018	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	867	729

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

The sensitivity above has been determined based on a method that extrapolates the impact on net defined obligations as a result of reasonable changes in key assumptions occurring at the end of the reporting period. The present value of the defined benefit obligation has been calculated using the projected unit credit method.

The sensitivity analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

- (xii) The defined benefit pension plan explores the Bank to actuarial risks, such as longevity risk, currency risk, interest rate risk and market (investment) risk.
- (Xiii) The funding requirements are based on the pension fund's actuarial measurement framework set out in the funding policies of the plan.
- (xiv) The weighted average duration of the defined benefit obligation is 5 years at the end of the reporting period (2019: 1 year).

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

20.	OTHER LIABILITIES (CONTINUED)		
(b)	Unfunded Retirement benefit obligations	_	2020
(i)	Amount recognised in statement of financial position		Rs'000
	Present value of unfunded obligations	_	6,289
(ii)	Gratuity expense components	_	2020
			Rs'000
	Current service cost		94
	Net interest cost		266
	Scheme expenses Cost of insuring risk benefits		-
	Past service cost		6,050
			6,410
		=	
(iii)	Movement in liability recognised in statement of financial position	_	2020
			<b>Rs'000</b>
	At January 1,		-
	Total expense recognised in profit or loss		6,410
	Actuarial losses recognised in other comprehensive income Contributions paid		4,438
	At December 31,	-	<u>(4,559)</u> 6,289
		=	0,20)
(iv)	Movement in the present value of defined benefit obligations over the year is as follows:		
			2020
			Rs'000
	At January 1,		-
	Current service cost		(94)
	Interest cost		(266)
	Past Service cost		(6,050)
	Actuarial losses		(4,438)
	Benefits paid	_	4,559
	At December 31,	=	(6,289)
(v)	The principal actuarial assumptions used were as follows:		2020
(.)		_	%
	Discount rate		2.70
	Expected salary escalation	_	3.50
	Experience (losses)/gains on plan liabilities		(4,438)
(vi)	Sensitivity analysis on defined benefit obligations at end of the reporting date:	=	<u></u>
	December 31, 2020	Increase	Decrease
		<b>Rs'000</b>	<b>Rs'000</b>
	Discount rate (1% movement)	971	760

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

The liability relates to employees who are entitled to statuatory benefits under the Workers Right Act (WRA). A lump sum is provided at retirement or death, whichever occurs earlier, based on final salary and years of service. For employees who are members of the pension plan, half of any lump sum and 5 years of pension (relating to Employer's share of contributions only) payable from the pension fund have been off set from the gratuity.

The weighted average duration of the liabilities as at December 31, 2020 is 13 years.

The funding policy is to pay benefits from the bank's cashflow as and when the liability is to be settled.

21.	SHAREHOLDERS' EQUITY	2020	2019	2018
		<b>Rs'000</b>	Rs'000	Rs'000
	Assigned capital	415,103	415,103	300,000

#### Reserves

#### Statutory reserve

The Bank's statutory reserve was at **Rs 69.796 M** (2019 : Rs 69.796 M) in accordance with Section 20 of the Banking Act 2004 which requires that 15% of the Bank's net profit after tax to be transferred from Retained Earnings to a non distributable statutory reserve until such time as this reserve is equivalent to the Bank's share capital.

### General Banking Reserve

This represents the amount set aside by the Bank as appropriation of earnings, for unforeseeable risks and future loss. Additional provisions for certain specific sectors are made in accordance with the Bank of Mauritius' macro-prudential measures.

#### Actuarial loss reserve

Actuarial loss reserve relates to the loss which arises in the valuation of the Bank's retirement plan obligations. The loss arises due to changes in the actuarial assumptions used.

#### Fair value reserve

Fair value reserve relates to gains and losses recognised on the revaluation of financial asset carried at fair value at year-end.

#### Retained Earnings

Retained earnings relate to profit and loss carried forward at year-end.

As at December 31, 2020, the Bank's assigned capital was Rs 415.103 M. The Bank is currently working towards regularising the Minimum Capital Requirement (MCR) of Rs 400 M or equivalent in compliance with the Section 20 of the Banking Act 2004.

### 22. CONTINGENT LIABILITIES

23.

The Bank provides financial guarantees and letters of credit to guarantee the performance of customers to third parties. These agreements have fixed limits and are generally extended over the period of the facility. These

The contractual amounts of contingent and non contingent liabilities are set out below:

Instruments Bank (Total) and Segment A	2020 Rs'000	2019 Rs'000	2018 Rs'000
Contingent Liabilities			
Guarantees on account of customers	10,678	23,510	24,813
Contra LDC Acceptance	39	-	-
	10,717	23,510	24,813
Non Contingent Liabilities	-	-	1,573
Total Off Balance Sheet	10,717	23,510	26,386
. COMMITMENTS	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Undrawn facilities	137,972	171,710	108,373
Segment A	137,972	171,710	108,373

25.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2020

24.	RELATED PARTY TRANSACTIONS	2020 Rs'000	2019 Rs'000	2018 Rs'000
	Key management and personnel			
	Deposits	1,397	5,599	6,334
	Loans	996	990	1,215

Key Management Personnel have benefited from preferential rates on loans (secured) as applicable to staff.

Deposits held by group entities	2020	2019	2018
	Rs'000	Rs'000	Rs'000
Jubilee Insurance (Mauritius) Ltd	17,440	8,613	17,572

The following table summarises the transactions during the period and the balances at year end with related parties:

	2020	2019	2018
Other branches abroad	Rs'000	Rs'000	Rs'000
Bank balances and placement	158,480	158,673	173,576
Transactions during the year			
Interest income on placements	783	1,811	2,136
Medical insurance paid	1,254	895	897
Key management compensation			
Remuneration paid to key management personnel	17,235	6,479	6,715
Other post-retirement benefits	822	230	141
	18,057	6,710	6,856
LEASE COMMITMENTS			
Non cancellable operating lease rentals are payable as follows:	2020	2019	2018
······································	Rs'000	Rs'000	Rs'000
Minimum rental recognised in profit or loss	2,099	2,138	6,693
Future minimum rentals to be paid:			
-Not later than one year	-	-	-
-Later than one year and not later than five years	5,094	8,087	37,379
-Later than five years			23,329
Total minimum rentals payable	5,094	8,087	60,708

#### 26. SEGMENTAL REPORTING

In compliance with the Banking Act 2004, the banking business of licensed bank is divided into two segments, Segment A and Segment B. Segment B relates to the banking business that gives rise to "Foreign source income". All other banking business is classified under Segment A. The financial statements incorporate both segments.

		S	Segment A		Segment B		Ba	unk (Total)		
Statement of financial position	Notes	2020	2019	2018	2020	2019	2018	2020	2019	2018
		Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
ASSETS										
Cash and cash equivalents	12	197,222	167,949	222,391	178,592	54,393	54,196	375,814	222,342	276,587
Loans and advances to customers	13	171,087	296,938	766,722	-	-	-	171,087	296,938	766,722
Investment securities	14	1,268,848	1,296,635	804,228	-	108,579	147,286	1,268,848	1,405,214	951,514
Property and Equipment	15(a)	35,408	38,428	2,746	-	-	-	35,408	38,428	2,746
Intangible Assets	15(b)	489	795	431	-	-	-	489	795	431
Deferred tax assets	16	-	7,606	4,711	-	-	-	-	7,606	4,711
Other assets	17	108,041	100,984	156,013	-		-	108,041	100,984	156,013
Total assets		1,781,095	1,909,335	1,957,242	178,592	162,972	201,482	1,959,687	2,072,307	2,158,724
LIABILITIES										
Deposits from customers	18	1,296,984	1,348,153	1,428,130	197,429	188,086	320,494	1,494,413	1,536,239	1,748,624
Other borrowed funds	19	-	-	-	-	-	-	-	-	-
Current tax liabilities	11(a)	-	-	-	-	-	-	-	-	-
Other liabilities	20	80,828	70,205	40,216	-	-	-	80,828	70,205	40,216
Total liabilities		1,377,812	1,418,358	1,468,346	197,429	188,086	320,494	1,575,241	1,606,444	1,788,840
Shareholders' equity										
Assigned capital	21	415,103	415,103	300,000	-	-	-	415,103	415,103	300,000
Statutory reserve	21	69,796	69,796	69,796	-	-	-	69,796	69,796	69,796
Actuarial loss	21	(32,733)	(16,318)	(14,286)	-	-	-	(32,733)	(16,318)	(14,286)
General banking reserves	21	1,650	817	1,455	-	-	-	1,650	817	1,455
Fair value reserve	21	2,308	53	(57)	-	-	-	2,308	53	(57)
Retained earnings		(71,678)	(3,588)	12,976	-		-	(71,678)	(3,588)	12,976
Total shareholders' equity		384,446	465,863	369,884	-	-	-	384,446	465,863	369,884
Total equity and liabilities		1,762,258	1,884,221	1,838,230	197,429	188,086	320,494	1,959,687	2,072,307	2,158,724

#### 26. SEGMENTAL REPORTING (CONTINUED)

26. SEGMENTAL REPORTING (CONTINUED)				Segment B		Bank (Total)				
	Notes	2020	egment A 2019	2018	2020	2019	2018	2020	2019	2018
Statement of profit and loss and other comprehensive income		Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Interest income		25,317	61,334	66,815	783	1,811	2,431	26,100	63,145	69,246
Interest expense		(8,907)	(17,491)	(18,569)	(243)	(620)	(2)	(9,150)	(18,111)	(18,571)
Net interest income	4	16,410	43,843	48,246	540	1,191	2,429	16,950	45,034	50,675
Fee and commission income	5	2,045	2,619	4,382	35	41	73	2,080	2,660	4,455
Net trading income	6	1,149	2,458	3,480	26	4	-	1,175	2,462	3,480
Other operating income	7	1,128	1,062		-		-	1,128	1,062	-
	_	2,277	3,520	3,480	26	4		2,303	3,524	3,480
Operating income		20,732	49,982	56,108	601	1,236	2,502	21,333	51,218	58,610
Net impairment reversal/(loss) on financial assets	8	4,018	3,266	(6,020)	-	-	-	4,018	3,266	(6,020)
Net impairment loss on off-balance sheet items	3a(ii)	-	(4)	-	-	-	-	-	(4)	-
Personnel expenses	9	(52,170)	(39,267)	(33,809)	(503)	(456)	(506)	(52,673)	(39,723)	(34,315)
Operating lease expenses Depreciation and amortisation	15	(1,934)	(4,381)	(6,325)	(165)	(87)	(368)	(2,099)	(4,468)	(6,693)
Other expenses	15 10	(5,380) (25,376)	(5,053) (24,044)	(2,836) (20,985)	(460) (1,884)	(325) (811)	(1,620)	(5,840) (27,260)	(5,378) (24,855)	(2,836) (22,605)
Other expenses	10	(80,842)	(69,483)	(69,975)	(3,012)	(1,679)	(2,494)	(83,854)	(71,162)	(72,469)
Loss before income tax		(60,110)	(19,501)	(13,867)	(2,411)	(443)	8	(62,521)	(19,944)	(13,859)
Income tax (charge)/credit	11(b)	(4,860)	2,722	(2,385)	124	20	33	(4,736)	2,742	(2,352)
Loss for the year	_	(64,970)	(16,779)	(16,252)	(2,287)	(423)	41	(67,257)	(17,202)	(16,211)
Other comprehensive income Items that will not be subsequently reclassified to profit or loss										
Remeasurement of defined benefit obligations Deferred tax on measurement of defined	20(a) and (b)(iii)	(13,545)	(2,185)	(337)	-	-	-	(13,545)	(2,185)	(337)
benefit obligations Items that are or may be subsequently reclassified to	16	(2,870)	153	24	-	-	-	(2,870)	153	24
profit or loss										
Net gain/(loss) on investment designated at fair value through other comprehensive income		2,255	110	(57)		_	_	2,255	110	(57)
ian varue anough other comprehensive meonik		2,200	110	(37)	-	-	-	2,235	110	(37)
Other comprehensive income for the year, net of tax	_	(14,160)	(1,922)	(370)	-		-	(14,160)	(1,922)	(370)
Total comprehensive income for the year		(79,130)	(18,701)	(16,622)	(2,287)	(423)	41	(81,417)	(19,124)	(16,581)

#### 27. Subsequent Event Note

There are no material events that occurred subsequent to the reporting date that would require adjustment to the financial statements. In light of the continuing spread of the COVID-19 which has affected the banking sector in general, management has assessed the impact of the outbreak and the appropriateness of the use of the going concern assumption in the preparation of these financial statements subsequent to year end. Based on the assessment performed, management is of the view that the significant doubt associated with the current uncertainties related to the COVID-19 virus currently does not result in a material uncertainty related to such events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. The assets of the Bank comprise largely of investment securities which are held with the Bank of Mauritius. Further, the main activities of the Bank are conducted in Rs as further illustrated in note 3 (c) of the financial statements. The Bank's loans exposure by industry is disclosed in note 13 (a) (ii). So far, there is no immediate material financial impact on the existing portfolio. However management will continue monitoring closely any detrimental effect of the outbreak.