ANNUAL REPORT - YEAR ENDED

DECEMBER 31, 2023

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#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# **INTRODUCTION**

Habib Bank Limited (Mauritius Branch) (the "Bank" or "HBL Mauritius") is operating in Mauritius as a branch operation of HBL, a Bank incorporated in Pakistan ("HBL" or "HBL Pakistan").

The guidelines of the Bank of Mauritius applicable to the Bank are those for a branch of a foreign Bank. The Bank has developed global policies relating to different aspects of the foreign operations but wherever guidelines issued by the local regulatory authorities of the host country, which in this case is Mauritius, are more stringent in so far as the Bank's operations in the host country are concerned, the Bank adopts the local regulations.

The Bank is a public interest entity as defined under the Mauritian Financial Reporting Act 2004, and is guided by the Bank of Mauritius *Guideline on Corporate Governance*, and the *National Code of Corporate Governance for Mauritius* (2016) (the "Code").

Corporate governance involves a framework of processes and attitudes within a company and relationships between a company's management, board, shareholders and other stakeholders. Effective corporate governance practices are essential to adding value and ensuring long-term continuity and success of a company.

#### Compliance with the National Code of Corporate Governance for Mauritius

During the year under review, the management of the Bank has assessed the requirements and provisions as specified in the Code and took the necessary steps to ensure adherence thereto.

Throughout the year ended 31 December 2023, to the best of the management's knowledge, where the Bank has not applied in view of its branch status, certain principles set out in the Code, the reasons for non-application are listed out in the relevant sections of the report.

Principles of the Code
Principle 1: Governance Structure
Principle 2: The Structure of the Board and its Committees
Principle 3: Director Appointment Procedures
Principle 4: Director Duties, Remuneration and Performance
Principle 5: Risk Governance and Internal Control
Principle 6: Reporting with Integrity
Principle 7: Audit
Principle 8: Relations with Shareholders and Other Key Stakeholders

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

#### Values, Charter and Code of Conduct

#### Vision

Enabling people to advance with confidence and success.

#### Mission

To make our customers prosper, our staff excel and create value for shareholders.

#### **Our Values**

Our values are the fundamental principles that define our culture and are brought to life in our attitudes and behaviour.

#### **Customer Focus**

We strive to fully understand our customers' needs while adapting our products and services to meet their requirements. We always endeavour for customer satisfaction as our primary goal.

#### Excellence

This is at the core of everything we do. In an increasingly competitive environment, we strive to provide quality services, products and premises. Only by being the very best, can we become successful.

## Progressiveness

We believe in the advancement of society through the adoption of enlightened working practices, innovative products and processes and a spirit of enterprise.

## Integrity

HBL is the leading Bank in Pakistan, and our success depends upon building trust at every level. Our customers – and society in general – expect us to possess and steadfastly adhere to high moral principles and professional standards.

#### Meritocracy

We believe in providing opportunities to our employees on the basis of their performance and ability. We reward achievements and provide enriching careers for all.

#### **CODE OF ETHICS & BUSINESS CONDUCT**

To HBL Mauritius, preserving and nurturing the Bank's reputation and commitment towards its core values is of utmost importance. The Bank expects all employees to conduct themselves in accordance with Code of Ethics and Business Conduct that provides guidelines to employees and HBL Pakistan's Board of Directors in their actions and serve as a declaration of highest standards of ethics and integrity.

The Code, which has been approved by the Board, lays down the principles and sets the tone for proper conduct and ethical behaviour in conducting business. The Board, the Chairman and the President have ultimate responsibility for ensuring the legality and integrity of the Bank's operations while day-to-day responsibility lies with line management and each employee.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

#### WE EXPECT IN OUR PEOPLE

- Integrity, honesty, candor and moral principles that guide their daily actions.
- Honest and ethical conduct, including ethical handling of actual or apparent conflicts of interests between personal and professional relationships.
- Due diligence and proficiency in all business activities.
- Compliance to all legal and regulatory requirements, applicable governmental laws, rules and regulations.
- Conformity with all rules & regulations of the Bank and observance of all orders / directives issued by management.
- Avoid any conflict between personal, social, financial or political interests and the advancement of HBL Mauritius' business interests or the interests of its customers.
- The Bank prohibits employees from soliciting or accepting anything of value including gift, entertainment, or other favors from anyone in connection with the business of the Bank unless such acceptance is disclosed or is excluded from such disclosure.
- Refrain from bringing in outside pressure or influence to attain personal gains within the organization.

# WE ARE A CUSTOMER FOCUSED ORGANISATION AND WANT EMPLOYEES TO

- Provide highest standard of services to customers and maintain a helpful and cooperative attitude towards them.
- Respect and protect privacy and confidentiality of our customers.
- Not disclose any information about the Bank or customer unless such disclosure is compelled by law or regulatory authorities.
- Be vigilant for character and actions of customers, vendors, and counter parties.

# WE PROMOTE TRANSPARENCY AND EXPECT EMPLOYEES TO MANAGE CONFLICTS OF INTERESTS

- Ensure that our employees' personal interests do not conflict with the duties which they have towards the Bank or which the Bank owes to its customers.
- Bank's books, records, documents, accounts, expense sheets, reports and statements must be factual to promote highest degree of integrity.
- Publicly representing self or submitting work for publication must be done after obtaining necessary approvals from Management. Ensure that public comments made in private capacity are not attributed as official comments of the Bank.
- Maintain confidentiality and secrecy at all times even after leaving the employment of the Bank as a commitment towards acceptance of a corporate code.

# WE PROGRESS THROUGH TRUST & INTEGRITY

- It is essential for HBL Mauritius' success to comply with laws, regulations and ethical standards that is an important element of our obligation towards customers, stakeholders, general public and employees.
- Our employees are prohibited to engage in insider trading of securities and are required to observe the Bank's rules on personal trading in securities.
- Any suspicious activities such as, insider trading, fraud, misappropriation of funds and money laundering must be reported to Compliance Officer of the Bank.
- We are accountable for all compliance related activities and are cooperative with our regulators and auditors in performing their tasks with integrity.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# WE WANT EMPLOYEES TO PROTECT & MANAGE THE BANK'S ASSETS

- Employees are responsible for safeguarding the Bank's and the customers' tangible and intangible assets including cash, securities, business plans, customer information, physical property and services and the Bank's reputation.
- Unauthorized copying of copyrighted material, selling, using and distributing information, software and other forms of the Bank's proprietary information is strictly prohibited.
- The Bank's property and assets are strictly used for business purposes only. Misuse of official stationery is not allowed.
- The Bank is alert and vigilant with respect to frauds, thefts or significant illegal activities committed within the office and report such activity immediately.

# WE ARE EQUAL OPPORTUNITY EMPLOYER AND PROMOTE EQUALITY & MERITOCRACY

- We treat all our employees, customers, suppliers and others with respect and dignity and value their individual differences. The Bank does not tolerate any act of discrimination against any person on the basis of race, religion, colour, gender, age, marital status, national/ethical origin, sexual orientation, citizenship or disability. No employee is subject to any discrimination or harassment by another employee of the Bank.
- We do not prohibit employment of close relatives; however, integrity of the human resource process must be maintained. An employee will not be part of any decision affecting a close relative to avoid conflict of interest.

#### WE ARE COMMITTED TOWARDS CREATING & MAINTAINING A SAFE WORKPLACE

- HBL Mauritius has zero tolerance for violence against any member of the workforce and prohibits employees from committing violent acts or threatening to commit such acts.
- The employee should be responsible to maintain office decorum and observe office timings, dress code and fulfil work commitments.
- HBL Mauritius fosters well-being and health of its employees and discourages illegal use of drugs or alcohol on the job or work in presence of such substances in the body.
- HBL Mauritius prohibits smoking in undesignated areas.
- HBL Mauritius strictly forbids the violation of safety or health rules.

There is a mechanism in place where the top management meets at regular intervals through different forums (meetings & emails) to ensure that the values are communicated to staff. The Vision, Mission and Value statements are conspicuously displayed in the Banking hall at all our branches.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

#### How the Bank is responsible for the compliance with the code of conduct?

The code of conduct forms an integral part of the employment process and is mandatory for every new recruit to read, understand and sign an undertaking to abide by the terms and conditions stated therein.

It is the duty and responsibility of each employee and Board of Directors to understand and adhere to the principles provided in the Code.

Any known or suspected violation of the code of conduct must immediately be reported to Human Resources. Violations of the code of conduct may result in disciplinary action including, in severe situations, immediate termination of employment. We encourage employees to direct concerns or complaints, arising in the ordinary course of business, which cannot be resolved by the supervisor, to respective Functional Head / Human Resources. If further information, explanation or guidance is required regarding a particular provision or applicability of the code of conduct, the "Code of Ethics & Business Conduct for HBL Staff" should be referred to, or the employee may contact his/her immediate Manager or Human Resources.

# **Principle 1: Governance Structure**

#### 1. Governance Structure

#### 1.1 Shareholding structure

HBL Mauritius is a foreign branch of HBL. HBL is incorporated in Pakistan and is engaged in commercial banking related services in Pakistan and overseas. The Aga Khan Fund for Economic Development (AKFED), S.A. is the parent company of HBL and its registered office is in Geneva, Switzerland.

# 1.2 <u>Responsibilities of the Board</u>

The directors are responsible for ensuring proper accounting records, which disclose with reasonable accuracy, at any time, the financial position of HBL. They are also responsible for ensuring that assets are safeguarded and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The directors are responsible for ensuring that the internal control systems in place are effective and that the Bank's operations are properly controlled and comply with policies approved by the Bank as well as applicable laws and regulations.

#### Principle 2: The Structure of the Board and its Committees

## 2. The Structure of the Board and its Committees

# 2.1 <u>Board Composition</u>

HBL has a unitary board. The Bank encourages representation of independent non-executive directors and directors representing minority interests on its board of directors. At present the Board includes 8 Directors out of which 7 are male directors and 1 female director.

Category	Name of Directors
Independent Directors	1. Mr. Salim Raza
	2. Ms. Saba Kamal
	3. Mr. Khaleel Ahmed
Non-Executive Directors	4. Mr. Sultan Ali Allana
	5. Mr. Shaffiq Dharamshi
	6. Mr. Moez Ahamed Jamal
	7. Dr. Najeeb Samie
Executive Director	8. Mr. Muhammad Aurangzeb

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 2: The Structure of the Board and its Committees (continued)

#### 2. The Structure of the Board and its Committees (continued)

#### 2.1 <u>Board Composition (continued)</u>

The Board of Directors of HBL is elected for a three-year term by the shareholders at the shareholders meeting.

The Board has an approved charter and has prepared a code of conduct and has ensured that appropriate steps have been taken to disseminate it through the Bank.

HBL has constituted various committees of directors for the oversight into different areas including risk management, matters of strategic importance, and corporate governance. The main committees of the Board are as follows:

- a) Board Audit Committee
- b) Board Risk Management Committee
- c) Board Human Resource and Remuneration Committee
- d) Board Compliance and Conduct Committee
- e) Board Development Finance Committee
- f) Board IT Committee
- g) Board Oversight Committee International Governance

#### **Board Audit Committee (BAC)**

BAC is responsible for the review the adequacy and effectiveness of the internal control operational controls, and adequacy of financial statements and reporting system.

#### **Board Risk Management Committee (BRMC)**

BRMC is responsible, on behalf of the Board, for oversight and advice to the Board on risk related matters and risk governance.

#### **Board Human Resource & Remuneration Committee (BHRRC)**

BHRRC is a committee of the Board from which it derives its authority and to which it regularly reports to HR and related matters.

#### **Board Compliance and Conduct Committee (BCNC)**

BCNC is responsible for providing support to the Board in inculcating compliance and conduct culture including various regulatory reports, policies and improving governance.

#### **Board Development Finance Committee (BDFC)**

BDFC's responsibility is to assist the Board in providing oversight for financial inclusion to the underserved and underdeveloped areas of the country.

#### **Board IT Committee (BITC)**

BITC is mainly responsible for advising and reporting to the Board on the status of technology activities and digital initiatives.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 2: The Structure of the Board and its Committees (continued)

#### 2. The Structure of the Board and its Committees (continued)

## 2.1 Board Composition (continued)

# **Board Oversight Committee – International Governance (BOC-IG)**

BOC–IG's responsibility is to assist the Board for enhanced oversight in the quality of governance in overseas business operations.

Since HBL Mauritius is a foreign branch of HBL, a Bank incorporated in Pakistan, the Bank does not have a Board of Directors. The administration and operations of the Bank has been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance, the Head of Compliance, and the Country Operations Manager. The local management team is headed by the Country Manager for the day-to-day running of the local operations of the Bank. The Country Manager reports directly to HBL in Pakistan. The performance of the Bank is monitored through local management committees as well as by HBL.

There is a mandatory requirement to appoint a full time Company Secretary at HBL. The main responsibilities include preparing and circulating agendas and working papers to the Board, ensuring that proper procedures for the appointment of Directors are carried out and the Bank complies with its constitution and all relevant statutory and regulatory requirements in relation to the Board.

There is no board or board sub-committee set up for the Bank. As such, no company secretary has been appointed. The Bank operates through local management.

#### Head of Head Office Compliance (Pakistan) Money Country Manager Laundering **Reporting Officer** (MLRO) Head of Retail & Country Head of Head of Human Resource Treasury Operations Islamic Banking Corporate & Administration Finance Manager Centralised Branch Network Operations

#### **Mauritius Branch Operations**

## ORGANOGRAM

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 2: The Structure of the Board and its Committees (continued)

#### 2. The Structure of the Board and its Committees (continued)

#### 2.1 <u>Board Composition (continued)</u>

#### **Mauritius Branch Operations (continued)**

#### Oversight of HBL Mauritius Operations - Management Composition

The Bank does not have a Board of Directors locally, given that the administration and operations of the Bank have been conferred to a local management team comprising:

- the Head of Retail & Islamic Banking;
- the Country Manager;
- the Country Operations Manager;
- the Head of Finance; and
- the Head of Compliance.

The Head of Finance resigned from his position on December 13, 2021. Currently the Country Operations Manager is the acting Head of Finance.

#### **Country Manager**

The Country Manager is responsible for the following:

- Contribute to strategic planning and decision making for HBL's international banking business evaluating opportunities and threats relating to Banking operations in Mauritius;
- Ensure that the Bank's manuals and policies are updated and understood by all relevant staff;
- Coach and motivate branches with the aims of exceeding plan volume and profitability targets, ensure smooth operations of the Bank and ensure that the efficiency and delivery standards are maintained;
- Encourage staff to participate in strategic and regular communication meetings and to communicate their views; and
- Lead by example and ensure culture change towards a target-oriented team.

#### **Country Operations Manager**

- To develop and manage efficiency of delivery channels and continuously improve service quality standards;
- Ensure smooth operations of all branches with no disruptions arising from IT or administration issues;
- Ensure that optimum utilization is made of the Bank's core banking system and to take full benefit of system automation through adequate staff training and track and monitor divergence from key indicators with monthly report and recommendations to Country Manager;
- Responsible of the smooth running of the Bank's operations; and
- Ensure setup of and regular update on business processes, job descriptions and procedure manuals for each function of the Bank.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 2: The Structure of the Board and its Committees (continued)

## 2. The Structure of the Board and its Committees (continued)

## 2.1 Board Composition (continued)

## **Mauritius Branch Operations (continued)**

#### Head Retail and Islamic Banking

- Formulate and develop strategies to achieve business targets;
- Grow assets and liabilities of Islamic Banking Unit as well as number of account targets;
- Devise marketing plans to maintain and develop customer relationship;
- Assist branches in meeting their targets for account opening, assets and liabilities; and
- Maintain high standards of customer service and coordinate with the relevant support department to ensure high customer satisfaction.

#### Head of Finance

- To contribute towards strategic planning and decision making for the Bank, ensuring opportunities and evaluating threats relating to financial performance;
- To develop financial policies with due focus on financial and tax planning;
- Preparation of various financial reports for onward delivery to the management;
- To develop and implement processes and systems to provide management information to ensure that effective controls across all areas of the Bank are in place;
- Staying abreast of the local prudential regulations, economic environment and political environment of the country within the assigned portfolio; and
- To participate in Asset Liability and Management Committees and provide financial analysis, advice and guidance.

# Head of Compliance

- Oversight of all compliance and regulatory aspects of Mauritius. This includes implementation of the Bank's various policies and procedural frameworks, development of compliance policies as and when required by the local regulator as well as all Compliance Functions as specified in the compliance policy and Customer Due Diligence (CDD) /Anti-Money Laundering (AML) / Combating the Financing of Terrorism Policy (CFT) of the Bank;
- Identify and report compliance breaches in Central Bank regulations and other compliancerelated issues to International Compliance, Head of Karachi via periodic reporting;
- Ensure timely submission of data/returns to regulator under advice to regional compliance, where applicable;
- Submit monthly compliance performance reports and quarterly Compliance Committee Management (CCM) reports to the International Head of compliance;
- Submit regulatory inspection reports to international compliance Head at Head Office;
- Act as a liaison between local regulators and the Bank;
- Periodic Compliance Reviews of local branches/operations and investigate and raise queries with respective branches/units in order to analyze out of pattern transactions which are verified to the information already available in the system/account opening forms/other supporting documents;
- Ensure timely response to queries raised by relevant internal & external stakeholders;

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 2: The Structure of the Board and its Committees (continued)

## 2. The Structure of the Board and its Committees (continued)

## 2.1 Board Composition (continued)

## **Mauritius Branch Operations (continued)**

#### Head of Compliance (continued)

- Review Know Your Customer (KYC) uploaded by the branches into Misys. The KYC quality assurance is a highly critical process given that KYCs are the basis of customer profiling (High, Medium and Low Risk) for the organization and is the primary tool for determining the level of AML/CFT risk in light of regulations and policies;
- Build a strong compliance culture across HBL Mauritius through continuous training efforts focused at educating branch staff on the criticality of completing KYC accurately and how it culminated into the overall management of regulatory, AML and reputational risk for the Bank. These training and awareness sessions are executed through lectures and practical demonstrations;
- Ensure compliance with Foreign Account Tax Compliance Act (FATCA) and Common Reporting Standard (CRS) regulations;
- Act as back-up of Money Laundering Reporting Officer (MLRO); and
- Act as back-up of Data Protection Officer.

The local Management team is headed by the Country Manager for the day-to-day running of the local operations of the Bank. The Country Manager reports directly to HBL.

In order to carry on an orderly conduct of the business, the Bank has formed the following committees:

# • Management Committee

The Management Committee meets on a monthly basis. It has the responsibility for business development initiatives, human resources & internal management structure, IT & Operational issues, Health & Safety, social matters such as education & environmental protection and any other relevant issues. The Management committee comprises of 9 members.

Management also considers employee remuneration issues and key appointments. It ensures that the higher-level management receives appropriate training as deemed appropriate. The Committee is headed by the Country Manager.

# <u>Asset and Liability Committee</u>

The Asset and Liability Committee (ALCO) of the Bank has a formal schedule of matters reserved for its purview and meets on a monthly basis. It is responsible for the overall branch strategy, acquisition and divestment, approval of major capital expenditure projects and consideration of significant financing matters. It monitors the exposure to key business risks and reviews the strategic direction of the Bank, its annual budget, its progress towards achievement of its budget and its capital expenditure program. The ALCO comprises of 7 members

The Committee also takes stock of Liquidity and Treasury positions and plans for liquidity management. The Committee is headed by the Country Manager.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 2: The Structure of the Board and its Committees (continued)

#### 2. The Structure of the Board and its Committees (continued)

#### 2.1 Board Composition (continued)

## Mauritius Branch Operations (continued)

#### • Asset and Liability Committee (continued)

ALCO monitors the external environment in which the Bank operates and assesses the impact of factors such as

- Interest rate volatility and trends;
- Market liquidity;
- Exchange rate movements;
- Monetary and fiscal policies;
- Competitors actions; and
- Stress testing.

#### • Audit, Compliance & Risk, Compliance and Control Unit

It is responsible for reviewing system, limit breaches, compliance, approvals and authorities and other controls in place to ensure sound internal control systems. The Committee comprises of 12 members and is headed by the Country Manager. It meets on a monthly basis.

The Risk, Compliance and Control Unit ("RCCU") Mauritius reports directly to RCCU at HBL, Karachi and administratively to the Country Manager and the Regional General Manager. Before the reports are released, they should be addressed to him for his review and comments (if deemed necessary).

RCCU Mauritius assists management in improving the control environment through various types of reviews by identifying breaches i.e. (exceptions/issues) in approved policies, procedures and key regulatory requirements.

The functioning of RCCU is as per a duly approved annual plan.

RCCU Mauritius meets every fortnight with RCCU Head of HBL through conference calls with other international branches to discuss RCCU related issues.

# • <u>Compliance Committee</u>

The Compliance Committee was established in May 2018.

It is responsible for promoting a high-level compliance culture within HBL Mauritius operations and addresses the weaknesses giving rise to non-compliance. It also ensures that Business functions take full ownership of compliance risks. Furthermore, it also reviews and discusses compliance risk issues faced by the Bank at cross functional level. It also ensures effective implementation of AML/CFT Policy in true spirit within the Bank as well as establish a mechanism to ensure that the desired results are achieved.

The Committee convenes once every quarter. It comprises of 11 members and chaired by the Country Manager.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 2: The Structure of the Board and its Committees (continued)

#### 2. The Structure of the Board and its Committees (continued)

## 2.1 <u>Board Composition (continued)</u>

#### **Mauritius Branch Operations (continued)**

## • IT Steering Committee

The IT Steering Committee meets on a quarterly basis to discuss and manage the developments in relation to the technology, software, IT security and acquisition of hardware.

The Committee comprises of 7 members and is headed by the Country Manager.

#### • Health and Safety Committee

The Health and Safety Committee meets on a quarterly basis to discuss matters relating to employee health and work environment safety issues.

The Committee comprises of 4 members and is headed by the Country Manager.

#### • **<u>Risk Management Committee</u>**

Risk Management Committee is responsible for monitoring regulatory developments, review the Bank's risk profiles by types of risks, customer segments, process, systems and other relevant dimension. The Committee also reviews critical/ high risk observations highlighted by internal auditors and regulators and monitors its effective and timely resolution. The committee meets on a quarterly basis.

The Committee comprises of 9 members and is headed by the Country Manager.

The Branch re-assesses the charter of the various committees on an annual basis.

#### **Principle 3: Director Appointment Procedures**

#### **3.** Director Appointment Procedures

#### 3.1 Appointment of Directors

The Board of Directors of HBL is elected for a three-year term by the shareholders in the shareholders meeting. In case of any causal vacancy occurring on the Board, the person so appointed shall hold office for the remainder of the term of the Director in whose place she/he is appointed. The Board is responsible for succession planning and for the appointment and induction of new Directors to the Board.

# 3.2 Board Access to Information & Advice

Since HBL Mauritius administration and operations have been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance and the Country Operations Manager, local committees including ALCO, Management, Compliance and IT steering committee have been set up to monitor the performance of the Bank.

The newly appointed Directors undergo an induction and orientation process.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# **Principle 3: Director Appointment Procedures (continued)**

## **3.** Director Appointment Procedures (continued)

## 3.3 Directors' Interests in Shares

Since HBL Mauritius is a foreign branch of HBL, a Bank incorporated in Pakistan, there is no share issuance with respect to the foreign operations.

#### 3.4 Independent Directors

HBL encourages representation of independent non-executive directors and directors representing minority interests on its board of directors. There are currently four independent directors out of a total of 8 Board members.

Since HBL Mauritius is a foreign branch of HBL, a Bank incorporated in Pakistan, the responsibility of the operations of the Bank has been conferred to a local management team therefore there are no Directors appointed at the Bank's level.

#### 3.5 <u>Evaluation of Board Performance</u>

One of the main responsibilities of the Board is to put in place a formal and rigorous mechanism for regularly reviewing its overall performance as well as the performance of Board Committees and individual Directors. The Board of HBL performs an annual evaluation. The annual evaluation covers different aspects of the Board including Boards structure, size, composition, responsibilities of individual directors including independent directors, performance evaluation of Board Sub Committees and CEO. It also includes detailed analysis of the aspects where the Board thinks it can improve and develop an action plan to address issues.

Since HBL Mauritius is a foreign branch of HBL, the responsibility of the operations of the Bank has been conferred to a local management team therefore there is no such evaluation process. The performances of these committees are evaluated on a monthly performance by HBL.

## 3.6 Succession Planning

There is a succession planning mechanism in place at HBL which is reviewed annually.

# 3.7 Induction & Orientation Programme & Periodic Refresher Programme for Directors

The Board of HBL ensures that Directors attend trainings to ensure an appropriate level of focus on critical areas.

Since HBL Mauritius is a foreign branch of HBL, the responsibility of the operations of the Bank has been conferred to a local management team and therefore there are no induction or training programmes for the Directors. The senior level management of the Bank are required to attend trainings to enhance their skills and keep themselves well versed with the latest development in different areas affecting the business.

# 3.8 <u>Common directors between the Bank and its sole shareholder</u>

The Bank does not have a Board of Directors and hence there are no common directors between the Bank and shareholders. Locally, the administration and operations of the Bank has been conferred to a local management team comprising:

- the Country Manager;
- the Head of Finance;
- the Head of Compliance;
- the Country Operations Manager; and
- the Head of Retail & Islamic Banking.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# **Principle 3: Director Appointment Procedures (continued)**

# **3.** Director Appointment Procedures (continued)

#### 3.8 Common directors between the Bank and its sole shareholder (continued)

The local Management team is headed by the Country Manager for the day to day running of the local operations of the Bank. The Country Manager reports directly to HBL. Furthermore, none of the senior management of the Bank holds any shares in HBL.

#### **Principle 4: Director Duties, Remuneration and Performance**

#### 4. Director Duties, Remuneration and Performance

#### 4.1 <u>Board Charter</u>

The Board of Directors owes a fiduciary duty of care to their organisation. Directors, individually and collectively, are responsible for the strategic direction and control of the Bank. Defining roles and responsibilities of Directors contributes to a transparent environment of decision making and accountability.

The Board ensures that conflicts of interest and related-party transactions have been conducted in accordance with the conflicts of interest and related-party transactions policy.

The Board is responsible:

- (i) to manage the business of the Bank, including payment of expenses incurred in promoting and registering the Bank;
- (ii) to issue shares and debentures;
- (iii) to lend, borrow and invest funds;
- (iv) incur capital expenditure;
- (v) to allow a bank in which the Director of HBL has an interest, to enter into contract with HBL;
- (vi) approve annual or semi-annual or other periodical accounts as are required to be circulated to the members;
- (vii) declare interim dividend;
- (viii)to approve bonus to employees;
- (ix) to takeover a Bank or acquire a stake in another Bank;
- (x) to focus on policy making and general direction, oversight and supervision of the affairs of the Bank;
- (xi) approve and monitor the objectives, strategies and overall business plans of the Bank and oversee that the affairs are carried out prudently within the framework of existing laws and regulations and high business ethics;
- (xii) for clearly defining the authorities and key responsibilities of both the Directors and the senior Management of the Bank;
- (xiii) for developing and periodically updating policies on risk management, credit, treasury & investment, internal control system and audit, IT Security, human resources, expenditure, accounting and disclosure and any other operational areas which the Board may deem appropriate from time to time.
- (xiv) for development and implementation of an information, information technology and information security policy to govern and direct IT and related-matters
- (xv) to ensure existence of an effective Management Information System (MIS) to remain fully informed of the activities, operating performance and financial condition;
- (xvi) to develop and disseminate a Code of Conduct within the Bank to promote professional and corporate values;

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

#### **Principle 4: Director Duties, Remuneration and Performance (continued)**

#### 4. Director Duties, Remuneration and Performance (continued)

#### 4.1 <u>Board Charter (continued)</u>

- (xvii) to put in place adequate systems and controls for identification and redress of grievances arising from unethical practices;
- (xviii) to develop a vision and/or mission statement and overall corporate strategy;
- (xix) to develop systems of sound internal controls at all levels; and
- (xx) to put a formal mechanism in place for the annual evaluation of the Board, its Committees and individual directors.

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally, given that the administration and operations of the Bank have been conferred to a local management team.

The flow of information to the Bank is in the form of approved templates by different departments including Finance, Compliance, Operations, and Human Resource. Furthermore, where there is a matter of significant importance it is reported to the respective Functional Heads of the Bank immediately. At HBL's level, data is reviewed by respective Executive Committee members who are then responsible for the dissemination of the information at the Board and its sub-committee levels for updates and decision making.

Any significant expenditures on Information Technology are monitored and evaluated in accordance with the Fixed and Intangibles Assets Policy of the Bank which defines the approval limits / financial powers as well as responsibilities of the Information Technology department.

# 4.2 Role of Chairman and Functioning of the Directors

The chairman is responsible for leadership of the Board and ensures that the Board plays an effective role in fulfilling its responsibilities. The Chairman of the Board at the beginning of term of each Director, issues a letter to the Directors setting out their role, obligations, powers and responsibilities in accordance with the Companies Act and the Bank's Articles of Association, their remuneration and entitlement.

The roles and responsibilities of the Directors are as follows:

- (i) Act in accordance with the Articles of Association of the Bank;
- (ii) Act in good faith in order to promote the objects of the Bank for the benefit of its members as a whole, and in the best interests of the Bank, its employees, the shareholders, the community and for the protection of the environment;
- (iii) Discharge their duties with due and reasonable care, skill and diligence and shall exercise independent judgment;
- (iv) Not involve in a situation in which they may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Bank;
- (v) Not to achieve any undue gain or advantage either to themselves or to their relatives, partners, or associates and if such Director is found guilty of making any undue gain, they shall be liable to pay an amount equal to that gain to the Bank; and
- (vi) Endeavour to prevent the commission of any fraud or offences of money laundering.

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 4: Director Duties, Remuneration and Performance (continued)

#### 4. Director Duties, Remuneration and Performance (continued)

#### 4.3 <u>Role of Company Secretary</u>

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board and therefore does not have a company secretary but at the Bank level as per the prevailing local laws and regulations there is a requirement to appoint a company secretary who looks after the company affairs.

The name of the Company Secretary of HBL Pakistan is Usman Naveed Chaudhary. The company Secretary is responsible for Pakistan as well as international branches of HBL.

# a) <u>Secretarial Function</u>

- (i) To ensure compliance of the provisions of Companies Act and rules made thereunder and other statutes and by-laws of the Bank;
- (ii) To ensure that business of the Bank is conducted in accordance with its objects as contained in its memorandum of association;
- (iii) To prepare the agenda in consultation with the Chairman and the other documents for all the meetings of the Board of Directors;
- (iv) To arrange with and to call and hold meetings of the Board and to prepare a correct record of proceedings;
- (v) To attend the Board meetings in order to ensure that the legal requirements are fulfilled, and provide such information as are necessary; and
- (vi) To arrange with the consultation of Chairman the annual and extraordinary general meetings of the Bank and to attend such meetings in order to ensure compliance with the legal requirements and to make correct record thereof.

# b) <u>Legal Obligations</u>

- (i) Filling of various documents/returns with the Registrar as required under the provisions of the Act;
- Proper maintenance of books and registers of the Bank as required under the provisions of the Act;
- (iii) To see whether legal requirements of the allotment, issuance and transfer of share certificates, mortgages and charges, have been complied with;
- (iv) To convene/arrange the meetings of Directors, on their advice;
- (v) To issue notice and agenda of Board meetings to every director of the Bank;
- (vi) To correspond with the directors of the Bank on various matters; and
- (vii) To record the minutes of the proceedings of the meetings of the Directors.

#### c) <u>Other Duties</u>

- (i) Ensuring that statutory forms are filed promptly;
- (ii) Keeping minutes of directors' meetings and general meetings;
- (iii) Ensuring that people entitled to do so, can inspect company records; and
- (iv) Maintaining statutory books of the Bank.

There is no board or board sub-committee set up for the Bank. As such, no company secretary has been appointed. The Bank operates through local management. The mandatory correspondences are made through the Country Manager.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 4: Director Duties, Remuneration and Performance (continued)

## 4. Director Duties, Remuneration and Performance (continued)

#### 4.4 Directors' Service Contracts

There are no Directors' service contracts.

#### 4.5 <u>Directors' Emoluments</u>

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance, the Head of Compliance and the Country Operations Manager. The remuneration of the senior management at the Bank's level is determined by HBL.

#### 4.6 Statement of Remuneration Policy

The Bank has a comprehensive, transparent and fair remuneration policy that is aligned with risk and responsibilities of financial intermediation, in accordance with the prevailing market practices.

- a) The Board of Directors ensures that a fair, transparent and competitive remuneration mechanism in place that encourages the culture of 'pay for performance'.
- b) The Board of Directors approves the compensation and benefits of CEO and other key executives.
- d) The Board of Directors has constituted a Human Resource and Remuneration Committee.

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking, the Head of Finance, the Head of Compliance and the Country Operations Manager. The remuneration of the senior management at the Bank's level is determined by HBL.

# 4.7 <u>Conflict of Interest</u>

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally. The administration and operations of the Bank have been conferred to a local management team. The local management team is required to avoid any conflict of interest in accordance with the requirement of the Bank's Code of Ethics and Business Conduct.

#### 4.8 <u>Directors Profile</u>

Since HBL Mauritius is a foreign branch of HBL, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team. The profiles of the senior management of the branch are stated in section 4.10.

## 4.9 **Board and Committee Attendance**

Since HBL Mauritius is a foreign branch of HBL Pakistan, the Bank does not have a Board of Directors locally given that the administration and operations of the Bank have been conferred to a local management team. The local management monitors the performance of the Bank through different local sub committees.

#### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 4: Director Duties, Remuneration and Performance (continued)

#### 4. Director Duties, Remuneration and Performance (continued)

# 4.10 Senior Management's Profile

The profiles of the Senior Management are as follows:

## Mr. Ejaz Gill (Country Manager)

Mr Ejaz Gill joined HBL in 2006. His banking experience spans over the period of more than 33 years. He holds a first class division in the bachelor of commerce degree.

He was the Deputy Chief Executive at Himalayan Bank limited in Nepal for about 8 years till 2021. After that he was the Head of Strategy in Gulf HBL Oman.

His current responsibilities cover the supervision of HBL operations including treasury, corporate Banking, Centralised operations, financial control, retail branches, human resources and general administration functions.

The Head of Retail& Islamic Banking retired on July 13, 2021, and the role was taken over by the Country Manager and Country Operations Manager.

#### Mr. Zakirhussen Pirbhay (Country Operations Manager & Acting Head of Finance)

Mr. Zakirhussen Pirbhay joined HBL in February 2001 as a Bank Officer in the advances department. He has since acquired experience in heading different departments of the Bank like Credit Administration, Finance, Project and Centralized Operations. Mr. Pirbhay was also the MLRO from February 2010 to May 2017 and thereafter to the Operations department as Senior Operations Manager. In December 2017, he was assigned the responsibility of heading the operations of HBL Mauritius. His main role is to supervise and manage the overall operations of the Bank. Upon the resignation of the Head of Finance since December 2021, Mr Pirbhay has been the acting Head of Finance. He reports directly to the Country Manager. Mr. Pirbhay holds a Bsc (Hons) in Economics from the University of Mauritius.

The Head of Finance resigned from this position on December 13, 2021. The Role for Head of Finance has been taken over by the Country Operations Manager.

#### Mr. Rhazally Jeeroburkan (Country Head of Compliance)

Mr. Rhazally Jeeroburkan joined the Bank in January 2020. His responsibilities comprise Management of KYC, monitoring and regularization of High-Risk Accounts and Transaction Monitoring, and based on his previous experience he also provides training and awareness in areas of Anti-Money Laundering and reputational risk for the Bank.

Mr. Jeeroburkan has an experience of over 12 years. His core focus and experience has been in Operations and Compliance, which includes both local and global compliance. His last work experience comprised of working as MLRO at CIM Financials.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# **Principle 5: Risk Governance and Internal Control**

#### 5. Risk Governance and Internal Control

#### 5.1 Risk Management

The Bank continuously evaluates its risk architecture and governance framework through the Board Risk Management Committee which monitors, assesses and manages the risk profile of the Bank on an ongoing basis. Various risk committees at the senior management level are responsible for oversight and execution whereas day-to-day risk management activities are delegated to different levels through multi-tier management supervision and clearly articulated policies and procedures. Locally, the risk is managed by ALCO which then reports to different levels at HBL. The Board through its sub committees monitors and evaluates the company's strategic, financial, operational and compliance risk. Furthermore, the Board has also developed and implemented appropriate frameworks and effective processes for the sound management of risk.

#### 5.2 <u>Risk Governance, Process and Tools</u>

Policies, procedures and systems are in place to govern practices in a systematic and consistent manner. Key tools such as Risk Control Self-Assessment (RCSA), Key Risk Indicators and Operational Loss Data Management, are used to gauge the likelihood and severity of operational risk. The Operational Risk Profile and Liquidity Risk Assessment are regularly shared with the respective departments at HBL which is then escalated to senior management and the Board Risk Management Committee. The Bank uses stress testing and scenario analysis to proactively assess the impact of different scenarios affecting the branch.

# 5.3 <u>Risk Roles and Responsibilities</u>

- Review impact of industry, legal and regulatory changes relating to operational risk.
- Monitor key risk indicators.
- Assess the effectiveness of operational risk management process, and address changes where required.
- Maintain a sound and effective market and liquidity risk management architecture.
- To ensure that the products/portfolios exposed to market risk and liquidity risk are identified, measured, and monitored.
- Review the systems, tools and methodologies for measuring, monitoring and reporting market risk and liquidity risk.

# 5.4 <u>Internal Control</u>

Management is responsible for ensuring that the internal control systems in place are effective and that the Bank's operations are properly controlled and complied with policies approved by the Bank as well as applicable laws and regulations.

#### 5.5 <u>Whistleblowing</u>

HBL believes that open communication with employees is an integral part of cultural change. It facilitates in creating a healthy environment of mutual trust, openness, credibility and respect where employees can comfortably give candid feedback on work and policy issues and raise concerns to the management in confidence without any fear of repercussions.

The employees are encouraged to report any inappropriate conduct or unethical behavior which they may become aware of and which may impact the reputation of the Bank. Employees are encouraged to come forward and blow the whistle in confidence through various modes of communication including a dedicated email address, call number supported by both interactive

# STATEMENT OF CORPORATE GOVERNANCE PRACTICES

# Principle 5: Risk Governance and Internal Control (continued)

# 5. Risk Governance and Internal Control (continued)

# 5.5 Whistleblowing (continued)

voice response system and through post directly addressed to the Chief Compliance Officer. The complaints reported are reviewed by Global Compliance.

## **Principle 6: Reporting with Integrity**

#### 6. **Reporting with Integrity**

# 6.1 Organisation's financial, environmental, social and governance position

Management of HBL Mauritius's top priority has been to conduct the business with the highest level of integrity and honesty and ensure that services are provided by professionals who have the required level of competence and capability and portray professional behavior in dealings with the clients and customers.

The Bank, as a policy, gives priority to adherence to the directives and policy guidelines issued by the Bank of Mauritius for its operations in Mauritius.

The financial statements of the Bank comply with the Companies Act 2001 and the Banking Act 2004 and have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards), Guidelines and Guidance Notes issued by the Bank of Mauritius, in so far as the operations of the Bank are concerned.

The management is responsible for their integrity, consistency, objectivity and reliability of the financial statements. In complying with IFRS Accounting Standards, as well as the requirements of the Banking Act 2004 and the guidelines issued thereunder, management has exercised its judgement and made best estimates where deemed necessary.

The development of human resource is critical for the survival of the organization. Employee development and trainings needs are continuously monitored. The Bank urges an open environment between the employees and senior management on the matters of concern without any risk of reprisal against them.

The Bank is fully committed and supports a Go Green Organizational Culture. The clean environment moto stems down from the top management with special focus on making the work environment paperless and saving energy. The Bank always promotes environmental protection.

# Statement of directors' responsibility

The Bank does not have a Board of Directors locally given that the administration and operations of the Bank has been conferred to a local management team comprising the Country Manager, the Head of Retail & Islamic Banking and the Country Operations Manager. The local Management team is headed by the Country Manager for the day-to-day running of the local operations of the Bank. The Country Manager reports directly to Head of International Banking at HBL.

6.3

6.2

# **Performance and Outlook**

The matter has been discussed in detail in the section related to Management Discussions and Analysis.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 6: Reporting with Integrity (continued)

# 6. **Reporting with integrity (continued)**

## 6.4 <u>Health & safety</u>

The Bank has always promoted a working environment in which a health and safety are inculcated in the culture of the Bank. The Bank maintains very conducive working environment for higher productivity and the general wellbeing of the internal and external stakeholders. HBL Mauritius has established a Health and Safety Committee in which matters of safety and health of employees and customers is a significant feature.

## 6.5 <u>Related Party transactions</u>

As per the Bank's guideline on Related party transactions, all related party transactions will be placed before the Board Audit Committee for their review and recommendation to the Board for approval.

The related party exposure shall be subject to the following exclusion:

- Loans given to employees under the Bank's HR policies.
- Placement of funds by HBL with its own branches/subsidiaries overseas.
- Bank's investment in common shareholding of its subsidiaries.

#### 6.6 <u>Website</u>

The Bank's website provides useful information to the stakeholders. The unaudited quarterly accounts and the annual reports are also made available on the website.

#### **Principle 7: Audit**

#### 7. Audit

# 7.1 Internal audit

HBL Mauritius has a team of Internal Auditors who report directly to the HBL's Board in Pakistan ensuring objectivity and impartiality of regular audit exercise.

HBL conducts an internal audit of its overseas location once after every three years. The internal audit team submits its findings in the form of report to the Internal Audit Department. The findings are discussed by the Audit Committee which ultimately reports to the Board. The observations highlighted are regularly monitored by the Global Compliance department. In addition to a desktop review of Business (Business Risk Review) is also conducted on an annual basis.

There have been no restrictions placed over the right of access by internal audit to the records, management or employees of the Bank as part of the audit procedures performed during the year under review.

Since HBL Mauritius is a foreign branch of HBL, the internal audit function of HBL Pakistan has oversight over the operations of HBL Mauritius. The structure, organisation and qualifications of the key members of the internal audit function are listed on the organisation's website.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

#### **Principle 7: Audit (continued)**

#### 7. Audit (continued)

#### 7.2 <u>External auditors</u>

KPMG Mauritius is the statutory auditor since the year ended December 31, 2019. Fees payable are as follows:

Name	2023	2022	2021
	(MUR in 000)	(MUR in 000)	(MUR in 000)
Audit Services:			
KPMG	2,815	2,536	2,415
Review Engagements:			
KPMG	-	288	-
Non-Assurance Services:			
BDO & CO	49	50	75

The audited accounts including the audit findings are duly discussed and reviewed by the local management committee.

# Principle 8: Relations with Shareholders and Other Key Stakeholders

# 8. Relations with Shareholders and Other Key Stakeholders

#### 8.1 <u>Shareholder's meeting</u>

It is mandatory for HBL to convene its annual general meeting (AGM), once at least in every calendar year within a period of four months following the close of its financial year. There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, a Bank incorporated in Pakistan. Therefore, no shareholders meeting takes place at the branch's level.

## 8.2 Shareholder feedback and concerns

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL. Therefore, no shareholders feedback and concern mechanism are required at the branch's level.

## 8.3 <u>Shareholder's Calendar</u>

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL. Therefore, no shareholders meeting is required at the branch's level.

#### 8.4 *Employee share plans*

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL. Therefore, there are no employee share plans at the branch's level.

#### 8.5 <u>Dividend policy</u>

Dividends paid by the Bank are an integral part of the capital management process. Capital that is surplus to business operational requirements is remitted to HBL in accordance with the prevailing laws and regulations in Mauritius.

# 8.6 Shareholder's Agreement Affecting the Governance of the Bank by the Board

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL. Therefore, there is no such Shareholder's Agreement affecting the Governance of the Bank by the Board.

## STATEMENT OF CORPORATE GOVERNANCE PRACTICES

## Principle 8: Relations with Shareholders and Other Key Stakeholders (continued)

#### 8. Relations with Shareholders and Other Key Stakeholders (continued)

#### 8.7 <u>Third Party Management Agreement</u>

There is no third-party management agreement by HBL Mauritius.

## 8.8 <u>Rights to Minority Shareholders</u>

There are no shares issued by HBL Mauritius as it is a foreign branch of HBL, therefore there is no minority shareholding in HBL Mauritius.

#### 8.9 Shareholders Communication

Since HBL Mauritius is a foreign branch of HBL, there is a robust reporting system in place where HBL is updated on a continuous basis in relation to the financial matters, the business matters, the developments and changes in laws and regulations, the compliance matters and other significant matters arising in the normal course of business. There is a performance review mechanism in place which monitors the performance of the Bank.

The Bank's other stakeholders include:

1. Employees

Employee development and trainings needs are continuously monitored. The Bank urges an open environment between the employees and senior management on the matters of concern without any risk of reprisal against them.

HBL Mauritius has a Platinum Staff Club which organises different staff activities during the year.

2. Customers

Customer prosperity is the top most priority of the Bank. HBL Mauritius offers wide range of products to its customers and ensures that services are provided by professionals who have the required level of competence and capability and portray professional behaviour in dealings with the customers.

3. Regulators

HBL Mauritius views relationship with its regulators as essential to the development of the Bank and in maintaining best practices.

#### 8.10 Corporate Social Responsibility and Donations

#### **Political Contribution**

No political contribution was made by the Bank during the year

#### Donations

The Bank did not make any charitable donation during the year.

#### Environmental Practice and Energy Consumption

The Bank is fully committed and supports a Go Green Organizational Culture. The clean environment moto stems down from the top management with special focus on making the work environment paperless and saving energy.

#### STATEMENT OF COMPLIANCE

#### (Section 75 (3) of the Financial Reporting Act)

Name of PIE:

Habib Bank Limited (Mauritius Branch)

**Reporting period:** January 1, 2023 to December 31, 2023

We, the Management of Habib Bank Limited (Mauritius Branch), confirm that to the best of our knowledge the Bank has complied with all of its obligations and requirements under the Code of Corporate Governance.

SIGNED BY:

Mr. Zakirhussen Pirbhay Acting Head of Finance



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Mr. Ejaz Qadeer Gill Country Manager

28/03/2024 DATE:

#### MANAGEMENT DISCUSSION AND ANALYSIS

The Management of Habib Bank Limited (Mauritius Branch) (the 'Bank') is pleased to present their Management Discussion and Analysis (MDA) as per the Bank of Mauritius Guideline on Public Disclosure of Information issued in July 2008 (Revised November 2009) and in compliance with the Banking Act 2004 and Companies Act 2001.

#### Forward looking statement as per Bank of Mauritius guidelines

In view of the uncertainties inherent in the forecasts and projections contained in the MDA, it is prudent to preface it with a cautionary note to the reader. The note should indicate that the MDA includes forward-looking statements and that risks exist that forecasts, projections and assumptions contained therein may not materialise and that actual results may vary materially from the plans and expectations. The note should also state that the financial institution has no plan to update any forward-looking statements periodically. The reader should, therefore, stand cautioned not to place any undue reliance on such forecasts.

#### **Financial Review**

For the year ended December 31, 2023, the Bank has made a loss before income tax of **Rs 42.267 M** as compared to a loss of Rs 58.812 M for the same period in 2022. The years 2021 and 2022 were impacted by the COVID-19 pandemic. These were unprecedented event whereby economies, businesses, households, and other facets of life were affected globally and lockdowns in different countries were announced. The different regulatory authorities have been forthcoming, and several relief measures were announced and adopted by the businesses across the world, including Mauritius whereby the government reduced the key rate to 1.85% in 2020 and kept at this level in 2021. In 2022, high inflation triggered by political & economic uncertaininties, caused the government to adopt a strict monetary policy whereby the key rate was increased to 4.50% in a phased manner over 2022. However, in 2023, no adjustment was made to the key rate.

The Bank's current strategy involves primarily investing in short term sovereign investment securities in the form of Bank of Mauritius bills and Government Notes and limiting its loan portfolio. The composition of assets of the Bank continued to be heavily tilted towards sovereign investments, the ratio of 'investment securities' vs. 'loans and advances to customers' remained at 90:10. The investment securities during the year stood at **Rs 922.038 M** where as the gross loans and advances to customers stood at **Rs. 108.236 M**. The deposit base of the Bank was around **Rs 1,057.800 M**. The deposit from customers remained stable over the year with a reduction of only 5.8% as compared to last year. The reduction in losses in 2023 is mainly attributable to increase in net interest income. Personnel expenses decreased by Rs. 0.4 M (vs. 2022) and other expenses were higher by a further Rs. 1.333 M (vs. 2022).

Total assets of the Bank amounted to **Rs 1,322.809 M**. The total assets decreased by 7.76% (Rs 111.296 M) for the year ended December 31, 2023 as compared to December 31, 2022 where the total assets amounted to Rs 1,434.105 M.

#### **Performance Against Objectives**

Objectives for 2023	Performance for 2023
The ROE projected at -21.66%	ROE stood at -20.01%
Operating income projected to increased by 107.64%	Operating income increased by 104.63%
Expected savings in operating expenses by 4.36%	The operating expenses increased by 0.85%
Expected loss before income tax (LBT) Rs 42.59 M	Loss before income tax (LBT) reached Rs 42.27 M
The porfolio quality for 2023 is targeted to be 8.48%	The ratio in 2023 stood at 5.85%
The Capital Adequacy Ratio targeting to maintain above 20%	The Capital Adequacy Ratio stood at 149.89%
The return on average total assets to be -0.07%	The return on average total assets stood at -3.07 $\%$

Objectives for 2022	Performance for 2022
The ROE projected at -26.79%	ROE stood at -23.32%
Operating income projected to decrease by 2.11%	Operating income increased by 8.11%
Expected savings in operating expenses by 10.30%	The operating expenses reduced by 12.65%
Expected Loss before income tax (LBT) Rs 61.12 M	Loss before income tax (LBT) reached Rs 58.81 M
The portfolio quality for 2022 is targeted to remain below 6.27%	The ratio stood at 4.31% in 2021
The Capital Adequacy Ratio targeting to maintain above 20%	The Capital Adequacy Ratio stood at 115.63%
The return on average total assets to be -0.10%	The return average total assets stood at -3.97%

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **Review by financial priority areas:**

Revenue growth analysis over time						
	2023	2022	2021			
	%	%	%			
Net interest margin	0.61	0.71	0.82			
Return on average total assets	(3.07)	(3.97)	(4.07)			
Cost to income ratio	225.81	458.20	567.09			
Return on equity	(20.01)	(23.32)	(23.02)			

#### **Financial Data**

	2023	*Restated 2022	*Restated 2021
	Rs'000	Rs'000	Rs'000
Interest income			
Loans and advances to customers	11,076	8,359	7,555
Placements	5,102	841	588
Investment securities	31,650	7,885	6,288
Total	47,828	17,085	14,431
Interest expense			
Deposits from customers	(17,015)	(4,580)	(1,868)
Lease liability under IFRS 16	(848)	(912)	(943)
Total	(17,863)	(5,492)	(2,811)
Net interest income	29,965	11,593	11,620
Non interest income			
Fee and commission income	1,779	1,794	1,858
Net trading income	1,207	2,266	964
Other operating income	649	766	746
Total	3,635	4,826	3,568
Non interest expense			
Net impairment (loss) / reversal on financial assets	(852)	(691)	2,842
Net impairment loss on off-balance sheet items	-	-	(2)
Personnel expenses	(40,083)	(40,532)	(46,288)
Operating lease expenses	(1,694)	(1,698)	(1,698)
Depreciation and amortisation	(5,389)	(5,794)	(6,037)
Other expenses	(27,849)	(26,516)	(34,947)
Total	(75,867)	(75,231)	(86,130)
Loss before income tax	(42,267)	(58,812)	(70,942)
Cash and cash equivalents	257,959	*376,387	*396,587
Loan and advances to customers	103,240	165,263	100,650
Investment securities	922,038	854,772	989,953
Total	1,283,237	1,396,422	1,487,190
Deposits from customers	1,057,800	1,122,818	1,158,301

\* The prior year comparatives have been re-stated to conform to current year figures following a change in accounting policy. Refer to note 2(a) for more details.

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **Net Interest Income**

Net interest income experienced significant growth, rising from Rs 11.59 million in 2022 to Rs 29.96 million in the current year, reflecting a remarkable increase of 158%. The earning yields for the Year To Date (YTD) on Investments were around 3.43% as compared to last year YTD yields of around 0.92%.

#### **Credit Exposure**

Credit risk is the threat where a customer or counterparty will not be able to honour its obligation in accordance with agreed contract terms. Credit risk makes up the largest part of the Bank's risk exposures. The Bank's credit process is guided by globally established credit policies, rules and guidelines continuing a close to the market approach with the aim to maintain a well-diversified portfolio of credit risk which produces a reliable and consistent return.

The Credit Risk Strategy reflects HBL's tolerance for risk i.e. credit risk appetite and the level of expected profitability. This, as a minimum, reflects HBL's strategy to grant credit based on various products, economic sectors, client segments etc., target markets giving due consideration to risks specific to each target market.

Certain groups of exposures/ facilities are managed under product programs which are approved by various level of approving authorities as defined in the credit policy manual. Each product program contains detailed credit criteria, regulatory, compliance and documentation requirement.

#### **Credit Risk Mitigation**

It is the practice of the Bank to monitor its credit portfolio on a continuous basis. Procedures are in place to identify, at an early stage, credit exposures for which there may be high risk of loss. The objective of an early warning system is to address potential problems while various options may still be available. Early detection of problematic loans is a tenet of our credit culture and is intended to ensure that greater attention is paid to such exposure.

The Bank has a variety of techniques to mitigate credit risk. First and foremost, the Bank has a sound guideline for assessing borrowers to ensure that they have repayment capacity to service their loans. Once satisfied with the repayment capacity, the Bank takes adequate security to cover its exposure wherever possible.

The Bank has established prudential limits set by the Board to address concentration of risks by counterparty and has well-established guidelines from credit initiation to disbursement and asset remedial management to reflect the risk associated with such customers. Excesses over limits procedures are well defined and are treated as exceptions. There is also a rating system for corporate customers to reflect the risk associated with such customers. Excesses over limits procedures are well defined and are treated as exceptions.

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **On Balance Sheet Credit Exposure**

For the year ended **December 31, 2023**, the provision for the credit losses/impairment amounted to **Rs. 4.996 M**. The following table shows a breakdown of the Bank's sectorwise gross credit exposure:

	202	2023		2022	2021	
Sectors	Amount Rs'000	% of total	Amount Rs'000	% of total	Amount Rs'000	% of total
Agriculture and Fishing	7,232	6.68%	9,852	5.82%	6,303	6.06%
Manufacturing	4,461	4.12%	4,682	2.76%	1,498	1.44%
Tourism	-	0.00%	822	0.49%	486	0.47%
Transport	1,098	1.01%	1,178	0.70%	1,735	1.67%
Construction	2,775	2.56%	3,447	2.03%	4,100	3.94%
Traders	73,621	68.02%	126,636	74.76%	61,859	59.44%
Personal	18,896	17.46%	22,562	13.32%	27,833	26.74%
Total Customer Advances	108,083	99.86%	169,179	99.88%	103,814	99.75%
Interest Receivable	153	0.14%	208	0.12%	263	0.25%
Total Gross Customer Advances	108,236	100.00%	169,387	100.00%	104,077	100.00%

#### **Off-Balance Sheet Credit Exposure**

Sectors	2023		4	2022	2021	
Sectors	Rs'000	%	Rs'000	%	Rs'000	%
Food and Manufacturing	460	14.61%	500	15.59%	560	4.10%
Traders	2,568	81.57%	2,588	80.67%	2,668	19.53%
Others	120	3.81%	120	3.74%	10,431	76.37%
Total	3,148	100.00%	3,208	100.00%	13,659	100.00%

#### **Credit Concentration**

The Bank has a system of continuous monitoring of credit concentration and ensures adherence to the concentration limits as per the Bank of Mauritius Guideline. The Bank is reporting regularly to the Bank of Mauritius for customer advances aggregating more than 25% of its capital base or group exposures exceeding 40%.

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **Credit Quality**

Loss allowance was made as per Bank of Mauritius Guideline on Credit Impairment Measurement and Income Recognition and in accordance with IFRS 9.

	2023			2022			2021		
	Total Advances	Impaired loans	% of Total Advances	Total Advances	Impaired loans	% of Total Advances	Total Advances	Impaired loans	% of Total Advances
Agriculture and Fishing	7,232	-	0.00%	9,852	307	0.18%	6,303	337	0.32%
Manufacturing	4,461	236	0.22%	4,682	703	0.42%	1,498	-	0.00%
Tourism	-	-	0.00%	822	-	0.00%	486	-	0.00%
Transport	1,098	-	0.00%	1,178	-	0.00%	1,735	-	0.00%
Construction	2,775	-	0.00%	3,447	-	0.00%	4,100	-	0.00%
Traders	73,621	546	0.51%	126,636	1,148	0.68%	61,859	364	0.34%
Personal	18,896	5,548	5.13%	22,562	5,135	3.04%	27,833	1,664	1.60%
Others	-	-	0.00%	-	-	0.00%	-	-	0.00%
Total Customer Advances	108,083	6,330	5.86%	169,179	7,293	4.31%	103,814	2,365	2.27%
Interest Receivable	153	-		208	-		263	-	
Total Gross Customer Advances	108,236	6,330	5.86%	169,387	7,293	4.31%	104,077	2,365	2.27%

The ratio of Non-Performing Loans (NPLs) to total loans increased from 4.31% in 2022 to 5.86 % in 2023.

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### Credit Quality (continued)

A breakdown of the impaired loans and allowances for credit impairment is provided in the table below:

		20 Rs	2022 Rs'000	2021 Rs'000		
	Impaired Loans	Stage 3 ECL*	Stage 1 and Stage 2 ECL* Total Allowa Credit Impa		Total Allowances for Credit Impairment	Total Allowances for Credit Impairment
Agriculture and Fishing	-	-	106	106	419	377
Manufacturing	236	71	129	200	183	137
Tourism	-	-	-	-	1	2
Transport	-	-	35	35	22	3
Construction	-	-	146	146	127	47
Traders	546	392	833	1,225	1,018	542
Personal	5,548	2,735	549	3,284	2,354	2,319
Total	6,330	3,198	1,798	4,996	4,124	3,427

\*ECL stands for Expected Credit Loss.

The table below shows comparative movements in total loss allowance made to non-performing loans and total gross loans and advances respectively over the last 3 years.

	2023	2022	2021
	Rs'000	Rs'000	Rs'000
Specific allowances for credit impairment	3,198	2,791	2,094
Portfolio allowances for credit impairment	1,798	1,333	1,333
Total allowances for credit impairment	4,996	4,124	3,427
Total gross loans and advances	108,236	169,387	104,077
Total non-performing loans	6,330	7,293	2,365
Specific allowance for credit impairment to non-performing loans Allowance for credit impairment as a proportion of total gross loans and advances	50.52% 4.62%		88.54% 3.29%

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### Loss allowance

The table below shows the movement in allowances for credit impairment:

	Total Rs'000
At January 1, 2023	4,124
Loss allowance made during the year	1,978
Loss allowance released	(1,106)
At December 31, 2023	4,996

Loss allowance has been calculated as per the regulatory requirements of the Guideline on Credit Impairment Measurement and Income Recognition and in accordance with IFRS 9. The guideline was suspended on 31 March 2020. A new guideline was reinstated in Dec 2023 and then put on hold until further notice in Feb 2024. However, the Bank decided to continue to apply the previous guideline.

#### **Risk Management Policies and Controls**

Transactions in foreign currencies are converted in Mauritian rupees at the ruling rate of exchange. Monetary assets and liabilities for the year ended December 31, 2023 expressed in foreign currencies have been converted into Mauritian rupees; with the net foreign exchange gain/loss transferred to the Statement of Profit or Loss and Other Comprehensive Income.

Interests on performing loans, investments and placements as well as non-interest income are taken on an accrual basis. Interest on non-performing loans is only taken into account on a receipt basis. Accrual of interest is ceased on non-performing advances/loans as per the guidelines of the Bank of Mauritius and in accordance with IFRS 9. Fees and commissions are taken on an accrual basis. Interest rate risk is the risk that a movement in interest rates will have a significant adverse effect on the financial condition of the Bank.

The Bank operates in foreign currencies on international markets and is thus exposed to foreign exchange rate risk arising from the fluctuation especially to Pound Sterling and Euro. Foreign exchange risk is a risk that can affect the financial position, earnings and economic value with a drastic movement of exchange rates.

The Bank is also exposed to interest rate risk on its deposits, loans and investments. The Assets and Liabilities Committee (ALCO) considers, reviews and examines the whole portfolio of the Bank on a monthly basis to sustain the risk.

The Bank is also exposed to credit risk on the debtors who are unable to pay their liabilities on due dates. The Bank has a structural system of placing limits on the amount of risk accepted in relation to the borrowers or group of borrowers in all sectors. All credit limits are renewed on an annual basis by the credit committee. Exposure to credit risk is also managed by obtaining collateral and personal guarantee.

Operational risk is the potential loss from failure in business possessions, internal control system, technology or fraud. All these risks are reduced and mitigated by regular audit, training to staff and internal control system.

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **Concentration of Risk**

Credit risk concentration through exposure of large credit exposures to groups of connected clients, is an important element in risk management. To mitigate the risk, the Bank is diversifying its credit portfolio to avoid any adverse concentrations of risks associated with large exposures. The Bank is fully compliant with the existing Guideline on Credit Concentration limits issued by the Bank of Mauritius.

Customer Group	At December 31, 2023		At December 31, 2022		At December 31, 2021	
	Total Group	% of Capital	Total Group	% of Capital	Total Group	% of Capital
	Exposure	Base	Exposure	Base	Exposure	Base
	Rs'm		Rs'm		Rs'm	
Customer Group 1	-	-	39	16%	-	-
Customer Group 2	-	-	55	22%	-	-

#### **Related Party Transactions Policies and Practices**

Parties are considered to be related to the Bank if they have the ability, directly or indirectly, to control the Bank or exercise significant influence over the Bank in making financial and operating decisions, or vice versa, or if they and the Bank are subject to common control. Related parties may be individuals or other entities. The current Bank of Mauritius Guideline on Related Party Transactions, issued in January 2009 is articulated around 3 main elements:

a) The role of the Board of Directors of a financial institution, its Conduct Review Committee and that of its Senior Management in establishing and implementing appropriate policies on related party transactions and administering the process for handling the transactions;

b) The definition of the different types of related party transactions and the setting out of regulatory limits on credit exposures to related parties and;

c) The definition of basic rules for monitoring and regulatory reporting of related party transactions and their disclosure in the Annual Report.

In fact, the Guideline is more stringent than the applicable International Accounting Standard (IAS 24) in that a person holding directly or indirectly 10% or more of the capital or of the voting rights of the Bank also falls within the definition of related party. As a general rule, all transactions with a related party must be carried out on terms and conditions that are at least as favourable to the Bank as market terms and conditions.

Related party transactions include:

- · Loans, finance leases and service agreements;
- Remuneration and retirement benefits of key management personnel;
- Giving a guarantee on behalf of a related party;
- Making an investment in any securities of a related party;
- · Deposits and placements; and
- · Professional service contracts.

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **Related Party Transactions Policies and Practices (continued)**

The Guideline classifies exposures to related parties into three categories:

#### Category 1

- Directors, their close family members and any entity where any of them holds more than a 10% interest;
- Shareholders owning more than 10% of the financial institution's capital;
- Directors of any controlling shareholder; and
- Entities (excluding subsidiaries) where the financial institution holds more than a 10% interest.

#### Category 2

- Senior Management, their close family members and any entity where any of them holds more than a 10% interest;
- Senior Management of any controlling shareholder; and subsidiaries of the financial institution.

#### Category 3

• Senior Management provided their exposures are within the terms and conditions of their employment contract.

#### **Basel III Disclosures**

In December 2010, the Basel Committee on Banking Supervision (BCBS) issued a comprehensive reform package entitled 'Basel III: A global regulatory framework for more resilient banks and banking systems'. The reform measures aim to improve the banking sector's ability to absorb shocks arising from financial and economic stress, whatever the source, improve risk management and governance and strengthen bank's transparency and disclosures.

The 'Guideline on Scope of Application of Basel III and Eligible Capital' issued by the Central Bank has been effective as from July 1, 2014 and has been complied with by the Bank.

# MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **Capital Structure**

The Basel III disclosure requirements are as follows:

DACET III	Dec-23	Dec-22	Dec-21
BASEL III	Rs'000	Rs'000	Rs'000
TIER 1 CAPITAL			
Assigned Capital	415,103	415,103	415,103
Statutory reserve	69,796	69,796	69,796
Retained earnings	(242,408)	(200,141)	(141,473)
Actuarial loss	(33,520)	(33,702)	(35,840)
Common Equity Tier 1	208,971	251,056	307,586
Total Tier 1 Capital	208,971	251,056	307,586
TIER 2 CAPITAL			
Portfolio provision	1,798	1,333	1,333
General banking reserve	(395)	822	135
Revaluation reserves on non-banking assets	1,105	1,040	-
Total Tier 2 Capital	2,508	3,195	1,468
TOTAL CAPITAL BASE	211,479	254,251	309,054
RISK WEIGHTED ASSETS FOR:			
On-balance sheet assets	112,222	172,277	117,441
Off-balance sheet exposures	210	210	5,386
Operational risk	26,470	43,870	65,581
Aggregate net open foreign exchange position	2,233	3,524	4,565
TOTAL RISK WEIGHTED ASSETS	141,135	219,881	192,973
CAPITAL ADEQUACY RATIO	149.84%	115.63%	160.15%
COMMON EQUITY TIER 1 CAPITAL RATIO	148.06%	114.18%	159.39%
TIER 1 CAPITAL RATIO	148.06%	114.18%	159.39%

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### Capital Structure (continued)

The Bank of Mauritius has set the regulatory requirements with respect to banks' capital structure in Mauritius and has exercised its discretion in fixing the minimum capital adequacy ratio at 10% and a capital conservation buffer of 2.5%. The Bank has maintained its capital structure within prudential and supervisory limits, whilst ensuring it has sufficient capacity for its future development.

#### Risk weighted assets and off-balance sheet exposures

Risk Weighted On-Balance Sheet Assets

		Dec-23		Dec-22				Dec-21	
Risk Weighted On-Balance Sheet Assets	Amount	Weight	Weighted Assets	Amount	Weight	Weighted Assets	Amount	Weight	Weighted Assets
	Rs'000	%	Rs'000	Rs'000	%	Rs'000	Rs'000	%	Rs'000
Cash items	39,852	-	-	35,905	-	-	40,444	-	-
Claims on Sovereigns	915,541	-	-	500	-	-	500	-	-
Claims on Central Banks in Rs	128,704	-	-	1,026,409	-	-	1,142,530	-	-
Claims on Central Banks in Other than Rs	10,328	50	5,164	9,595	-	-	13,152	-	-
Claims on Banks in Foreign Currency	84,443	20-100	21,838	158,455	20-100	33,237	189,868	20-100	53,520
Claims on Corporates	53,672	100	53,672	97,135	100	97,135	35,119	100	35,119
Claims on Retail	-	75	-	2	75	2	36	75	27
Claims secured by residential property	22,080	35-125	10,846	35,173	35-125	17,231	42,884	35-100	16,491
Claims secured by commercial real estate	15,224	35-125	15,224	14,767	35-125	14,767	9,099	35-125	9,099
Past due claims	3,133	100-150	3,213	5,792	100-150	6,713	9	100-125	9
Other assets	2,264	0-100	2,264	3,192	0-100	3,192	3,176	0-100	3,176
	1,275,241		112,221	1,386,925		172,277	1,476,817		117,441

Risk Weighted Off-Balance Sheet Assets	2023							
	Nominal Amount	Credit conversion factor	Credit equivalent amount	Weight	Weighted amount			
	Rs'000	%	Rs'000	%	Rs'000			
Transaction-related contingent items	420	50	210	0-100	210			
Commitments	79,107	-	-	-	-			
Total Risk Weighted Off-Balance Sheet Assets	79,527		210		210			

Risk Weighted Off-Balance Sheet Assets	2022							
	Nominal Amount	Credit conversion factor	Credit equivalent amount	Weight	Weighted amount			
	Rs'000	%	Rs'000	%	Rs'000			
Transaction-related contingent items	420	50	210	0-100	210			
Commitments	107,110	-	-	-	-			
Total Risk Weighted Off-Balance Sheet Assets	107,530		210		210			

Risk Weighted Off-Balance Sheet Assets		2021							
	Nominal Amount	Credit conversion factor	Credit equivalent amount	Weight	Weighted amount				
	Rs'000	%	Rs'000	%	Rs'000				
Transaction-related contingent items	10,772	50	5,386	0-100	5,386				
Commitments	193,676	-	-	-	-				
Total Risk Weighted Off-Balance Sheet Assets	204,448		5,386		5,386				

# MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

# Risk weighted assets and off-balance sheet exposures (continued)

	2023					
Risk Weighted Assets for Operational Risk		Dec-22	Dec-21	Dec-20	Average Gross Income	
Annual gross income for last 3 years		16,419	15,188	21,333		
Average Gross Income					17,647	
Capital Charge (15%)					2,647	
Equivalent Risk Weighted Assets					26,470	
		2022				
Risk Weighted Assets for Operational Risk		Dec-20	Dec-19	Dec-18	Average Gross Income	
Annual gross income for last 3 years		15,188	21,333	51,218		
					20.246	

Average Gross Income		29,246
Capital Charge (15%)		4,387
Equivalent Risk Weighted Assets		43,870

	2021					
Risk Weighted Assets for Operational Risk	Dec-19	Dec-18	Dec-17	Average Gross Income		
Annual gross income for last 3 years	21,333	51,218	58,610			
Average Gross Income				43,720		
Capital Charge (15%)				6,558		
Equivalent Risk Weighted Assets				65,581		

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### Risk weighted assets and off-balance sheet exposures (continued)

The Bank of Mauritius with a view of alleviating the impact of COVID-19 pandemic on the provisioning levels of financial institutions, has introduced a transitional arrangement whereby financial institutions will be allowed to add back a portion of the Stage 1 and Stage 2 provisions for expected credit losses under IFRS to regulatory capital. These arrangements will be for a period of 4 years and the incremental provision will be computed using the provisions for expected credit losses as at December 31, 2019 as a base line.

The financial institutions electing to apply the transitional arrangement shall refrain from paying dividend and refrain from other transfers from profit until the end of the transitional period or until it opts out of the transitional arrangement. The Bank has decided against electing the transitional arrangement.

The Bank manages capital with the following objectives:

- To comply with capital requirements set by the Bank of Mauritius.
- To enable the Bank to continue as a going concern to provide returns to the shareholder and enlarge other stakeholders benefits.

The Bank falls under the review of Bank of Mauritius for its supervision which requires the industry to hold a minimum capital adequacy ratio of 10%, and a capital conservation buffer of 2.5%

The Bank manages its capital into two tiers based on the guidelines issued by the Bank of Mauritius.

#### Tier 1:

(i) Common Equity Tier 1 - capital includes assigned capital, retained earnings and reserves created by appropriations of retained earnings; (after deducting Deferred Tax Asset) and,

(ii) Additional Tier 1 Capital - capital includes share premium and any instruments issued which meet the criteria for inclusion in Additional Tier 1 Capital and not included in Common Equity Tier 1.

Tier 2 : capital comprises of portfolio provisioning and general banking reserves.

#### **Risk Exposure and Assessment**

#### **Credit Risk**

The Bank is exposed to credit risk on the debtors who are unable to pay their liabilities on due dates. The Bank has a structural system of placing limits on the amount of risk accepted in relation to the borrowers or group of borrowers in all sectors. All credit limits are renewed on an annual basis by the credit committee. Exposure to credit risk is also managed by obtaining collateral and personal guarantee.

The risk that counterparties might default on their obligations is monitored on an ongoing basis. To manage the level of credit risk, the Bank deals with counterparties of good credit standing, and when appropriate, obtain collateral. The Bank also ensures that credit risks are well spread and not concentrated in a particular economic sector and/or group of customers.

The Bank's primary exposure to credit risk arises through its loans and advances. The amount of credit exposure in this regard is represented by the carrying amounts of the assets on the balance sheet. The Bank is exposed to credit risk on various other financial assets, including debt investments, the current credit exposure in respect of these instruments is equal to the carrying amount of these assets in the balance sheet. In addition, the Bank is exposed to off-balance sheet credit risk through commitments to extend credit and guarantees issued.

Concentration of credit risk, whether on or off-balance sheet, that arise from financial instruments exist for groups of counterparties when they have similar economic characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions.

The major concentration of credit risk arise by type of customer in relation to the Bank's investments, foreign currency placements, loans and advances, commitments to extend credit and guarantees issued.

The Bank's policy is to require suitable collateral to be provided by certain customers prior to the disbursement of approved loans. Guarantees and letters of credit are also subject to strict credit assessments before being provided. The agreements specify monetary limits to the Bank's obligations. Collateral for loans, guarantees, and letters of credit is usually in the form of cash, inventory, listed investments or other property.

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### **Interest Rate Risk**

The Bank's operations are subject to the risk of interest rate fluctuations to the extent that interest-earning assets, including investments, and interestbearing liabilities mature or are repriced at different times or in different amounts. In the case of floating rate assets and liabilities, the Bank is also exposed to basis risk, which is the difference in repricing characteristics of the various floating rate indices, such as the savings rate and the base lending rate and different types of interest. Risk management activities are aimed at optimising net interest income; given market interest rate levels are consistent with the Bank's business strategies.

The Bank is also exposed to interest rate risk on its deposits, loans and investments. The ALCO considers, reviews and examines the whole portfolios of the Bank on a monthly basis to sustain the risk.

#### Foreign Exchange Rate Risk

The Bank is exposed to currency risk through operations in foreign currencies. The Bank's main foreign currencies are in Pound Sterling and Euro. As the currency in which the Bank presents its financial statements is the Mauritian rupee, the Bank's financial statements are affected by movements in the exchange rates between these currencies and the Mauritian Rupee. The Bank's transactional exposures give rise to foreign currency gains and losses that are recognised in the statement of profit and loss.

#### Liquidity Risk

Liquidity risk arises in the general funding of the Bank's activities and in the management of positions. It includes both the risk of being unable to fund assets at appropriate maturities and rates and the risk of being unable to liquidate an asset at a reasonable price and in an appropriate time frame. The Bank strives to maintain a balance between continuity of funding and flexibility through the use of liabilities with a range of maturities. The Bank continually assesses liquidity risk by identifying and monitoring changes in funding required to meet business goals and targets set in terms of the overall Bank's strategy. In addition the Bank holds a portfolio of liquid assets as part of its liquidity risk management strategies.

The ALCO manages the liquidity risk and whilst observing the guidelines of the Bank of Mauritius, it maintains a liquid position to meet any risk or loss.

#### **Operational Risk**

Operational risk is the potential loss from failure in business possessions, internal control system, technology or fraud. All these risks are reduced and mitigated by regular audit, training to staff and internal control system.

#### **Market Risk**

The market risk represents the risk of loss due to adverse movements in the market rates or prices such as foreign exchange rates. It emanates from the trading activities mainly carried out by the Treasury department. The market risk is managed by ALCO.

#### STATEMENT OF MANAGEMENT RESPONSIBILITY FOR FINANCIAL REPORTING

The Bank's financial statements have been prepared by the management, who are responsible for their integrity, consistency objectivity and reliability. IFRS Accounting Standards as well as the requirements of the Banking Act and the guidelines issued thereunder have been applied and management has exercised its judgement and made best estimates where deemed necessary.

The Bank has designed and maintained its accounting systems, related internal controls and supporting procedures, to provide reasonable assurance that financial records are complete and accurate and that assets are safeguarded against loss from unauthorised use or disposal. These supporting procedures include careful selection and training of qualified staff, the implementation of organisation and governance structures providing a well-defined division of responsibilities, authorisation levels and accountability for performance, and the communication of the Bank's policies, procedures manuals and guidelines of the Bank of Mauritius throughout the Bank.

HBL's Board of Directors, acting in part through the Committee, which is comprised of non-executive directors, oversees the management's responsibility for financial reporting, internal controls, assessment and control of major risk areas, and assessment of significant and related party transactions.

HBL's internal auditor conducts a well-designed program of internal audits. In addition, the Bank's compliance function maintains policies, procedures, and programs directed at ensuring compliance with regulatory requirements.

Pursuant to the provisions of the Banking Act, the Bank of Mauritius makes such examination and inquiry into the operations and affairs of the Bank as it deems necessary.

The Bank's external auditors, KPMG, have full and free access to the management and its committees to discuss the audit and matters arising therefrom, such as their observations and fairness of financial reporting and the adequacy of internal controls.

SIGNED BY:

Mr. Zakirhussen Pirbhay Acting Head of Finance



Mr. Ejaz Qadeer Gill Country Manager



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# INDEPENDENT AUDITORS' REPORT TO THE MANAGEMENT OF HABIB BANK LIMITED (MAURITIUS BRANCH)

# **Report on the Audit of the Financial Statements**

# Opinion

We have audited the financial statements of Habib Bank Limited (Mauritius Branch) (the Bank), which comprise the statement of financial position as at 31 December 2023 and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the financial statements, including material accounting policy information, as set out on pages 47 to 125.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of Habib Bank Limited (Mauritius Branch) as at 31 December 2023, and of its financial performance and cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) and in compliance with the requirements of the Mauritius Companies Act, Banking Act and Financial Reporting Act.

# Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Bank in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Material Uncertainty Related to Going Concern

We draw attention to Note 2(a) to the financial statements, which indicates that the Bank incurred a net loss of Rs 42.267M during the year ended 31 December 2023 and, as of that date, the Bank's total assets exceeded its total liabilities by Rs 211.266M. As stated in Note 2(a), these events or conditions, along with other matters as set forth in Note 2(a), indicate that a material uncertainty exists that may cast significant doubt on the Bank's ability to continue as a going concern. Our opinion is not modified in respect of this matter.



# Report on the Audit of the Financial Statements (continued)

# Key Audit Matter

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the *Material uncertainty related to going concern* section, we have determined the matters described below to be the key audit matters to be communicated in our report.

Expected credit losses on loans and advances to customers

Refer to the following notes of the financial statements:

2(g) - Significant accounting policies - Impairment 2.1(a) - Expected credit loss on loans and advances to customers Note 3(a) - Credit risk Note13 - Loans and advances to customers

Key audit matter	How the matter was addressed in our audit
The Bank's loans and advances to customers amounted to Rs108.236M as at 31 December	Our audit procedures included the following:
2023. Expected credit loss (ECL) as at the same date amounted to Rs 4.996M.	Loans and advances to customers:
The Bank follows a three-stage approach to measure the recognition of credit impairments.	Obtained an understanding of management's credit risk management process and tested the operating effectiveness of controls over credit origination, credit monitoring and credit
Stage 1: 12 Months ECL Stage 2: Lifetime ECL - not credit impaired Stage 3: Lifetime ECL – credit-impaired	remediation. ECL:
The Bank calculates ECL using three main components; the Probability of Default ('PD'), Loss Given Default ('LGD') and the Exposure At Default	• Assessed the completeness and accuracy of the data used in the model.
('EAD').	Where credit losses were calculated on a modelled basis, we performed the following audit
Assets are considered to be credit impaired when they meet the regulatory definition of default which includes unlikeliness to pay indicators as well as	procedures, in conjunction with KPMG's credit risk specialists:
any assets that are more than 90 days past due.	<ul> <li>Performed an independent ECL estimate based on the input parameters using a challenger model and compared the ECL output to the Bank's ECL; and</li> </ul>



# Report on the Audit of the Financial Statements (continued)

Key Audit Matter (continued)

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Expected credit losses on loans and advances	to customers							
Refer to the following notes of the financial statements:								
2(g) - Significant accounting policies - Impairme 2.1(a) - Expected credit loss on loans and adva Note 3(a) - Credit risk								
Note13 - Loans and advances to customers								
Kov audit matter	How the matter was addressed in our audit							
<ul> <li>Key audit matter</li> <li>The significant judgements, estimates and assumptions applied by management on the credit-impaired loans are as follows:</li> <li>Determining of significant increase in credit risk;</li> <li>Evaluating the adequacy and recoverability of collateral;</li> <li>Determining the expected cash flows to be collected; and</li> <li>Estimating the timing of the future cash flows.</li> <li>Due to the significance of loans and advances to customers and the significant estimates and judgement applied, the determination of expected credit losses for loans and advances to customers was considered to be a key audit matter.</li> </ul>	For credit impaired exposures, our procedures							



# Report on the Audit of the Financial Statements (continued)

## Emphasis of Matter

We draw attention to note 26, subsequent to year end, the Bank of Mauritius has provided its approval for the transfer of the Bank's undertaking in accordance with Section 32(A)(6) of the Banking Act 2004. The transfer of the Bank's operations will be in line with section 33 of the Banking Act of 2004. Our opinion is not modified in respect of these matter.

# Other Information

Management is responsible for the other information. The other information comprises the Statement of Corporate Governance Practices, Statement of Compliance, Management Discussion and Analysis and Statement of Management Responsibility for Financial Reporting but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Management for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) and in compliance with the requirements of the Mauritius Companies Act, Banking Act and Financial Reporting Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.



# Report on the Audit of the Financial Statements (continued)

## Auditors' Responsibilities for the Audit of the financial statements (continued)

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of the Management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



# Report on the Audit of the Financial Statements (continued)

# Auditors' Responsibilities for the Audit of the financial statements (continued)

From the matters communicated with Management, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

# Use of our Report

This report is made solely to the Bank's Management, in accordance with Section 205 of the Mauritius Companies Act. Our audit work has been undertaken so that we might state to the Bank's Management, those matters that we are required to state in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Bank and the Bank's Management, for our audit work, for this report, or for the opinions we have formed.

# **Report on Other Legal and Regulatory Requirements**

### Mauritius Companies Act

We have no relationship with or interests in the Bank other than in our capacity as auditors.

We have obtained all the information and explanations we have required.

In our opinion, proper accounting records have been kept by the Bank as far as it appears from our examination of those records.

### Banking Act

In our opinion, the financial statements have been prepared on a basis consistent with that of the preceding year and are complete, fair and properly drawn up and comply with the Banking Act and the regulations and guidelines of the Bank of Mauritius.

The explanations or information called for or given to us by the officers or agents of the Bank were satisfactory.



# Report on Other Legal and Regulatory Requirements (continued)

# Financial Reporting Act

Our responsibility under the Financial Reporting Act is to report on the compliance with the Code of Corporate Governance disclosed in the annual report and assess the explanations given for non-compliance with any requirement of the Code. From our assessment of the disclosures made on corporate governance in the annual report, the Bank has, pursuant to section 75 of the Financial Reporting Act, complied with the requirements of the Code.

KPMG

**KPMG** Ebène, Mauritius

Date: 28 March 2024

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Mervyn Lam Hung Licensed by FRC

# STATEMENT OF FINANCIAL POSITION - DECEMBER 31, 2023

	Notes	2023	*Restated 2022	*Restated 2021
		Rs'000	Rs'000	Rs'000
ASSETS				
Cash and cash equivalents	12	257,959	*376,387	*396,587
Loans and advances to customers	13	103,240	165,263	100,650
Investment securities	14	922,038	854,772	989,953
Property and equipment	15(a)	27,497	25,668	30,795
Intangible assets	15(b)	89	59	231
Other assets	16	11,986	*11,956	*10,354
Total assets	=	1,322,809	1,434,105	1,528,570
LIABILITIES			×	
Deposits from customers	17	1,057,800	1,122,818	1,158,301
Other liabilities	18	53,743	59,118	62,140
Total liabilities	-	1,111,543	1,181,936	1,220,441
Shareholders' equity				
Assigned capital	19	415,103	415,103	415,103
Statutory reserve	19	69,796	69,796	69,796
Actuarial loss reserve	19	(33,520)	(33,702)	(35,840)
General banking reserve	19	359	359	503
Fair value reserve	19	236	(846)	40
Revaluation reserve	19	1,700	1,600	
Retained earnings	19	(242,408)	(200,141)	(141,473)
Fotal equity		211,266	252,169	308,129
Total equity and liabilities		1,322,809	1,434,105	1,528,570

These financial statements were approved and authorised for issue by the Management Committee on: and signed on its behalf by:

Mr. Zakirhussen Pirbhay Acting Head of Finance



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Mr. Ejaz Qadeer Gill Country Manager

\* The prior year comparatives have been re-stated to conform to current year figures following a change in accounting policy. Refer to note 2(a) for more details.

In accordance with IAS 1, when there is a restatement, the opening balances of the financial position of the preceding year are required to be disclosed. (i.e as at 1 January 2022). The Bank had disclosed the financial position as at 31 December 2021 and management confirmed that there has not been any material change which occurred between 31 December 2021 and 1 January 2022 which requires further disclosure. 2810312024

The notes on pages 51 to 125 form an integral part of these financial statements. Auditors' report on pages 40 and 46.

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# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME - YEAR ENDED DECEMBER 31, 2023

	Notes	2023	2022	2021
-		Rs'000	Rs'000	Rs'000
Interest income	4	47,828	17,085	14,431
Interest expense	4	(17,863)	(5,492)	(2,811)
Net interest income	4	29,965	11,593	11,620
Fee and commission income	5	1,779	1,794	1,858
Net trading income	6	1,207	2,266	964
Other operating income	7	649	766	746
		1,856	3,032	1,710
Operating income	_	33,600	16,419	15,188
Net impairment (loss)/reversal on financial assets	8	(852)	(691)	2,842
Net impairment loss on off-balance sheet items	3a(ii)	-	-	(2)
Personnel expenses	9	(40,083)	(40,532)	(46,288)
Operating lease expenses	23	(1,694)	(1,698)	(1,698)
Depreciation and amortisation	15(a)(b)	(5,389)	(5,794)	(6,037)
Other expenses	10	(27,849)	(26,516)	(34,947)
		(75,867)	(75,231)	(86,130)
Loss before income tax		(42,267)	(58,812)	(70,942)
Income tax charge	11		-	
Loss for the year		(42,267)	(58,812)	(70,942)
Other comprehensive income Items that will not be subsequently reclassified to profit or loss				
Remeasurement of defined benefit obligations	18	182	2,138	(3,107)
Surplus on revaluation of Non-Banking Assets Items that are or may be subsequently reclassified to profit or loss	16	100	1,600	-
Net gain/(loss) on investment designated at fair value through other comprehensive income		1,082	(886)	(2,268)
Other comprehensive income/(loss) for the year, net of tax	_	1,364	2,852	(5,375)
Total comprehensive income for the year	_	(40,903)	(55,960)	(76,317)

The notes on pages 51 to 125 form an integral part of these financial statements. Auditors' report on pages 40 and 46.

# STATEMENT OF CHANGES IN EQUITY - DECEMBER 31,2023

	Assigned capital	Statutory reserve	Actuarial loss reserve	General banking reserve	Fair value reserve	Revaluation reserve	Retained earnings	Total equity
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Balance as at January 1, 2023	415,103	69,796	(33,702)	359	(846)	1,600	(200,141)	252,169
Loss for the year	-	-	-	-	-		(42,267)	(42,267)
Other comprehensive income for the year	-	-	182	-	1,082	100		1,364
Total comprehensive income for the year	-	-	182	-	1,082	100	(42,267)	(40,903)
								-
Transfer to retained earnings	-	-	-	-	-	-	-	-
At December 31, 2023	415,103	69,796	(33,520)	359	236	1,700	(242,408)	211,266
Balance as at January 1, 2022	415,103	69,796	(35,840)	503	40	-	(141,473)	308,129
Loss for the year	-	-	-	-	-		(58,812)	(58,812)
Other comprehensive income for the year	-	-	2,138	-	(886)	1,600	-	2,852
Total comprehensive income for the year	-	-	2,138	-	(886)	1,600	(58,812)	(55,960)
Transfer to retained earnings	-	-	-	(144)	-	-	144	-
At December 31, 2022	415,103	69,796	(33,702)	359	(846)	1,600	(200,141)	252,169
Balance as at January 1, 2021	415,103	69,796	(32,733)	1,650	2,308	-	(71,678)	384,446
Loss for the year	-	-	-	-	-	-	(70,942)	(70,942)
Other comprehensive income for the year	-	-	(3,107)	-	(2,268)	-	-	(5,375)
Total comprehensive income for the year	-	-	(3,107)	-	(2,268)	-	(70,942)	(76,317)
Transfer to reserves	-	-	-	(1,147)	-	-	1,147	-
At December 31, 2021	415,103	69,796	(35,840)	503	40	-	(141,473)	308,129

The notes on pages 51 to 125 form an integral part of these financial statements. Auditors' report on pages 40 and 46.

#### STATEMENT OF CASH FLOWS - YEAR ENDED DECEMBER 31, 2023

	Notes	2023	*Restated 2022	*Restated 2021
-		<b>Rs'000</b>	Rs'000	Rs'000
Cash flows from operating activities				
Loss before income tax		(42,267)	(58,812)	(70,942)
Adjustments for:				
Depreciation and amortisation	15(a)(b)	5,389	5,794	6,037
Impairment on financial assets	8	1,978	701	1,561
Release in provision for credit impairment	8	(1,106)	(4)	(4,403)
(Gain)/loss on sale of investment securities		(14)	-	5
Retirement benefit obligation	18	123 -	2,209	2,538
Net interest income	4	(29,965)	(11,593)	(11,620)
		(65,862)	(61,705)	(76,824)
Changes in operating assets and liabilities				
(Increase)/decrease in investment securities		(66,394)	134,473	278,849
Decrease/(increase) in loans and advances to customers		61,096	(65,365)	73,323
(Increase)/decrease in other assets		(159)	*(2)	*10,566
Decrease in deposits from customers		(65,305)	(35,408)	(334,661)
(Decrease)/increase in other liabilities		(5,459)	3,497	(5,179)
Contributions paid on retirement benefit obligation	18	(1,138)	(2,015)	(27,331)
Interest received		47,493	16,891	14,434
Interest paid		(17,577)	(5,567)	(4,261)
Net cash used in operating activities		(113,305)	(15,201)	(71,084)
Cash flows from investing activities				
Acquisition of equipment	15(a)	(434)	(495)	(1,090)
Net cash used in investing activities		(434)	(495)	(1,090)
Cash flows from financing activities				
Payment for lease liability	24	(4,689)	(4,504)	(4,476)
Net cash used in financing activities		(4,689)	(4,504)	(4,476)
Decrease in cash and cash equivalents		(118,428)	(20,200)	(76,650)
Cash and cash equivalents at January 1,		376,387	*396,587	*473,237
Cash and cash equivalents at December 31,	12	257,959	*376,387	*396,587

\* The prior year comparatives have been re-stated to conform to current year figures following a change in accounting policy. Refer to note 2(a) for more details.

The notes on pages 51 to 125 form an integral part of these financial statements. Auditors' report on pages 40 and 46.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 1. GENERAL INFORMATION

HABIB BANK LIMITED (MAURITIUS BRANCH) (the "Bank") is the Mauritius Branch of Habib Bank Limited ('HBL'), a bank incorporated in Pakistan. The Bank is engaged in the provision of general banking services. The address of its registered office is 30 Louis Pasteur Street, Port Louis, Mauritius.

### 2. MATERIAL ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise as stated in changes in accounting policies note 2(a).

## (a) Basis of preparation

The financial statements of Habib Bank Limited (Mauritius Branch) comply with the Companies Act and the Banking Act and have been prepared in accordance with the IFRS Accounting Standards as Issued by International Accounting Standards Board (IFRS Accounting Standards), and in the manner required by the Mauritius Companies Act, Financial Reporting Act, the Banking Act and the guidance notes issued by the Bank of Mauritius, in so far as the operations of the Bank are concerned.

The financial statements have been prepared under the historical cost convention basis except for the financial assets at fair value through other comprehensive income and non-banking asset.

These financial statements are that of an individual entity. The financial statements are presented in Mauritian Rupees and all values are rounded to the nearest thousand (Rs'000), except when otherwise indicated.

The preparation of financial statements in conformity with IFRS Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised and in any future periods affected. In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amount recognized in the financial statements are described in note 2.

# **Changes in accounting policies**

The accounting policies adopted by the Bank are consistent with those of the previous financial year, except for the following new and amended IFRS Accounting Standards and IFRIC Interpretations:

## New standards, amendments and interpretations to standards effective January 1, 2023

The following new and revised IFRS Accounting Standards have been adopted in these financial statements. The application of these new and revised IFRS Accounting Standards has not had any material impact on the amounts reported for the current and prior periods.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (a) Basis of preparation (continued)

### **Changes in accounting policies (continued)**

New standards, amendments and interpretations to standards effective January 1, 2023 (continued)

	Effective for annual periods beginning on or after
(a) IAS 8 amendment- Definition of Accounting Estimates	January 1,2023
(b) IAS 1 Disclosure Initiative: Accounting Policies (Amendments to IAS 1 and IFRS ACCOUNTING STANDARDS Practice Statement 2)	January 1, 2023
(c) IAS 12 - Income Taxes	January 1, 2023

## Change in accounting policy for Cash and cash equivalents

The Bank effected the following financial reporting change during the current reporting period:

The IFRS Accounting Standards Interpretation Committee published an agenda decision on 'Demand Deposits with Restrictions on Use arising from a Contract with a Third Party (IAS 7 Statement of cash flows) – Agenda Paper 3' in April 2022. Based on the afore-mentioned agenda decision, the statement of cash flows of the Bank has been reviewed and it was concluded that the cash reserve balance held with the Bank of Mauritius should be included as 'Cash and cash equivalents' in the statement of financial position and statement of cash flows.

In terms of the latest Bank of Mauritius guidelines, the Bank is required to maintain a minimum cash balance with central bank which is equivalent to 9% of the Banks average rupee (MUR) and foreign currency (FCY). If the Bank encounters liquidity issues, then the mandatory restricted cash balance can become available to the Bank on demand hence can be treated as cash and cash equivalents as follows:

- 1. the terms and conditions of the restricted deposit does not prevent the Bank from accessing the funds.
- 2. the Bank has a contractual obligation to hold restricted balance which is being held for a specified purpose and should the Bank be using the funds for any other purpose; this would be a breach of the contractual obligation resulting in a penalty to the Bank.
- 3. the funds would be accessible to the Bank within 3 months of request.

If the Bank does not meet the minimum liquidity ratio set by the Bank of Mauritius, this will be in breach of the statutory conditions and the Bank would incur a penalty fee and need to take the required steps to remediate the issue.

There are no other restrictions on this minimum cash balance.

As required by IAS 8, the afore-mentioned change has been applied retrospectively to all prior periods affected.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

# (a) **Basis of preparation (continued)**

# Changes in accounting policies (continued)

# Change in accounting policy for Cash and cash equivalents (continued)

The following tables summaries the impacts of the restatement.

Statement of Financial Position			
	Previously		
	Reported	Adjustment	Restated
31 Dec 2022:	Rs'000	Rs'000	<b>Rs'000</b>
Total assets	1,434,105	-	1,434,105
Other assets	85,089	(73,133)	11,956
Cash and cash equivalents	303,254	73,133	376,387

Statement of Financial Position			
	Previously		
	Reported	Adjustment	Restated
31 Dec 2021:	Rs'000	Rs'000	<b>Rs'000</b>
Total sssets	1,528,570	-	1,528,570
Other assets	86,639	(76,285)	10,354
Cash and cash equivalents	320,302	76,285	396,587

Statement of Cash Flows			
	Previously		
	Reported	Adjustment	Restated
31 Dec 2022:	Rs'000	Rs'000	<b>Rs'000</b>
Changes in operating assets and			
liabilities	3,150	(3,152)	(2)
Decrease / (increase) in other assets	3,150	(3,152)	(2)
Cash and cash equivalents	303,254	73,133	376,387
Cash and cash equivalents	303,254	73,133	376,387

Statement of Cash Flows			
	Previously		
	Reported	Adjustment	Restated
31 Dec 2021:	Rs'000	Rs'000	<b>Rs'000</b>
Changes in operating assets and			
liabilities	31,704	(21,138)	10,566
Decrease in other assets	31,704	(21,138)	10,566
Cash and cash equivalents	320,302	76,285	396,587
Cash and cash equivalents	320,302	76,285	396,587

The adjustment did not have any other impact which requires further disclosure.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

## (a) Basis of preparation (continued)

### Changes in accounting policies (continued)

## Standards issued but not yet effective

A number of new standards and amendments to standards are effective for annual periods beginning after January 1, 2024, and earlier application is permitted; however, the Bank has not early adopted the new and amended standards in preparing these financial statements.

Descriptio	Effective for annual periods beginning on or after	
IAS 1	Presentation of Financial Statements	January 1, 2024
IFRS ACCOUNTING STANDARDS 16	Property, Plant and Equipment	January 1, 2024
IAS 7 and IFRS ACCOUNTING STANDARDS 7 amendments	Disclosure of supplier finance arrangements	January 1, 2024
IAS 21	The effect of changes in Foreign Exchange Rates	January 1, 2025

Management anticipates that these IFRS Accounting Standards and amendments will be adopted in the financial statements in the initial period when they become mandatorily effective. The impact of these standards and amendments are currently being assessed by management.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (a) **Basis of preparation (continued)**

### **Going concern**

The financial statements are prepared on a going concern basis, as management is satisfied that the Bank has the resources to continue in business for the foreseeable future. In making this assessment, management has considered a wide range of information relating to present and future conditions, including cash flows and capital resources. The Bank incurred a net loss of Rs 42.267 M (2022: Rs 58.812 M) during the year ended December 31, 2023. However, as of that date, the Bank's total assets exceeded its total liabilities by Rs 211.266 M (as per SOFP) (2022: Rs 252 169 M). The Bank is in breach of the Minimum Capital Requirement (MCR) since April 2020 for which the Bank of Mauritius ("BOM") has provided a relaxation due to the planned sale. The Bank has requested the BOM to extend their relaxation period regarding the MCR shortfall up to June 30, 2024, given an anticipated sale process and this has been successfully obtained. The equity of the Bank stands at Rs 211.266 M (as per SOFP) (2022: Rs 252.17 M) which is below the minimum requirement of Rs 400M.

The Bank is in discussions with a potential buyer to sell its assets and liabilities. The Bank's current strategy involves primarily investing in short term investment securities in the form of government bills and bonds and limiting its loan portfolio. HBL has provided the Bank with a letter of support, which states that HBL will continue to provide the Bank with such financial or other support as necessary for the Bank to continue as a going concern for at least twelve months from the date of the auditor's report or until the sale of the operations of HBL Mauritius, whichever is earlier. The financial statements are prepared based on the accounting policies applicable to a going concern. This basis presumes that funds will be available to finance the future operations and that the realisation of assets and settlement of liabilities will occur in the ordinary course of business. Furthermore, any capital injections made by HBL require the necessary regulatory approvals from its local regulator. If HBL is unable to provide the required financial support due to a constraint that could be placed by the regulator, a material uncertainty exists which may cast significant doubt about the Bank's ability to continue as a going concern and, therefore that it may be unable to discharge its liabilities in the normal course of business.

#### **Rounding of amounts**

All amounts disclosed in the financial statements and notes have been rounded off to the nearest thousand rupees unless otherwise stated.

#### (b) Foreign currency translation

The financial statements are prepared and presented in Mauritian rupees, which is the Bank's functional and presentation currency.

# (i) Functional and presentation currency

Items included in the financial statements are measured using Mauritian Rupees, the currency of the primary economic environment in which the Bank operates ("the functional currency").

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

#### (b) Foreign currency translation (continued)

## (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss, except when deferred in equity as qualifying cash flow hedges and qualifying net investment hedges. Trading transactions denominated in foreign currencies are accounted for at the rate of exchange ruling at the date of the transaction.

Monetary assets and liabilities expressed in foreign currencies are reported at the rate of exchange ruling at the end of reporting period. Differences arising from reporting monetary items are dealt with through profit or loss.

Non-monetary items that are measured at historical cost in a foreign currency are translated using the exchange rates at the date of the transaction. Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date the fair value was determined.

# (c) Interest income and expense

Interest income and expense are recognised in profit or loss for all interest-bearing instruments using the effective interest rate based on the actual purchase price. Interest income includes coupons earned on fixed income investment and trading securities and accrued discount and premium on treasury bills and other discounted instruments. Interest income on loan and advances is calculated using the contractual rate which approximate the effective interest rate. When loans become doubtful of collection, they are written down to their recoverable amounts and interest income is thereafter based on the effective rate of interest that was used to discount the future cash flows for the purpose of measuring the recoverable amount.

## (d) Fees and commission

Fees and commissions are generally recognised when the service has been provided. Loan processing fees which are charged as a front-end fee are accounted for as fees and commission income.

A contract with a customer that results in a recognised financial instrument in the Bank's financial statements may be partially in the scope of IFRS 9 and partially in the scope of IFRS 15. If this is the case, then the Bank first applies IFRS 9 to separate and measure the part of the contract that is in the scope of IFRS 9 and then applies IFRS 15 to the residual.

### (e) Net trading income

Net trading income comprises gains less losses related to trading assets and liabilities, and includes all realised and unrealised fair value changes, and foreign exchange differences.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

## (f) Financial assets and liabilities

## **Financial Assets**

#### Measurement method

Amortised cost and effective interest rate

The amortised cost is the amount at which the financial asset or financial liability is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial asset or financial liability to the gross carrying amount of a financial asset (i.e., its amortised cost before any impairment allowance) or to the amortised cost of a financial liability. The calculation does not consider expected credit losses and includes transaction costs, premiums or discounts and fees and points paid or received that are integral to the effective interest rate, such as origination fees.

## (i) Initial Recognition

The Bank initially recognises loans and advances to customers, cash and cash equivalents and deposits from customers on the date that they are originated. All other financial assets and liabilities (including assets and liabilities designated at fair value through profit or loss) are initially recognised on the trade date at which the Bank becomes a party to the contractual provisions of the instrument.

### (ii) Classification and subsequent measurement of financial assets

On initial recognition, a financial asset is classified as measured in the following categories

- Fair value through profit or loss ('FVTPL');
- Fair value through other comprehensive income ('FVOCI'); or
- Amortised cost.

## **Debt instruments**

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse.

Classification and subsequent measurement of debt instruments depend on:

- i) the Bank's business model for managing the asset; and
- ii) the cash flow characteristics of the asset.

Based on these factors, the Bank classifies its debt instruments into one of the following three measurement categories:

### Amortised cost

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest ('SPPI'), and that are not designated at FVTPL, are measured at amortised cost. The carrying amount of these assets is adjusted by any expected credit loss allowance recognised. Interest income from these financial assets is included in 'Interest income' using the effective interest method.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (continued)

#### **Financial Assets (continued)**

### *(ii) Classification and subsequent measurement of financial assets(continued)*

#### *Fair value through other comprehensive income ('FVOCI')*

Financial assets held for a business model that is achieved by both collecting contractual cash flows and selling and that contain contractual terms that give rise on specified dates to cashflows that are SPPI are measured at FVOCI. These comprise primarily investment securities. They are recognised on the trade date when the Bank enters into contractual arrangements to purchase and are normally derecognised when they are either sold or redeemed. They are subsequently remeasured at fair value and changes therein (except for those relating to impairment, interest income and foreign currency exchange gains and losses) are recognised in other comprehensive income until the assets are sold. Upon disposal, the cumulative gains or losses in other comprehensive income are recognized in the statement of comprehensive income as 'Net trading income'.

### Fair value through profit or loss ('FVTPL')

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL. A gain or loss on a debt investment that is subsequently measured at FVTPL and is not part of a hedging relationship is recognised in profit or loss and presented within 'Net trading income' in the period in which it arises.

### **Equity instruments**

On initial recognition of an equity investment that is not held for trading, the Bank may irrevocably elect to present subsequent changes in fair value in OCI. This election is made on an investmentby-investment basis. The Bank's investment in Industrial Finance Corporation of Mauritius (Equity) Ltd (previously known as "SME Equity Fund Ltd") is classified under this category. Fair value changes on this investment is recognised in OCI based on irrevocable made by management.

## **Business model assessment**

The business model reflects how the Bank manages the assets to generate cash flows. That is, whether the Bank's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g., financial assets are held for trading purposes), then the financial assets are classified as part of 'other' business model and measured at FVTPL. Factors considered by the Bank in determining the business model for a group of assets include past experience on how the cash flows for these assets were collected, how the asset's performance is evaluated and reported to key management personnel, how risks are assessed and managed.

# Solely Payments of Principal and Interest (SPPI) assessment

Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Bank assesses whether the financial instruments' cash flows represent solely payments of principal and interest (the 'SPPI test'). In making this assessment, the Bank considers whether the contractual cash flows are consistent with a basic lending arrangement i.e., interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at FVTPL.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (continued)

#### **Financial Assets (continued)**

*(ii) Classification and subsequent measurement of financial assets(continued)* 

#### **Reclassifications**

Financial asset are not reclassified subsequent to their initial recognition, except in the period after the Bank changes its business model for managing financial asset.

#### **Financial Liabilities**

(i) Classification and subsequent measurement of financial liabilities

Financial liabilities are classified as subsequently measured at amortised cost, except for:

- Financial liabilities at FVTPL: this classification is applied to derivatives, financial liabilities held for trading (e.g., short positions in the trading booking) and other financial liabilities designated as such at initial recognition. Gains or losses on financial liabilities designated at FVTPL are presented partially in OCI (the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the credit risk of the liability are also presented in profit or loss. The Bank does not have any financial liabilities measured at FVTPL;
- Financial liabilities arising from the transfer of financial assets which did not qualify for derecognition, whereby a financial liability is recognised for the consideration received for the transfer. In subsequent periods, the Bank recognises any expense incurred on the financial liability;
- Financial guarantee contracts and loan commitments;

The Bank's holding in financial liabilities represents mainly deposits from customers and other liabilities.

### Derecognition

The Bank derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Bank is recognised as a separate asset or liability.

The Bank derecognises a financial liability when its contractual obligations are discharged or cancelled or expired. The Bank enters into transactions whereby it transfers assets recognised in statement of financial position but retains either all risks or rewards of the transferred assets or a portion of them. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised from the statement of financial position. Transfers of assets with retention of all or substantially all risks and rewards include, for example, securities lending and repurchase transactions.

When assets are sold to a third party with a concurrent total rate of return swap on the transferred assets, the transaction is accounted for as a secured financing transaction similar to repurchase transactions. In transactions where the Bank neither retains nor transfers substantially all the risks and rewards of ownership of a financial asset, it derecognises the asset if control over the asset is lost.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (continued)

## (i) Classification and subsequent measurement of financial liabilities

## **Derecognition (continued)**

The rights and obligations retained in the transfer are recognised separately as assets and liabilities as appropriate. In transfers where control over the asset is retained, the Bank continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

In certain transactions the Bank retains rights to service a transferred financial asset for a fee. The transferred asset is derecognised in its entirety if it meets the derecognition criteria. An asset or liability is recognised for the servicing rights, depending on whether the servicing fee is more than adequate to cover servicing expenses (asset) or is less than adequate for performing the servicing (liability). The Bank also derecognises certain assets when it charges off balances pertaining to the assets deemed to be uncollectible.

### Offsetting

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, and only when, the Bank has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted by the IFRS Accounting Standards, for gains and losses arising from a group of similar transactions such as in the Bank's trading activity.

# Impairment

The Bank recognises loss allowances for expected credit losses ('ECL') on the following financial instruments that are not measured at FVTPL:

- a) Investment securities
- b) Loans and advances to customers
- c) Unfunded exposures

No impairment loss is recognized on equity investments.

The Bank has applied low credit risk expedient to:

- a) Sovereign exposures
- b) Cash and balances with the Bank of Mauritius
- c) Amount due from the HBL and HBL branches

The Bank applies a three-stage approach to measuring ECL. Assets migrate through the following three stages based on the change in credit quality since initial recognition:

*i)* Stage 1: 12 Months ECL

For exposures where there has not been a significant increase in credit risk since initial recognition, the portion of the lifetime ECL associated with the probability of default events occurring within next 12 months is recognised.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (continued)

### **Financial Liabilities (continued)**

#### **Impairment (continued)**

### *ii)* Stage 2: Lifetime ECL - not credit impaired

For credit exposures where there has been a significant increase in credit risk since initial recognition but that are not credit impaired, a lifetime ECL is recognised.

Financial assets are assessed as credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that asset have occurred. For financial assets that have become credit-impaired, a lifetime ECL is recognised and interest revenue is calculated by applying the effective interest rate to the amortised cost (net of provision) rather than the gross carrying amount.

At the end of each reporting period, the Bank assesses whether there has been a significant increase in credit risk for financial assets since initial recognition by comparing the risk of default occurring over the expected life at the end of the reporting period and the date of initial recognition.

In determining whether credit risk has increased significantly since initial recognition, the Bank uses its internal credit risk grading system, external risk ratings and forecast information to assess deterioration in credit quality of a financial asset.

## *iii)* Stage 3: Lifetime ECL – credit-impaired

The Bank assesses whether the credit risk on a financial asset has increased significantly on an individual or collective basis. For the purposes of a collective evaluation of impairment, financial assets are grouped on the basis of shared credit risk characteristics, taking into account instrument type, credit risk grading, date of initial recognition, remaining term to maturity, industry, geographical location of the borrower and other relevant factors.

The amount of ECL is measured as the probability-weighted present value of all cash shortfalls over the expected life of the financial asset discounted at its original effective interest rate. The cash shortfall is the difference between all contractual cash flows that are due to the Bank and all the cash flows that the Bank expects to receive. The amount of the loss is recognised using as allowance for impairment account. The Bank considers its historical loss experience and adjusts this for current observable data. In addition, the Bank uses reasonable and supportable forecasts of future economic conditions including experienced judgement to estimate the amount of an expected impairment loss. IFRS 9 introduces the use of macroeconomic factors which include, but is not limited to, unemployment, interest rates, gross domestic product, inflation and commercial property prices, and requires an evaluation of both the current and forecast direction of the economic cycle. Incorporating forward-looking information increases the level of judgement as to how changes in these macroeconomic factors will affect ECL. The methodology and assumptions including any forecasts of future economic conditions are reviewed regularly.

If, in a subsequent period, credit quality improves and reverses any previously assessed significant increase in credit risk since origination, then the provision for impairment reverts from lifetime ECL to 12-months ECL.

In the case of the new asset category for debt instruments measured at FVOCI, the measurement of ECL is based on the three-stage approach as applied to financial assets at amortised cost.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (continued)

### **Financial Liabilities (continued)**

#### **Impairment (continued)**

*iii)* Stage 3: Lifetime ECL – credit-impaired (continued)

recognised in other comprehensive income, with no reduction in the carrying amount of the asset in the statement of financial position.

However, for unfunded exposures, ECL is measured as follows:

- for undrawn loan commitments, as the present value of the difference between the contractual cash flows that are due to the Bank if the holder of the commitment draws down the loan and the cash flows that the Bank expects to receive if the loan is drawn down; and
- for letter of credit and financial guarantee contracts, the expected payments to reimburse the holder of the guaranteed debt instrument less any amounts that the Bank expects to receive from the holder, the debtor or any other party.

The Bank measures ECL on an individual basis, or on a collective basis for portfolios of loans that share similar economic and credit risk characteristics. The measurement of the loss allowance is based on the present value of the asset's expected cash flows using the asset's original Effective Interest Rate ('EIR'), regardless of whether it is measured on an individual basis or a collective basis.

The following variables are key inputs for measuring ECL:

- Exposure at default ('EAD').
- Loss given default ('LGD').
- Probability of default ('PD').

EAD is the expected exposure in the event of a default and is derived from the counterparty's current exposure and all potential changes to the current amount allowed under the contract including amortisation. These potential changes are estimated using an internally developed EAD-ECL tool which models the range of possible exposure outcomes at multiple points in time using scenario and statistical techniques. Financial asset's EAD is its gross carrying amount.

LGD is the possible loss rate after a default event occurred. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from realisation of any collateral. It is usually expressed as a percentage of EAD.

PD is an estimate of the likelihood of a default over a given time horizon.

As part of the relief measures provided by the Bank of Mauritius whereby supporting enterprises facing cash flow and working capital difficulties due to the COVID-19, the Guidelines on the Credit Impairment Measurement and Income Recognition currently stands temporarily suspended. The Bank continues to the adhere to the key principles of the guidelines.

At the end of reporting period the Bank assesses whether there is objective evidence that financial assets not carried at fair value through profit or loss are impaired. Financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset, and that the loss event has an impact on the future cash flows on the asset that can be estimated reliably.

The Bank under the Bank of Mauritius Guideline on Credit Impairment Measurement and Income Recognition, calculates the credit impairment in line with the applicable International Financial

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

#### (f) Financial assets and liabilities (contined)

#### **Financial Liabilities (continued)**

#### **Impairment (continued)**

#### *iii)* Stage 3: Lifetime ECL – credit-impaired (continued)

Reporting Standard (IFRS 9) and the prudential provisioning requirement, Stage 1 and Stage 2 provisioning under the extent accounting standard IFRS 9 qualify as General Provisions as per the guidelines.

When a loan is uncollectible, it is written off against the related provision for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decreases the amount of the provision for loan impairment in the profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the profit or loss.

Statutory and other regulatory loan loss reserve requirements that exceed these amounts are dealt with in the general banking reserve as an appropriation of retained earnings. Impairment losses on assets carried at amortised cost are measured as the difference between the carrying amount of the financial assets and the present value of estimated cash flows discounted at the assets' original effective interest rate. Losses are recognised in the profit or loss and reflected in allowance account against loans and advances. Interest on the impaired asset continues to be recognised through the unwinding of the discount

When a subsequent event causes the amount of impairment loss to decrease, the impairment loss is reversed through profit or loss. Impairment on investments held at fair value through other comprehensive income is recognised by transferring the difference between the amortised acquisition cost and current fair value out of equity to profit or loss. When a subsequent event causes the amount of impairment loss on an investment held at fair value through other comprehensive income to decrease, the impairment loss is reversed through profit or loss. However, any subsequent recovery in the fair value of an impaired investments held at fair value through other through other comprehensive Income is recognised directly in equity.

The Bank considers evidence of impairment at both a specific asset and collective level. All individually significant financial assets are assessed for specific impairment. All significant assets found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Assets that are not individually significant are then collectively assessed for impairment by grouping together financial assets (carried at amortised cost) with similar risk characteristics.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a borrower, restructuring of a loan or advance by the Bank on terms that the Bank would not otherwise consider, indications that a borrower or issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to a group of assets such as adverse changes in the payment status of borrowers or issuers in the group, or economic conditions that correlate with defaults in the group.

In assessing collective impairment, the Bank uses statistical modelling of historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (f) Financial assets and liabilities (continued)

### **Financial Liabilities (continued)**

#### **Impairment (continued)**

#### *iii)* Stage 3: Lifetime ECL – credit-impaired (continued)

such that the actual losses are likely to be greater or less than suggested by historical modelling. Default rates loss rates and the expected timing of future recoveries are regularly benchmarked against actual outcomes to ensure that they remain appropriate.

Under the Bank of Mauritius Guideline on Credit Impairment Measurement and Income Recognition, portfolio provision shall not be less than one percent of aggregate amount of portfolio assessed loans.

# Restructured financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

# Write-Off

The Bank writes off a loan/security balance (and any related allowances for impairment losses) when Bank's credit team determines that the loans/securities are uncollectible. This determination is reached after considering information such as the occurrence of significant changes in the borrower/issuer's financial position such that the borrower/issuer can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure. For smaller balance standardised loans, charge off decisions generally are based on a product specific past due status. The Bank may apply enforcement activities to financial assets written-off. In case of any contradiction with the Bank of Mauritius guidelines on write off of non-performing assets, the guidelines from the Bank of Mauritius will prevail. The Bank holds collateral against loans and advances to customers in the form of mortgage on property, deposit and securities under lien and charge on plant and machinery. Estimates of fair value are based on the value of collateral assessed at the time of borrowing. Recoveries of amounts previously written-off are included in net impairment reversal on financial assets in the Statement of profit or loss and other comprehensive income.

#### (g) Sale and repurchase agreements

Securities sold subject to linked repurchase agreements ("repos") are retained in the statement of financial position as Government securities and Treasury bills and the counterparty liability is included in amount due to other banks or deposits, as appropriate. Securities purchased under

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

#### (g) Sale and repurchase agreements (continued)

agreements to resell ("reverse repos") are recorded as amount due from other banks or loans and advances, as appropriate. The difference between sale and repurchase price is treated as interest and accrued over the life of repos agreements using the effective method. Bank had no reverse repose during the year.

## (h) Investment securities

#### Financial assets at amortised cost

The Bank classifies its placements and bonds, which form part of investment securities, as financial assets at amortised cost. Management determines the appropriate classification of its investments at the time of the purchase. Investment securities with fixed maturity where management has both the intent and the ability to hold to maturity are classified as financial assets at amortised cost.

Financial assets are classified at amortised cost if it meets both of the following conditions:

- The asset is held whose objective is to hold assets to collect contractual cash flows till maturity; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding

Financial assets at amortised cost are initially recognised at fair value including transaction costs and measured subsequently at amortised cost using the effective interest rate method, less any provision for impairment. Interest earned while holding investment securities is reported as interest income.

## Financial assets at fair value through other comprehensive income

The Bank classifies its treasury bills which form part of investment securities as financial assets through other comprehensive income. Management determines the appropriate classification of its investments at the time of the purchase. A financial asset is measured at fair value through other comprehensive income if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through other comprehensive income comprise:

• debt securities where the contractual cash flows are solely principal, and interest and the objective of the company's business model is achieved both by collecting contractual cash flows and selling financial assets. This includes treasury bills.

The Bank has investments in equity and has elected to present changes in the fair value of these investment, not held for trading, in OCI. The fair value gain and losses on such equity instruments are never reclassified to profit or loss and no impairment is recognised in profit and loss.

These financial instruments are subsequently measured at fair value. Movements in the carrying amount form one reporting date to other are taken through OCI. When debt security measured at FVOCI is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

## (h) Property and equipment

Property and equipment's are carried at historical cost less accumulated depreciation and any impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset as appropriate only when it is probable that future economic benefits associated with the item will flow to the Bank and the cost of the item can be measured reliably.

Depreciation is calculated to write down the cost or amount of the valuation of such assets to their residual values on a straight-line basis over their estimated useful lives as follows:

Improvement to leasehold building	12.5% -20%
Computer equipment	13%
Furniture, fittings and office equipment	12% -30%
Motor vehicles	20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains or losses on disposal of equipment are determined by comparing proceeds with carrying amount and are included in profit or loss. Repairs and renewals are charged to profit or loss when the expenditure is incurred.

## (i) Leases

At inception of a contract, the Bank assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Bank uses the definition of a lease in IFRS 16.

## Bank acting as a lessee

At commencement or on modification of a contract that contains a lease component, the Bank allocates consideration in the contract to each lease component on the basis of its relative standalone price. However, for leases of branches and office premises the Bank has elected not to separate non-lease components and accounts for the lease and non-lease components as a single lease component.

The Bank recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove any improvements made to branches or office premises.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

# (j) Leases (continued)

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Bank's incremental borrowing rate. The Bank uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Bank is reasonably certain to exercise, lease payments in an optional renewal period if the Bank is reasonably certain to exercise an
- extension option, and penalties for early termination of a lease unless the Bank is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Bank's estimate of the amount expected to be payable under a residual value guarantee, if the Bank changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

The Bank presents right-of-use assets in 'Property and Equipment' and lease liabilities in 'other liabilities' in the statement of financial position. The right-of-use relates to rental of buildings.

#### Short-term leases and leases of low-value asset

The bank has elected not to recognised right-of-use asset and lease liabilities for leases of lowvalue assets and short-term leases. The Bank recognises the lease payments associated with these leases as an expense on a straight- line basis over the lease term.

### (k) Intangible assets

Intangible assets comprise of software which is measured at cost less amortization and any accumulated impairment losses. Amortisation is calculated to write down the cost or amount of the valuation of such asset to their residual values on a straight-line basis over their estimated useful lives as follows:

Software 16.22% -33.33%

Amortization methods, useful lives and residual lives are reviewed at each reporting date and adjusted if appropriate .

### (l) Cash and cash equivalents

For the purposes of the statements of cash flows, cash and cash equivalents comprise cash and balances with the Bank of Mauritius and amounts due to and from other banks and highly liquid financial assets with original maturities of three months or less from the date of acquisition that are subject to an insignificant risk of changes in their fair value. Cash and cash equivalents are carried at amortized cost in the statement of financial position.

A further breakdown of cash and cash equivalents is given in note 12 to the financial stateme

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (m) Provisions

Provisions are recognised when the Bank has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

# (n) Financial guarantee

Financial guarantees are contracts that require the Bank to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantees are initially recognised at their fair value, and the initial fair value is amortised over the life of the financial guarantee. The guarantee is subsequently carried at the higher of this amortised amount and the present value of any expected payment (when a payment under the guarantee has become probable).

## (o) Employee benefits

#### Defined contribution plans

A defined contribution plan under which the Bank pays fixed contributions into a separate entity.

The Bank has no legal or constructive obligations to pay further contributions if the assets are not sufficient to pay the benefits of the employees in relation to the services rendered in the current and prior periods.

Payments to defined contribution plans are recognised as an expense when employees have rendered service that entitle them to the contributions.

# Defined benefit plans

A defined benefit plan is a pension plan that is not a defined contribution plan. Typically, defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The liability recognised in the statement of financial position in respect of defined benefit pension plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

Remeasurement of the net defined benefit liability, which comprises actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest) and the effect of the asset ceiling (if any, excluding interest), is recognised immediately in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income shall not be reclassified to profit or loss in subsequent periods.

The Bank determines the net interest expense/(income) on the net defined benefit liability/(asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit liability/(asset), taking into account any changes in the net defined liability/(asset) during the period as a result of contributions and benefit payments. Net interest expense/(income) in recognised in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

### (o) Employee benefits (continued)

## Defined benefit plans (continued)

Service costs comprising current service cost, past service cost, as well as gains and losses on curtailments and settlements are recognised immediately in profit or loss.

The assets of the funded plan are held and administered independently by the Swan Life Limited.

The main assumptions made in the actuarial valuation of the pension fund are listed in note 19 to the financial statements.

# (p) Current and deferred income tax

The income tax expense for the period comprises of current and deferred income tax. Income tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

#### *Current income tax*

The current income tax charge is based on taxable income for the year calculated on the basis of tax laws enacted or substantively enacted by the end of the reporting period.

## *Deferred income tax*

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries to the extent that the Bank is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if there is any.Deferred tax assets and liabilities are offset only if certain criteria are met.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

#### (q) Non-Banking Asset

Non-banking assets are assets acquired in satisfaction of claims and is classified in the statement of financial position within 'Other assets'.

Non-banking assets acquired in satisfaction of claims are initially recorded at cost and revalued at each year-end date of the statement of financial position. An increase in market value over the acquisition cost is recorded as a surplus on revaluation. A decline in the market value is adjusted against the surplus of that asset, if any, or if no surplus exists, is charged to the profit and loss account as an impairment. A subsequent increase in the market value of an impaired asset is reversed through the profit and loss account up to the extent of the impairment and thereafter credited to the surplus on revaluation of that asset. All direct costs of acquiring title to the asset are charged immediately to the profit and loss account.

Depreciation on assets acquired in satisfaction of claims is charged to the profit and loss account on the same basis as depreciation charged on the entity's owned fixed assets.

These assets are generally intended for sale. Gains and losses realized on the sale of such assets are disclosed separately from gains and losses realized on the sale of fixed assets. Surplus on revaluation (net of deferred tax) realized on disposal of these assets is transferred directly to unappropriated profit.

However, if such an asset is subsequently used by the bank for its own operations, the asset, along with any related surplus (which remains within the surplus), is transferred to fixed assets.

### (r) Borrowings

Borrowings are recognised initially at 'cost', being their issue proceeds (fair value of consideration received) net of transaction costs incurred. Borrowings are subsequently stated at amortised cost and any difference between net proceeds and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest rate method.

# (s) Segmental reporting

In accordance with the Bank of Mauritius Guidelines, the Bank's business has been split into Segment A and Segment B:

- Segment A relates to banking business other than Segment B business.
- Segment B is essentially directed to the provision of international financial services that give rise to foreign source income. Such services may be fund based or non-fund based.

Expenditure incurred by the Bank but which is not directly attributable to its income derived from Mauritius or its foreign source income is apportioned in a fair and reasonable manner.

The Bank makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. All estimates and assumptions required in conformity with IFRS Accounting Standards are best estimates undertaken in accordance with the applicable standard. Estimates and judgements are evaluated on a continuous basis, and are based on past experience and other factors, including expectations with regards to future events.

Management discussed the development, selection and disclosure of the Bank's critical accounting policies and estimates, and the application of these policies and estimates.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

#### CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

#### 2.1 Key sources of estimation uncertainty

(a) Expected credit loss on loans and advances to customers

#### Specific provisioning/stage 3

The Bank reviews its loan portfolio to assess impairment at least on a quarterly basis. In determining whether an impairment loss should be recorded in profit or loss, the Bank makes judgements based on any observable data which could indicate an impairment followed by measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified with that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a bank, or national or local economic conditions that correlate with defaults on assets in the Bank.

Estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio when scheduling future cash flows. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience. Where cash flows for large credits include the realisable value of collateral securing the credit, the value of such collateral is based on the opinion of independent and qualified appraisers discounted as per requirements of the Bank of Mauritius Guidelines on Credit Impairment.

#### Portfolio provisioning/stage 1&2

In assessing the portfolio provisioning, management considers factors such as credit quality, portfolio size, concentrations and economic factors. To estimate the required allowance, assumptions are made to define how inherent losses are modelled and to determine the required input parameters, based on historical experience and current economic conditions. The accuracy of the allowance depends on the model assumptions and parameters used in determining the collective allowance. The Bank applies the expected credit loss model.

Refer to note 3(a)(ii) Measuring ECL – Explanation of inputs, assumptions, and estimation techniques.

(b) Pension benefits

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of pension obligations.

The Bank determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Bank considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension obligation. Other key assumptions for pension obligations are based in part on current market conditions. The principle actuarial assumptions are listed in note 19(a)(ix) to the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT

#### Introduction and overview

The Bank has exposure to the following risks arising from financial instruments:

- credit risk.
- market risk (including currency risk and interest rate risk); and
- liquidity risk.

This note presents information about the Bank's exposure to each of the above risks, the Bank's objectives, policies, and processes for measuring and managing risk, and the Bank's management of capital. The Bank measures ECL considering the risk of default over the maximum contractual period over which the entity is exposed to credit risk.

#### **Risk management framework**

The Bank has a well-developed and robust risk management framework which is based on strong management oversight, efficient systems, documented risk appetite and documented policies and procedures.

HBL provides strategic guidance for effective risk management and ensures that a robust risk management framework is in place. It is supported by Board Risk Management Committee and Board Audit Committee which is responsible for monitoring compliance with the Bank's risk management policies and procedures, and for reviewing the adequacy of the risk management framework in relation to the risks faced by the Bank.

The Bank's risk management policies are established to identify and analyse the risks faced by the Bank, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Bank, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

## (a) Credit risk

Credit risk is the risk of financial loss to the Bank if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Bank's loans and advances to customers, balances with other banks and investment in debt securities. For risk management reporting purposes, the Bank considers and consolidates all elements of credit risk exposure (such as individual obligor default risk, country, and sector risk).

COVID-19 has impacted the global economy and similarly Mauritius and its economy has not been spared by the effects of the pandemic. The majority sectors including Construction, Transport, Tourism and Traders have been adversely impacted.

In addition to above the Bank continues to facilitate the support measures announced by the Bank of Mauritius including moratoriums for Economic Operators, Small and Medium Enterprises and Households whereby each request is given careful considerations proper due diligence including the fulfilment of criteria specified by the Central Bank, customer history, the impact of the pandemic on the customer business and outlook of the sector.

The Bank manages limits and controls (detailed in Management discussion) in concentrations of credit risk wherever they are identified, to individual counterparties and groups, and to industries and countries. The credit risk is primarily managed by placing limits on the amount of risk accepted in relation to one borrower or groups of borrowers and to geographical and industry segments. Such risks are monitored on a revolving basis and subject to an annual or more frequent review.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (continued)**

(a) Credit risk (continued)

#### (i) Management of credit risk

#### General process for management of credit risk

Exposure to credit risk is also managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and principal repayment obligations and by changing the lending limits where appropriate.

Some other specific control and mitigation measures are outlined below formulating credit policies in consultation with the Head Office, covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements.

- Establishing the authorization structure for the approval and renewal of credit facilities.
- Reviewing and assessing credit risk in excess of designated limits, prior to facilities being committed to customers by the business unit concerned. Renewals and reviews of facilities are subject to the same review process.
- Limiting concentrations of exposure to counterparties, geographies, and industries (for loans and advances), and by issuer, credit rating band, market liquidity and country (for investment securities).
- Developing and maintaining the Bank's risk gradings in order to categorise exposures according to the degree of risk of financial loss faced and to focus management on the attendant risks. The risk grading system is used in determining where impairment provisions may be required against specific credit exposures. The current risk grading framework consists of different grades reflecting varying degrees of risk of default and the availability of collateral or other credit risk mitigation. Risk grades are subject to regular reviews.
- Reviewing compliance of business units with agreed exposure limits, including those for selected industries, country risk and product types.

Regular audits of the credit processes are undertaken by Internal Audit.

For rating assignment at individually significant customer level, businesses adopt an Internal Credit Ratings-Based ('IRB') approach and maintain risk rating methodologies incorporating both the probability of default ('PD') and the attribution of the exposure at default ('EAD') and the loss given default ('LGD') values at facility level.

PD reflects the likelihood of obligor default within the next 12 months and is assigned to all corporate and other judgmentally assessed obligors, is reviewed at least annually.

LGD, is an estimate of the severity of the loss that the Bank is likely to incur in the event that the borrower defaults, expressed as a percentage of EAD and applied as a rating at facility level. The use of EAD and LGD ensures that the Bank complies with Group IFRS 9 and local regulatory parameters to evaluate the severity of loss associated with judgmentally assessed credit exposures.

The Bank assesses the credit quality of all financial instruments that are subject to credit risk. The credit quality of financial instruments is a point in time assessment of the probability of default of financial instruments, whereas IFRS 9 stages 1 and 2 are determined based on relative deterioration of credit quality since initial recognition. Accordingly, for non-credit impaired financial instruments, there is no direct relationship between the credit quality assessment and IFRS 9 stages

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## **Risk management framework (continued)**

(a) Credit risk (continued)

## (i) Management of credit risk (continued)

# General process for management of credit risk (continued)

1 and 2, though typically the lower credit quality bands exhibit a higher proportion in stage 2. The credit quality classifications for lending are unchanged and are based on internal credit risk ratings.

The Bank used the following indicators to identify any significant increase in credit risks ("SICR"). The criteria below is applied at a counterparty level. The occurrence of any one of the indicators is considered as an indicator of significant increase in credit risk and consequently the related balances are classified as Stage 2 and attracts a lifetime ECL.

# Non-Retail Portfolio

- Risk Ratings: Internal ratings with Obligor Risk Ratings (ORRs) 7 to 9/9A or customers with external ratings CCC to C will be categorised in Stage 2 at inception.
- Transition in Risk Ratings: Customers are moved to Stage 2 if they have been downgraded at the end of the reporting period by:
  - 3 or more grades: for customers which have ORR 1 or 2 (or external ratings of AAA to AA) at inception.
  - 2 or more grades: for customers which have ORR 3 to 5 (or external ratings of A to BB) at inception.
  - 1 or more grades: for customers which have ORR 6 (or external ratings of B and below) at inception.
  - 2 or more grades: for sovereign exposure in foreign currency if such downgrade results in the exposure falling below investment grade.
- Delinquency Status: Customers are considered as indicating a significant increase in credit risk("SICR") and are moved to Stage 2 if any of the following conditions are met:
  - Outstanding exposure (or related interest) is 30 days past due ("DPD") at the end of the reporting period irrespective of the rating; or
  - ORR is 4 to 6 (or external rating of BBB to B) or below AND DPD>=30 at least 3 times over the last 12 months, even if DPD< 30 as at the reporting date; or
  - ORR is 4 to 6 (or external rating of BBB to B) or below AND DPD>=60 at least 1 time over last 12 months, even if DPD< 30 as at the reporting date.
- Watch list: Counterparties with facilities that are classified as watch list are considered as SICR and moved to Stage 2.
- Restructured status: Customers are considered as Stage 2 if:
  - They have been restructured in the past due to credit risk related factors and have not been regularized.
  - They were NPL in the past and are now regular but still within the cooling off period of 5 years for retail loans and 7 years for corporate loans.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## Risk management framework (continued)

(a) Credit risk (continued)

# (i) Management of credit risk (continued)

# General process for management of credit risk (continued)

## Retail Portfolio

Delinquency Status: The customers are considered as SICR and are moved to Stage 2 if any of the following conditions are met:

- Days past due>30 at reporting date; or
- Days past due  $\geq=30$  at least 3 times over last 12 months, even if DPD $\leq=30$  at reporting date
- Days past due>=60 at least 1 time over last 12 months, even if DPD<=30 at reporting date
- Restructured status: Customer are considered as Stage 2 if:
- They have been restructured in the past due to credit risk related factors and have not been regularised;
- They were in NPL in the past and are now regular but still within the cooling off period.

Any restructured exposure, which is uncollateralized and requires a bullet repayment 3 years or more are, at a minimum, be classified as Stage 2.

Watch list: Counterparties with facilities that are classified as watch list are considered as SICR and moved to Stage 2.

Note that the Bank does not maintain credit scoring for its retail exposures and hence the rating/scoring criteria to identify SICR is not applicable.

In addition to the above criteria listed for retail and non-retail exposure, the Bank also considers the following factors in assessing whether there has been any SICR of the counterparty:

- Macroeconomic impact on commercial property occupancy and prices;
- Interest rates;
- Classification of the exposure by any other bank or financial institution or the local credit bureau;
- Deterioration of relevant credit risk drivers for an individual obligor (or pool of obligors);
- Unavailable/inadequate financial information/financial statements in periods subsequent to account opening;
- A qualified audit report by external auditors;
- Significant contingent liabilities;
- Pending litigation resulting in a detrimental impact;
- Loss of key staff from the organization;
- Increase in operational risk and higher occurrence of fraudulent activities;
- Continued delay and non-cooperation by the borrower in providing key relevant documentati

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

# Risk management framework (continued)

- (a) Credit risk (continued)
- (i) Management of credit risk (continued)

# General process for management of credit risk (continued)

## Level of Assessment: Counterparty Level vs Facility Level

## Non-Retail Portfolio

The primary assessment for the Bank to evaluate and monitor credit risk of counterparties is credit ratings. The Bank's current internal credit rating model for non-retail exposures is at a counterparty level rather than a facility level. Furthermore, the decision to grant additional facilities or retract the limit is also carried out at a counterparty level rather than at a facility level by management. Management therefore believes that evaluating significant increase in credit risk at a facility level will result in undue cost and effort.

Accordingly, management believes that evaluating significant increase in credit risk on a customer/counterparty level is appropriate and is not expected to give a significant different outcome had the evaluation been done on a facility level.

## <u>Retail</u>

The Bank does not have any significant retail facilities and only has limited retail customers. Accordingly, retail SICR has also been assessed at a counterparty level.

## (ii) Expected Credit Loss Measurement

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the Bank.
- If a SICR since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit-impaired. Please refer to note 3(a)(i) for a description of how the Bank determines when a significant increase in credit risk has occurred.
- If the financial instrument is credit-impaired, the financial instrument is then moved to 'Stage 3'.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime ECL that result from default events possible within the next 12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis.
- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forward-looking information.
- Purchased or originated credit-impaired financial assets are those financial assets that are credit-impaired on initial recognition. The ECL on these exposures are always measured on a lifetime basis (Stage 3).

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## **Risk management framework (continued)**

# (a) Credit risk (continued)

# (ii) Expected Credit Loss Measurement (continued)

The following diagram summarises the impairment requirements under IFRS 9 (other tha purchased or originated credit-impaired financial assets):

# Change in credit quality since initial recognition

Stage 1	Stage 2	Stage 3
(Initial recognition)	(Significant increase in credit risk since initial recognition)	(Credit-impaired assets)
12-month expected credit losses	Lifetime expected credit losses	Lifetime expected credit losses

The key judgements and assumptions adopted by the Bank in addressing the requirements of the standard are discussed on the next page:

# Significant increase in credit risk (SICR)

The Bank considers a financial instrument to have experienced a significant increase in credit risk when one or more of the following quantitative or qualitative criteria have been met:

# Quantitative criteria

The remaining lifetime PD at the end of the reporting period has increased, compared to the residual lifetime PD expected at the end of the reporting period when the exposure was first recognised, so that it exceeds the relevant threshold per the table below:

# Retail:

The Bank does not have a significant retail portfolio, and only has a limited number of retail products and customers. Therefore, SICR for the retail portfolio is assessed at a counterparty level as it would not give a significantly different outcome had the evaluation been done at a facility level.

# Definition of default and credit-impaired assets

IFRS 9 requires an assessment of the extent of increase in credit risk of a financial instrument since initial recognition. This assessment is performed by considering the change in the risk of default occurring over the remaining life of the financial instrument. As a result, the definition of default is important.

IFRS 9 does not specifically define default, but requires it to be applied on a consistent basis with internal credit risk management practice for the relevant instruments and consider qualitative

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## **Risk management framework (continued)**

## (a) Credit risk (continued)

## (ii) Expected Credit Loss Measurement (continued)

# Retail (continued)

# Definition of default and credit-impaired assets (continued)

factors where appropriate. In addition, IFRS 9 also introduces a rebuttable presumption that default does not occur later than when a financial asset is 90 days past due unless there is reasonable and supportable information to demonstrate that a more lagging criterion is more appropriate.

In addition, default is defined under Basel for regulatory reporting purposes. The Basel regulation provides a clear definition by referring to the number of days past due and criteria for unlikeliness to pay. The criteria for unlikeliness to pay are similar to the definition of credit impaired under IFRS 9 and in general, default for regulatory reporting purposes does not occur later than when a financial asset is 90 days past due as well.

In view of the above, the Bank has decided to align the IFRS 9 definition of default and Basel definition of 'default' whenever possible. The Bank has decided not to rebut the presumption introduced by IFRS 9, that is, default does not occur later than when a financial asset is 90 days past due. The use of the same default definition ensures that a single and consistent view of credit risk is applied for internal risk management, regulatory capital, and impairment calculations. In addition, since the criteria for credit-impaired under IFRS 9 can be interpreted consistently with the accounting default definition, all accounting defaults are considered to be credit-impaired, and all credit-impaired assets are considered to be defaulted for accounting purposes.

## Backward Transition from Stage 2 to Stage 1

## *Non-retail facilities:*

A financial asset which was classified in Stage 2 in the most recent ECL assessment will move back to Stage 1 if the following criteria is met and it does not meet any of the other SICR indicators mentioned above at the end of the reporting period:

Reason for classification in Stage 2	Move to Stage 1 when*:
	Risk rating recovers to 6 or better and it does not meet
Risk rating *	delinquency or industry criteria
	The rating transition criteria is no longer relevant,
Transition in risk rating*	and the counter party has been upgraded
	Counterparty has not been DPD>30 even once in the
Delinquency *	last 12 months
	Original reasons for classification as watch list are no
Watch list*	longer relevant
	The counterparty has been regular after being
Restructured*	restructured

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (continued)**

### (a) Credit risk (continued)

#### (iii) Expected credit loss measurement (continued)

### Backward Transition from Stage 2 to Stage 1 (continued)

#### Non-retail facilities (continued)

\*A minimum cooling period of 12 months is required before any financial asset is moved back to Stage 1.

#### Retail facilities:

The customer moves back from Stage 2 to Stage 1 if, as at the reporting date, it does not meet any of the SICR indicators and has been regular for a period of 12 months.

#### Backward Transition from Stage 3 to Stage 2

As a general rule, the underlying facility must have become regular, should be DPD<30 as of the reporting date and shall no longer meet the definition of credit impaired or being in default before it can be reclassified back from Stage 3.

Any upgrading of a non-performing exposure (Stage 3) to a performing status (Stage 2) must be subject to a cooling off period of 12 months from the date of becoming regular in repayment. If the facility has been regular during the cooling off period, it will first move back to Stage 2 after which the criteria for moving from Stage 2 to Stage 1 will apply as stated in Section 3(a)(ii) Backward Transition from Stage 2 to Stage 1.

In case of facilities which are restructured, a Stage 3 exposure will be moved back to Stage 2 only if the counterparty has been regular in the past 3 instalments (for repayments which are on a quarterly or more frequent basis) or for 12 months (in cases where instalments are on a longer frequency than quarterly) after the restructuring.

## Collaterals

Although collateral can be an important mitigant of credit risk, it is the Bank's general practice to lend on the basis of the customer's ability to meet their obligations out of their cash flow resources rather than rely on the value of security offered. Depending on the customer's standing and the type of product, facilities may be provided without collateral. For other lending, a charge over collateral is obtained and considered in determining the credit decision and pricing. In the event of default, the Bank may use the collateral as a source of repayment. The Bank holds collateral against loans and advances to customers in the form of mortgage on property, cash collaterals and securities under lien and charge on vehicles.

Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are updated in line with the Bank's credit policy. Collateral generally is not held over loans and advances to banks and investment securities, and no such collateral was held at 31 December 2023.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (a) Credit risk (continued)

#### (ii) Expected credit loss measurement (continued)

#### Collaterals (continued)

Analysis of collateral by type is presented in the following table:

	2023	2022	2021
	Rs'000	Rs'000	Rs'000
Cash Margins and liens	10,704	12,840	14,365
Mortgage	102,333	92,807	93,840
Lien on Vehicles	-	129	839

The table below sets out the carrying amount and the value of identifiable collateral held against loans and advances measured at amortised cost. For each loan, the value of disclosed collateral is capped at the nominal amount of the loan that it is held against.

	20	23	20	22	2021		
	<b>Rs'000</b>	<b>Rs'000</b>	Rs'000	Rs'000	Rs'000	Rs'000	
	Carrying	Collateral	Carrying	Collateral	Carrying	Collateral	
	amount		amount		amount		
Stage 1&2	101,905	59,336	162,094	71,749	101,712	79,217	
Stage 3	6,331	53,737	7,293	34.027	2,365	29,827	

#### Measuring ECL – Explanation of inputs, assumptions, and estimation techniques

In general, the Bank calculates ECL using three main components, a PD, a loss given default ('LGD'), and the exposure at default ('EAD'). The 12-month ECL is calculated by multiplying the 12-month PD, LGD, and EAD. Lifetime ECL is calculated on a similar basis for the lifetime. The 12-month and lifetime PDs represent the probability of default occurring over the next 12 months and the remaining maturity of the instrument, respectively.

The measurement of ECL needs to consider forecast of future economic conditions. This is incorporated into the measurement of ECL in more than one way. In theory, forecast economic conditions could be expanded into full credit risk variables. These variables are incorporated into the risk parameters (PDs, LGDs and EADs) used to determine IFRS 9 stage allocation and ECL measurement. This is possible if the risk parameters are calculated using an economic response model. The projection of future economic conditions relies on point intime statistical models supplemented by judgement or based entirely on judgement where there is insufficient data and correlations to develop statistically based models. Where PDs are adjusted on a systemised basis, stage allocation is determined using PDs which are calculated on a probability-weighted basis. The ECL is then measured on a probability weighted basis based on this stage allocation. In practice, methods that put less pressure on calculations performed during the reporting periods may be used, for example, the use of scalars provided that these methods meet the measurement objective.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (continued)**

#### (a) Credit risk (continued)

#### (ii) Expected credit loss measurement (continued)

Measuring ECL – Explanation of inputs, assumptions, and estimation techniques (continued)

Stage 1 and 2

IFRS 9 credit risk models (IFRS 9 models) produce a number of risk component estimates that are used to measure ECL allowances and provisions for Stage 1 and 2 instruments. These models are developed, implemented and maintained in line with approved global model standards. Stage 1 and 2 ECL allowances and provisions are measured on either up to 12 months or lifetime ECL basis (depending on stage allocation) in a way that is unbiased and probability-weighted and incorporates forecasts of future economic conditions.

#### Stage 3

The ECL allowance assessment for financial instruments graded under Stage 3 is determined on a lifetime ECL basis.

Furthermore, expected credit losses of any financial instrument should also be measured in a way that reflects:

- a) an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- b) the time value of money; and
- c) reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

Period over which ECL is measured

Expected credit loss is measured from the initial recognition of the financial asset. The maximum period considered when measuring ECL (be it 12-month or lifetime ECL) is the maximum contractual period over which the Bank is exposed to credit risk. For wholesale overdrafts, credit risk management actions are taken no less frequently than on an annual basis and therefore this period is to the expected date of the next substantive credit review. The date of the substantive credit review also represents the initial recognition of the new facility. However, where the financial instrument includes both a drawn and undrawn commitment and the contractual ability to demand repayment and cancel the undrawn commitment does not serve to limit the Bank's exposure to credit risk to the contractual notice period, the contractual period does not determine the maximum period considered. Instead, ECL is measured over the period the Bank remains exposed to credit risk that is not mitigated by credit risk management actions.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### **Risk management framework (continued)**

## (a) Credit risk (continued)

#### (i) Expected credit loss measurement (continued)

Summary of credit risk

#### Expected credit loss measurement December 31, 2023

The disclosure below presents the gross carrying/nominal amount of financial instruments to which the impairment requirements in IFRS 9 are applied and associated allowance for ECL.

	Gross carrying/ nominal amount Rs'000	Allowance for ECL Rs'000
Loans and advances to customers	108,236	(4,996)
Other financial instruments	1,179,997	-
- Cash and cash equivalents	257,959	-
- Investment securities	922,038	-
Total gross carrying amount on balance sheet	1,288,233	(4,996)
Financial guarantee and similar contracts	3,148	-
Total nominal amount off-balance sheet		
At Dec 31, 2023	3,148	-

#### Expected credit loss measurement December 31, 2022

	Gross carrying/	Allowance for
	nominal amount Rs'000	ECL Rs'000
T 1.1 , ,		
Loans and advances to customers	169,387	(4,124)
Other financial instruments	1,231,159	-
- *Cash and cash equivalents	376,387	-
- Investment securities	854,772	-
Total gross carrying amount on balance sheet	1,400,546	(4,124)
Financial guarantee and similar contracts	3,208	(6)
Total nominal amount off-balance sheet		
At Dec 31, 2022	3,208	(6)

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under cash and cash equivalents in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

### **Risk management framework (continued)**

# (a) Credit risk (continued)

### (ii) Expected credit loss measurement (continued)

# Summary of credit risk (continued)

### Expected credit loss measurement December 31, 2021

	Gross carrying/ nominal amount	Allowance for ECL
	Rs'000	Rs'000
Loans and advances to customers	104,077	(3,427)
Other financial instruments	1,386,540	-
- *Cash and cash equivalents	396,587	-
- Investment securities	989,953	-
Total gross carrying amount on balance sheet	1,490,617	(3,427)
Financial guarantee and similar contracts	13,659	(6)
Total nominal amount off-balance sheet		
At Dec 31, 2021	13,659	(6)

\* The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under cash and cash equivalents in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

# (a) Credit risk (continued)

# (ii) Expected credit loss measurement (continued)

Summary of credit risk by stage distribution and ECL coverage - December 31, 2023

	Gross	carrying/n	ominal amo	unt		Allo	wance for EC	ĽL		ECL coverage %		
	Stage 1	Stage 2	Stage 3		Stage 1	Stage 2	Stage 3					
	12-month	Lifetime	Lifetime		12-month	Lifetime	Lifetime					
	ECL	ECL	ECL	Total	ECL	ECL	ECL	Total	Stage 1	Stage 2	Stage 3	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	%	%	%	%
				100 00 /		(1.000)	(2.100)	(1.00.0)				
Loans and advances to customers	78,823	23,083	6,330	108,236	(768)	(1,030)	(3,198)	(4,996)	(0.97%)	(4.46%)	(50.52%)	(4.62%)
Other financial instruments	1,179,997	-	-	1,179,997	-	-	-	-	-	-	-	-
Cash and cash equivalents	257,959	-	-	257,959	-	-	-	-	-	-	-	-
<ul> <li>Investment securities</li> </ul>	922,038	-	-	922,038	-	-	-	-	-	-	-	-
Financial guarantee and similar												
contracts	1,148	2,000	-	3,148	-	-	-	-	(0.52%)	-	-	(0.19%)
- Corporate and commercial	1,128	2,000	-	3,128	-	-	-	-	-	-	-	-
- Financial	20	-	-	20	-	-	-	-	(30.00%)	-	-	(30.00%)
At Dec 31, 2023	1,259,968	25,083	6,330	1,291,381	(768)	(1,030)	(3,198)	(4,996)	(0.06%)	(4.11%)	(50,52%)	(0.39%)

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (a) Credit risk (continued)

#### (ii) Expected credit loss measurement (continued)

#### Summary of credit risk by stage distribution and ECL coverage - December 31, 2022

	Gross	carrying/n	ominal amo	ount		Allo	wance for EC	ĽL		E	CL coverage	/0
	Stage 1	Stage 2	Stage 3		Stage 1	Stage 2	Stage 3					
	12-month	Lifetime	Lifetime		12-month	Lifetime	Lifetime					
	ECL	ECL	ECL	Total	ECL	ECL	ECL	Total	Stage 1	Stage 2	Stage 3	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	%	%	%	%
Loans and advances to customers	135,825	26,269	7,293	169,387	(379)	(954)	(2,791)	(4,124)	(0.28%)	(3.63%)	(38.27%)	(2.43%)
Other financial instruments	1,231,159	-	-	1,231,159	-	-	-	-	-	-	-	_
Cash and cash equivalents	*376,387	-	-	*376,387	-	-	-	-	-	-	-	-
<ul> <li>Investment securities</li> </ul>	854,772	-	-	854,772	-	-	-	-	-	-	-	-
Financial guarantee and similar												
contracts	1,208	2,000	-	3,208	(6)	-	-	(6)	(0.51%)	-	-	(0.19%)
- Corporate and commercial	1,188	2,000	-	3,188	-	-	-	-	-	-	-	-
- Financial	20	-	-	20	(6)	-	-	(6)	(31.04%)	-	-	(31.04%)
At Dec 31, 2022	1,368,192	28,269	7,293	1,403,754	(385)	(954)	(2,791)	(4,130)	(0.03%)	(3.37%)	(38.27%)	(0.31%)

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

# (a) Credit risk (continued)

#### (ii) Expected credit loss measurement (continued)

Summary of credit risk by stage distribution and ECL coverage - December 31, 2021

	Gros	s carrying/1	nominal amo	ount		Allov	wance for EC	L		E	CL coverage	%
	Stage 1	Stage 2	Stage 3		Stage 1	Stage 2	Stage 3					
	12-month	Lifetime	Lifetime		12-month	Lifetime	Lifetime					
	ECL	ECL	ECL	Total	ECL	ECL	ECL	Total	Stage 1	Stage 2	Stage 3	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	%	%	%	%
Loans and advances to customers	77,856	23,856	2,365	104,077	(438)	(895)	(2,094)	(3,427)	(0.56%)	(3.75%)	(88.54%)	(3.29%)
Other financial instruments	1,386,540	-	-	1,386,540	-	-	-	-	-	-	-	
Cash and cash equivalents	*396,587	-	-	*396,587	-	-	-	-	-	-	-	-
<ul> <li>Investment securities</li> </ul>	989,953	-	-	989,953	-	-	-	-	-	-	-	-
Financial guarantee and similar												
contracts	11,599	2,060	-	13,659	(6)	-	-	(6)	(0.05%)	-	-	(0.04%)
- Corporate and commercial	1,268	2,060	-	3,328	-	-	-	-	-	-	-	-
- Financial	10,331	-	-	10,331	(6)	-	-	(6)	(0.06%)	-	-	(0.06%)
At Dec 31, 2021	1,475,995	25,916	2,365	1,504,276	(444)	(895)	(2,094)	(3,433)	(0.03%)	(3.45%)	(88.54%)	(0.24%)

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (a) Credit risk (continued)

#### (ii) Expected credit loss measurement (continued)

Unless identified at an earlier stage, all financial assets are deemed to have suffered a significant increase in credit risk when they are 30 days past due ('DPD') and are transferred from stage 1 to stage 2. The disclosure on the next page presents the ageing of stage 2 loans and advances to customers by those less than 30 and greater than 30 days past due and therefore presents those amounts classified as stage 2 due to ageing (30 days past due) and those identified at an earlier stage (less than 30 days past due).

#### Stage 2 days past due analysis for loans and advances to customers at December 31, 2023

-	G	ross carrying ar	nount		Allowance for I	ECL	ECL coverage %			
_		Of which: 1	Of which: 30		Of which: 1	Of which: 30		Of which:	Of which:	
	Stage 2	to 29 DPD	and $>$ DPD	Stage 2	to 29 DPD	and $>$ DPD		1 to 29	30 and >	
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Stage 2 %	DPD %	DPD %	
Loans and advances to customers	23,083	1,195	6,034	(1,030)	(38)	(192)	(4.46%)	(3.18%)	(3.18%)	

# Stage 2 days past due analysis for loans and advances to customers at December 31, 2022

-	G	ross carrying ar	nount		Allowance for I	ECL	ECL coverage %			
-		Of which: 1 Of which: 30			Of which: 1	Of which: 30		Of which:	Of which:	
	Stage 2	to 29 DPD	and $>$ DPD	Stage 2	to 29 DPD	and $>$ DPD		1 to 29	30 and >	
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Stage 2 %	DPD %	DPD %	
Loans and advances to customers	26,269	26,269	-	(954)	(954)	-	(3.63%)	(3.63%)	-	

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

# (a) Credit risk (continued)

# (ii) Expected credit loss measurement (continued)

Stage 2 days past due analysis for loans and advances to customers at December 31, 2021

-	Gross carrying amount			Allowance for ECL			ECL coverage %		
		Of which: 1	Of which: 30		Of which: 1	Of which: 30		Of which:	Of which:
	Stage 2	to 29 DPD	and $>$ DPD	Stage 2	to 29 DPD	and $>$ DPD		1 to 29	30 and >
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Stage 2 %	DPD %	DPD %
Loans and advances to customers	23,856	19,101	4,755	(895)	(479)	(416)	(3.75%)	(2.51%)	(8.75%)

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

(a) Credit risk (continued)

### (iii) Maximum exposure

The following table contains an analysis of the credit risk exposure of financial instruments for which an ECL allowance is recognised. The gross carrying amount of financial assets below also represents the Bank's maximum exposure to credit risk on these assets:

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	Total
	<b>Rs'000</b>	<b>Rs'000</b>	<b>Rs'000</b>	<b>Rs'000</b>
Loans and advances to				
customers	78,823	23,083	6,330	108,236
Gross carrying amount	78,823	23,083	6,330	108,236
Loss allowance	(768)	(1,030)	(3,198)	(4,996)
Carrying amount	78,055	22,053	3,132	103,240

• Loans and advances to customers as at December 31, 2023

## • Off-balance sheet exposures as at December 31, 2023

	Stage 1	Stage 2	Stage 3	
Credit grade	12-month	Lifetime	Lifetime	Total
	<b>Rs'000</b>	<b>Rs'000</b>	<b>Rs'000</b>	<b>Rs'000</b>
Guarantees	1,148	2,000	-	3,148
Gross carrying amount	1,148	2,000	-	3,148
Loss allowance	-	-	-	-
Carrying amount	1,148	2,000	-	3,148

• Loans and advances to customers as at December 31, 2022

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Loans and advances to				
customers	135,825	26,269	7,293	169,387
Gross carrying amount	135,825	26,269	7,293	169,387
Loss allowance	(379)	(954)	(2,791)	(4,124)
Carrying amount	135,446	25,315	4,502	165,263

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

(a) Credit risk (continued)

# (iii) Maximum exposure (continued)

• Off-balance sheet exposures as at December 31, 2022

	Stage 1	Stage 2	Stage 3	
Credit grade	12-month	Lifetime	Lifetime	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Guarantees	1,208	2,000	-	3,208
Gross carrying amount	1,208	2,000	-	3,208
Loss allowance	(6)	-	-	(6)
Carrying amount	1,202	2,000	-	3,202

• Loans and advances to customers as at December 31, 2021

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Loans and advances to				
customers	77,856	23,856	2,365	104,077
Gross carrying amount	77,856	23,856	2,365	104,077
Loss allowance	(438)	(895)	(2,094)	(3,427)
Carrying amount	77,418	22,961	271	100,650

• Off-balance sheet exposures as at December 31, 2021

· · · · ·	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	Total
	Rs'000	Rs'000	Rs'000	Rs'000
Guarantees	11,599	2,060	-	13,659
Gross carrying amount	11,599	2,060	-	13,659
Loss allowance	(6)	-	-	(6)
Carrying amount	11,593	2,060	-	13,653

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (a) Credit risk (continued)

### (iv) Measurement uncertainty and sensitivity analysis of ECL estimates

The recognition and measurement of ECL is highly complex and involves the use of significant judgement and estimation. This includes the formulation and incorporation of multiple forward-looking economic conditions into the ECL estimates to meet the measurement objective of IFRS 9.

#### Methodology for developing forward-looking economic scenarios

The Bank has adopted the use of three economic scenarios, which are representative of its view of forecast economic conditions, sufficient to calculate unbiased ECL. They represent a 'most likely outcome', (the Base scenario) and two, less likely, 'Outer' scenarios on either side of the Base Scenario, referred to as a 'Positive' and a 'Negative' scenario respectively. Each outer scenario is consistent with a probability of 10%, while the Base scenario is assigned the remaining 80%. This weighting scheme is deemed as appropriate for the computation of unbiased ECL in most economic environments. Setting key scenario assumptions using the average of forecasts from external economists helps to ensure that the IFRS 9 scenarios are unbiased and maximise the use of independent information.

For the Base scenario, key assumptions such as GDP growth, inflation, unemployment and policy rates are set using either the average of external forecasts (commonly referred to as consensus forecasts) for most economies or market prices.

The Positive and Negative scenarios are designed to be cyclical in that GDP growth, inflation and unemployment usually revert back to the Base scenario after the first three years for major economies. The Bank determines the maximum divergence of GDP growth from the Base scenario using the 10<sup>th</sup> and the 90<sup>th</sup> percentile of the entire distribution of forecast outcomes for major economies. Using externally available forecast distributions ensures independence in scenario construction. While key economic variables are set with reference to external distributional forecasts, the Bank also aligns the overall narrative of the scenarios to the macroeconomic risks.

#### (v) Loss allowance

The loss allowance recognized in the period is impacted by a variety of factors, as described below:

- Transfers between Stage 1 and Stages 2 or 3 due to financial instruments experiencing significant increases (or decreases) of credit risk or becoming credit-impaired in the period, and the consequent "step up" (or "step down") between 12-month and lifetime ECL;
- Additional allowances for new financial instruments recognised during the period, as well as releases for financial instruments derecognised in the period;
- Impact on the measurement of ECL due to changes in PDs, EADs and LGDs in the period, arising from regular refreshing of inputs to models;
- Impacts on the measurement of ECL due to changes made to models and assumptions;
- Discount unwind within ECL due to the passage of time, as ECL is measured on a present value basis;

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (a) Credit risk (continued)

## (v) Loss allowance (continued)

- Foreign exchange retranslations for assets denominated in foreign currencies and other movements; and
- Financial assets derecognized during the period and write-offs of allowances related to assets that were written off during the period.

The following tables explain the changes in the loss allowance between the beginning and the end of the annual period due to these factors:

	Stage 1	Stage 2	Stage 3	
	12-month ECL	Lifetime ECL	Lifetime ECL	Total
	Rs'000	<b>Rs'000</b>	<b>Rs'000</b>	<b>Rs'000</b>
As at January 1, 2023	379	954	2,791	4,124
Movements				
Transfer from stage 1 to stage 2	-	-	-	-
Transfer from stage 2 to stage 3	-	(126)	-	(126)
Increase	224	210	1,278	1,712
Release	-	-	(430)	(430)
Loans paid off	(181)	(8)	(672)	(861)
Loan written off	-	-	-	-
New financial assets originated or purchased	346	-	231	577
As at December 31, 2023	768	1,030	3,198	4,996

## • Loans and advances to customers as at December 31, 2023

• Loans and advances to customers as at December 31, 2022

	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime	Total
	ECL	ECL	ECL	
	Rs'000	Rs'000	Rs'000	Rs'000
As at January 1, 2022	438	895	2,094	3,427
Movements				
Transfer from stage 1 to stage 2	(98)	98	-	-
Transfer from stage 2 to stage 3	-	(491)	491	-
Increase	65	450	210	725
Release	-	-	(4)	(4)
Loans paid off	(93)	(2)	-	(95)
Loan written off	-	-	-	-
New financial assets originated or	67	4	-	71
purchased				
As at December 31, 2022	379	954	2,791	4,124

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

(a) Credit risk (continued)

#### (v) Loss allowance (continued)

<ul> <li>Loans and advances to customers</li> </ul>	as at Decembe	r 31, 2021	-	-
	Stage 1	Stage 2	Stage 3	
	12-month		Lifetime	
	ECL	Lifetime ECL	ECL	Total
	Rs'000	Rs'000	Rs'000	Rs'000
As at January 1, 2021	471	472	5,326	6,269
Movements				
Transfer from stage 2 to stage 1	27	(27)	-	-
Increase	-	431	1,170	1,601
Release	(57)	-	(334)	(391)
Loans paid off	(22)	(24)	-	(46)
Loan written off	-	-	(4,068)	(4,068)
New financial assets originated or				
purchased	19	43	-	62
As at December 31, 2021	438	895	2,094	3,427

Loans and advances to customers as at December 31, 2021

#### (b) Market risk

The Bank takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks arise from open positions in interest rate and currency, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, credit spreads, and foreign exchange rates.

The objective of market risk measurement is to manage and control market risk exposures within acceptable limits while optimising the return on risk. The principal measurement technique used to measure and control market risk is the stress tests as outlined below.

#### Currency risk

Foreign exchange risks are controlled and monitored through the limits approved by Asset and Liability Committee (ALCO) The Bank is exposed to currency risk through operations in foreign currencies. The Bank's main foreign currencies operations are in Pound Sterling and Euro. As the currency in which the Bank presents its financial statements is the Mauritian Rupee, the Bank's financial statements are affected by movements in the exchange rates between these currencies and the Mauritian Rupee. The Bank's transactional exposures give rise to foreign currency gains and losses that are recognised in the profit or loss, as part of net trading income.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (b) Market Risk (continued)

Currency risk (continued)

#### Concentration of assets and liabilities

	USD Rs'000	EURO Rs'000	GBP Rs'000	MUR Rs'000	OTHERS Rs'000	TOTAL Rs'000
At December 31, 2023	13 000	13 000	<b>K</b> 3 000	13 000	<b>K</b> 3 000	13 000
ASSETS						
Cash and cash equivalents	643	91,010	2,626	162,380	1,300	257,959
Loans and advances to customers	-	-	-	108,236	-	108,236
Investment securities	-	-	-	922,038	-	922,038
Other assets	-	-	-	10,048	-	10,048
	643	91,010	2,626	1,202,702	1,300	1,298,281
Allowance for credit impairment						(4,996)
Total assets						1,293,285
					-	
LIABILITIES						
Deposits	603	89,189	2,478	965,530	_	1,057,800
Other liabilities	-	837	2,470	52,901	_	53743
Total liabilities	603	90,026	2,483	1,018,431	-	1,111,543
Net on balance sheet position	40	984	143	184,271	1,300	186,738
Less allowance for credit impairment				,	,	(4,996)
r					-	181,742
					=	- /
			CDD			TOTAL
	USD	EURO	GBP	MUR	OTHERS	TOTAL
At D 1	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
At December 31, 2022 ASSETS						
Cash and cash equivalents	777	164,216	2,760	*206,889	1,745	376,387
Loans and advances to customers	-		2,700	169,387	-	169,387
Investment securities	-	-	-	854,772	-	854,772
Other assets	-	-	119	*9,810	-	9,929
-	777	164,216	2,879	1,240,858	1,745	1,410,475
Allowance for credit impairment						(4,124)
Total assets					-	1,406,351
					=	i
LIABILITIES Deposits	737	161,782	2,649	957,650		1,122,818
Other liabilities	-	799	2,049	58,314	-	59,118
Total liabilities	737	162,581	2,654	1,015,964	-	1,181,936
Net on balance sheet position	40	1,635	2,034	224,894	1,745	228,539
-	υT	1,055	223	224,074	1,775	í.
Less allowance for credit impairment					-	(4,124)
					-	224,415

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

**Risk management framework (continued)** 

#### (b) Market Risk (continued)

Currency risk (continued)

## Concentration of assets and liabilities (continued)

	USD Rs'000	EURO Rs'000	GBP Rs'000	MUR Rs'000	OTHERS Rs'000	TOTAL Rs'000
At December 31, 2021						
ASSETS						
Cash and cash equivalents	3,800	191,884	2,810	*196,595	1,498	396,587
Loans and advances to customers	-	-	-	104,077	-	104,077
Investment securities	-	-	-	989,953	-	989,953
Other assets	-	-	127	*8,332	-	8,459
	3,800	191,884	2,937	1,298,957	1,498	1,499,076
Allowance for credit impairment						(3,427)
Total assets						1,495,649
LIABILITIES						
Deposits	747	190,950	2,886	963,718	-	1,158,301
Other liabilities	-	941	6	61,193	-	62,140
Total liabilities	747	191,891	2,892	1,024,911	-	1,220,441
Net on balance sheet position	3,053	(7)	45	274,046	1,498	278,635
Less allowance for credit impairment						(3,427)
-						275,208

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

The tables below indicate the currencies to which the Bank has exposure on assets and liabilities. The analysis calculates the effect of a reasonably possible increase in the currency rate against the MUR, with all other variables held constant (a possible equal decrease in the currency rate against the MUR will have an equal and opposite effect). A negative amount in the table reflects a potential net reduction in profit and loss and equity, while a positive amount reflects a net potential increase in profit and loss and equity.

	2023	2023	2022	2022	2021	2021
6	Change in currency rate in %	Effect on profit and Loss and Equity Rs'000	Change in currency rate in %	Effect on profit and Loss and Equity Rs'000	Change in currency rate in %	Effect on profit and Loss and Equity Rs'000
Currency			-		-	
USD	±8	3.2	$\pm 8$	3.3	$\pm 8$	244.2
EURO	±8	78.7	$\pm 8$	130.7	$\pm 8$	(0.6)
GBP	±8	11.4	$\pm 8$	18	$\pm 8$	3.5

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## **3** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (b) Market risk (continued)

#### Interest rate risk

Interest rate risk is the exposure of the Bank's financial condition to adverse movements in interest rate. Changes in interest rates affect a bank's earnings by changing its Net Interest Income and the level of other interest sensitive income and expenses. It also affects the underlying value of Bank's assets, liabilities, and off-balance sheet items. The ALCO sets limits on the level of mismatch of interest rate re-pricing that may be undertaken, which is monitored monthly by Treasury department

,	Up to 1	1 - 3	3 - 6	6 - 12		Over	Non-interest	
ASSETS	month	months	months	months	1-3 years	3 years	sensitive	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Cash and cash equivalents	142,146	-	-	-	-	-	115,813	257,959
Loans and advances to customers	64,733	13,214	5,832	2,827	4,721	10,579	6,330	108,236
Investment securities	305,654	615,884	-	-	-	-	500	922,038
Other assets	-	-	-			-	10,048	10,048
	512,533	629,098	5,832	2,827	4,721	10,579	132,691	1,298,281
Less allowances for credit impairment								(4,996)
Total assets								1,293,285
LIABILITIES								
Deposits from customers	561,571	2.272	3,199	8,558	8,527	2,051	471,622	1,057,800
Lease liability against right of use asset	728	732	1,106	2,240	9,533	14,305	-	28,644
Other liabilities	-	-	-	-	-	-	25,079	25,079
Total liabilities	562,299	3,004	4,305	10,798	18,060	16,356	496,701	1,111,523
Interest sensitivity gap	(49,766)	626,094	1,527	(7,971)	(13,339)	(5,777)	N/a	550,768
Less allowances for credit impairment								(4,996)
1								545,772

-

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## (b) Market risk (continued)

Interest rate risk (continued)

At December 31, 2022								
	Up to 1	1 - 3	3 - 6	6 - 12		Over	Non-interest	
ASSETS	month	months	months	months	1-3 years	3 years	sensitive	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Cash and cash equivalents	153,704	-	-	-	-	-	*222,683	376,387
Loans and advances to customers	813	67,976	65,382	8,638	5,261	14,024	7,293	169,387
Investment securities	-	854,272	-	-	-	-	500	854,772
Other assets	-	-	-	-	-	-	*9,929	9,929
-	154,517	922,248	65,382	8,638	5,261	14,024	240,405	1,410,475
Less allowances for credit impairment								(4,124)
Total assets								1,406,351
LIABILITIES								
Deposits from customers	544,055	9,485	12,101	14,076	851	-	542,250	1,122,818
Lease liability against right of use asset	305	612	924	1,615	6,742	15,492	-	25,690
Other liabilities	-	-	-	-	-	-	33,428	33,428
Total liabilities	544,360	10,097	13,025	15,691	7,593	15,492	575,678	1,181,936
Interest sensitivity gap	(389,843)	912,151	52,357	(7,053)	(2,332)	(1,468)	N/a	563,812
Less allowances for credit impairment	· · · · · ·			<u> </u>		<u>,</u> _		(4,124)
-								559,688

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

# (b) Market risk (continued)

Interest rate risk (continued)

At December 31, 2021								
	Up to 1	1 - 3	3 - 6	6 - 12		Over	Non-interest	
ASSETS	month	months	months	months	1-3 years	3 years	sensitive	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Cash and cash equivalents	133,352	-	-	-	-	-	*263,235	396,587
Loans and advances to customers	22,192	8,388	32,285	7,333	10,224	21,290	2,365	104,077
Investment securities	724,948	219,807	39,886	-	-	-	5,312	989,953
Other assets	-						*8,459	8,459
	880,492	228,195	72,171	7,333	10,224	21,290	279,371	1,499,076
Less allowances for credit impairment								(3,427)
Total assets								1,495,649
LIABILITIES								
Deposits from customers	577,277	8,576	4,847	12,656	14,809	2,025	538,111	1,158,301
Lease liability against right of use asset	295	592	894	1,811	6,771	18,918	-	29,281
Other liabilities							32,859	32,859
	577 570	0.1(0	5 741	14.4(7				
Total liabilities	577,572	9,168	5,741	14,467	21,580	20,943	570,970	1,220,441
Interest sensitivity gap	302,920	219,027	66,430	(7,134)	(11,356)	347	N/a	570,234
Less allowances for credit impairment								(3,427)
								566,807

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (b) Market risk (continued)

Interest rate risk (continued)

Interest rate risk is also assessed by measuring the impact of a reasonably possible change in interest rate movements.

#### Fluctuation in yield/cost by 25 bps

	Interest income Rs'000	Interest expense Rs'000
As at December 31, 2023	2,520	(1,557)
As at December 31, 2022	2,956	(1,561)
As at December 31, 2021	3,335	(1,708)

The interest rate sensitivities set out above are illustrative only and employ simplified scenarios. The sensitivity does not incorporate actions that could be taken by management to mitigate the effect of interest rate movements.

## (c) Liquidity risk

Liquidity risk is the risk that the Bank will encounter difficulty in meeting obligations associated with its financial liabilities.

#### Management of liquidity risk

The Bank's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Bank's reputation.

The daily liquidity position is monitored, and regular liquidity stress testing is conducted under a variety of scenarios covering both normal and more severe market conditions. All liquidity policies and procedures are subject to review and approval by ALCO. Daily reports cover the liquidity position of the Bank. A summary report, including any exceptions and remedial action taken, is submitted regularly to ALCO.

The Bank relies on deposits from customers as its primary sources of funding which generally have shorter maturities and a large proportion of them are repayable on demand.

The short-term nature of these deposits increases the Bank's liquidity risk, and the Bank actively manages this risk through maintaining competitive pricing and constant monitoring of market trends.

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

# (c) Liquidity risk (continued)

Management of liquidity risk (continued)

# Maturities of Assets & Liabilities

# Contractual maturity of financial liabilities on an undiscounted basis

ASSETS       Up to 1 month Rs'000       1 - 3 months Rs'000       3 - 6 months Rs'000       6 - 12 months Rs'000       Over months Rs'000       Non-Maturity Items       Total Rs'000         Cash and cash equivalents Loans and advances to customers       181,998       -       -       -       -       75,961       257,959         Loans and advances to customers       65,516       13,214       5,832       2,827       5,174       15,673       -       108,236         Investment securities       305,654       615,884       -       -       -       -       500       922,038         Other assets       -       -       -       -       -       -       500       922,038         Less allowances for credit impairment Total assets       -       -       -       -       -       10,048       10,048         Less liability against right of use asset       728       732       1,106       2,240       9,533       14,305       -       28,644         Other liabilities       -       -       -       -       -       -       -       28,644         Other liabilities       -       1,042,454       2,953       4,300       10,753       19,256       14,305       17,502       25,079 <th>At December 31, 2023</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>	At December 31, 2023								
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$		Up to 1	1 - 3	3 - 6	6 - 12		Over	Non-Maturity	
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	ASSETS	month	months		months				Total
Loans and advances to customers $65,516$ $13,214$ $5,832$ $2,827$ $5,174$ $15,673$ $ 108,236$ Investment securities $305,654$ $615,884$ $                                                                                                                                                    -$ <		<b>Rs'000</b>	Rs'000	Rs'000	<b>Rs'000</b>	Rs'000	Rs'000	Rs'000	Rs'000
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Cash and cash equivalents	181,998	-	-	-	-	-	75,961	257,959
Other assets $        10,048$ $10,048$ Less allowances for credit impairment553,168629,0985,8322,8275,17415,67386,5091,298,281Less allowances for credit impairment $        -$ Total assets $         -$ Deposits from customers $1,034,149$ $2,221$ $3,194$ $8,513$ $9723$ $   1,057,800$ Lease liability against right of use asset $728$ $732$ $1,106$ $2,240$ $9,533$ $14,305$ $ 28,644$ Other liabilities $7,577$ $     17,502$ $25,079$ Total liabilities $1,042,454$ $2,953$ $4,300$ $10,753$ $19,256$ $14,305$ $17,502$ $1,111,523$ Net liquidity gap $(489,286)$ $626,145$ $1,532$ $(7,926)$ $(14,082)$ $1,368$ $69,007$ $186,758$	Loans and advances to customers	65,516	13,214	5,832	2,827	5,174	15,673	-	108,236
Less allowances for credit impairment $\overline{553,168}$ $\overline{629,098}$ $\overline{5,832}$ $\overline{2,827}$ $\overline{5,174}$ $\overline{15,673}$ $\overline{86,509}$ $\overline{1,298,281}$ Less allowances for credit impairment $\overline{10,034,149}$ $2,221$ $3,194$ $8,513$ $9723$ $  1,057,800$ Lease liability against right of use asset $728$ $732$ $1,106$ $2,240$ $9,533$ $14,305$ $ 28,644$ Other liabilities $7,577$ $    17,502$ $25,079$ Total liabilities $1,042,454$ $2,953$ $4,300$ $10,753$ $19,256$ $14,305$ $17,502$ $1,111,523$ Net liquidity gap $(489,286)$ $626,145$ $1,532$ $(7,926)$ $(14,082)$ $1,368$ $69,007$ $186,758$	Investment securities	305,654	615,884	-	-	-	-	500	922,038
Less allowances for credit impairment $(4,996)$ Total assets $(4,996)$ LIABILITIESDeposits from customers $1,034,149$ $2,221$ $3,194$ $8,513$ $9723$ $  1,057,800$ Lease liability against right of use asset $728$ $732$ $1,106$ $2,240$ $9,533$ $14,305$ $ 28,644$ Other liabilities $7,577$ $7.577$ $   1,042,454$ $2,953$ $4,300$ $10,753$ $19,256$ $14,305$ $17,502$ $25,079$ $1,111,523$ Net liquidity gap $(489,286)$ $626,145$ $1,532$ $(7,926)$ $(14,082)$ $1,368$ $69,007$ $186,758$	Other assets	-	-	-	-	-	-	10,048	10,048
Total assets       1,293,285         LIABILITIES       Deposits from customers       1,034,149       2,221       3,194       8,513       9723       -       -       1,057,800         Lease liability against right of use asset       728       732       1,106       2,240       9,533       14,305       -       28,644         Other liabilities       7,577       -       -       -       17,502       25,079         Total liabilities       1,042,454       2,953       4,300       10,753       19,256       14,305       17,502       1,111,523         Net liquidity gap       (489,286)       626,145       1,532       (7,926)       (14,082)       1,368       69,007       186,758	_	553,168	629,098	5,832	2,827	5,174	15,673	86,509	1,298,281
LIABILITIES         Deposits from customers       1,034,149       2,221       3,194       8,513       9723       -       -       1,057,800         Lease liability against right of use asset       728       732       1,106       2,240       9,533       14,305       -       28,644         Other liabilities       7,577       -       -       -       17,502       25,079         Total liabilities       1,042,454       2,953       4,300       10,753       19,256       14,305       17,502       1,111,523         Net liquidity gap       (489,286)       626,145       1,532       (7,926)       (14,082)       1,368       69,007       186,758	Less allowances for credit impairment								(4,996)
Deposits from customers       1,034,149       2,221       3,194       8,513       9723       -       -       1,057,800         Lease liability against right of use asset       728       732       1,106       2,240       9,533       14,305       -       28,644         Other liabilities       7,577       -       -       -       17,502       25,079         Total liabilities       1,042,454       2,953       4,300       10,753       19,256       14,305       17,502       1,111,523         Net liquidity gap       (489,286)       626,145       1,532       (7,926)       (14,082)       1,368       69,007       186,758	Total assets								1,293,285
Lease liability against right of use asset       728       732       1,106       2,240       9,533       14,305       -       28,644         Other liabilities       7,577       -       -       -       -       17,502       25,079         Total liabilities       1,042,454       2,953       4,300       10,753       19,256       14,305       17,502       1,111,523         Net liquidity gap       (489,286)       626,145       1,532       (7,926)       (14,082)       1,368       69,007       186,758	LIABILITIES								
Other liabilities         7,577         -         -         -         17,502         25,079           Total liabilities         1,042,454         2,953         4,300         10,753         19,256         14,305         17,502         1,111,523           Net liquidity gap         (489,286)         626,145         1,532         (7,926)         (14,082)         1,368         69,007         186,758	Deposits from customers	1,034,149	2,221	3,194	8,513	9723	-	-	1,057,800
Other liabilities         7,577         -         -         -         -         17,502         25,079           Total liabilities         1,042,454         2,953         4,300         10,753         19,256         14,305         17,502         1,111,523           Net liquidity gap         (489,286)         626,145         1,532         (7,926)         (14,082)         1,368         69,007         186,758	Lease liability against right of use asset	728	732	1,106	2,240	9,533	14,305	-	28,644
Net liquidity gap (489,286) 626,145 1,532 (7,926) (14,082) 1,368 69,007 186,758		7,577	-	-	-	-	-	17,502	25,079
	Total liabilities	1,042,454	2,953	4,300	10,753	19,256	14,305	17,502	1,111,523
Less allowances for credit impairment (4,996)	Net liquidity gap	(489,286)	626,145	1,532	(7,926)	(14,082)	1,368	69,007	186,758
	Less allowances for credit impairment								(4,996)
181,762									181,762

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

## (c) Liquidity risk (continued)

Management of liquidity risk (continued)

### Maturities of Assets & Liabilities (continued)

#### Contractual maturity of financial liabilities on an undiscounted basis (continued)

December 31, 2022								
	Up to 1	1 - 3	3 - 6	6 - 12		Over	Non-Maturity	
ASSETS	month	months	months	months	1-3 years	3 years	Items	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Cash and cash equivalents	189,609	-	-	-	-	-	*186,778	376,387
Loans and advances to customers	1,479	69,466	65,382	8,638	5,671	18,751	-	169,387
Investment securities	-	854,272	-	-	-	-	500	854,772
Other assets	-			-	-	-	*9,929	9,929
	191,088	923,738	65,382	8,638	5,671	18,751	197,207	1,410,475
Less allowances for credit impairment								(4,124)
Total assets								1,406,351
LIABILITIES								
Deposits from customers	1,086,305	9,485	12,101	14,076	851	-	-	1,122,818
Lease liability against right of use asset	305	612	924	1,615	6,742	15,492	-	25,690
Other liabilities	8,773	-	-	-	-	-	24,655	33,428
Total liabilities	1,095,383	10,097	13,025	15,691	7,593	15,492	24,655	1,181,936
Net liquidity gap	(904,295)	913,641	52,357	(7,053)	(1,922)	3,259	172,552	228,539
	() 0 .,2) 0)	,10,011		(,,000)	(1,)22)		112,002	
Less allowances for credit impairment								(4,124)

\*The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(a).

224,415

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) Liquidity risk (continued)

Management of liquidity risk (continued)

#### Maturities of Assets & Liabilities (continued)

#### Contractual maturity of financial liabilities on an undiscounted basis (continued)

At December 31, 2021								
	Up to 1	1 - 3	3 - 6	6 - 12		Over	Non-Maturity	
ASSETS	month	months	months	months	1-3 years	3 years	Items	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Cash and cash equivalents	173,797	-	-	-	-	-	*222,790	396,587
Loans and advances to customers	22,893	8,388	32,285	7,333	10,224	22,954	-	104,077
Investment securities	724,948	219,807	39,886	4,812	-	-	500	989,953
Other assets	-	-	-	-	-	-	*8,459	*8,459
-	921,638	228,195	72,171	12,145	10,224	22.954	231,749	1,499,076
Less allowances for credit impairment								(3,427)
Total assets								1,495,649
LIABILITIES								
Deposits from customers	1,115,389	8,576	4,848	12,656	14,808	2,024	-	1,158,301
Lease liability against right of use asset	295	592	894	1,811	6,771	18,918	-	29,281
Other liabilities	10,717	-	-	-	-	-	22,142	32,859
Total liabilities	1,126,401	9,168	5,742	14,467	21,579	20,942	22,142	1,220,441
Net liquidity gap	(204,763)	219,027	66,429	(2,322)	(11,355)	2,012	209,607	278,635
Less allowances for credit impairment				· · · · · ·			· · · · · · · · · · · · · · · · · · ·	(3,427)
1								275,708

\* The mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Accounting Standards Interpretations Committee as described in note 2(

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

#### **3.** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (d) Climate change

Climate-related risk are potential negative impacts on the Group arising from climate change. Climate-related risks have an impact on the principal risk categories (i.e. credit, liquidity, market and operational risks), but due to their pervasive nature will be identified and managed by the Group on an overall basis.

The Group distinguishes between physical risks and transition risks. Physical risks arise as the result of acute weather events such as hurricanes, floods and wildfires, and longer-term shifts in climate patterns, such as sustained higher temperatures, heat waves, droughts and rising sea levels. Transition risks arise as a result of measures taken to mitigate the effects of climate change and transition to a low-carbon economy - e.g. changes to laws and regulations, litigation due to failure to mitigate or adapt, and shifts in supply and demand for certain commodities, products and services due to changes in consumer behaviour and investor demand.

HBL developed a designated green banking office titled Social and Environment Management System (SEMS). HBL is the largest private sector bank in Pakistan with a significant international presence. As the leading financial institution of Pakistan, HBL is at the forefront of all development initiatives and plays its part as a responsible corporate institution. The HBL's Social and Environmental Management System (SEMS) assesses potential impacts of environmental and social risks on financing provided across the bank's entire product spectrum, the development of sustainable and green finance and strengthening of resource efficiency within the bank. It also helps in developing the internal capacity required to support these functions in the bank and create awareness on environment, social and climate change issues and risks associated with it for its external stakeholders.

SEMS is mandated to address the following functions:

- 1. Environment and Social Risk management (ESRM) assessing potential impacts of environmental and social risks on financing provided across the bank's entire product spectrum, ESRM forms an integral part of the credit approval process as set out by the Risk Management Group;
- 2. Green Financing Management;
- 3. Own Impact Reduction; strengthening of resource efficiency and reduction of carbon footprint; and
- 4. Capacity Building.

Moreover, Sustainability Forum has been formed which has advisory role for reviewing and guiding the development and implementation of policies, frameworks, standards, procedures, and

HBL Mauritius has already set up a team to customise the Group's framework/models/policy relating to climate-related risk according to local set-up and climatic conditions. The policy will be developed in line with the BOM Guideline on Climate-Related and Environmental Financial Risk Management and will incorporate the Disclosure requirements listed therein. The team members have gone through IFC's Sustainability Training and E-Learning Program (STEP) and will be attending several other training programmes for greater acquaintance to the topic.

HBL Mauritius has identified Agriculture, Tourism, Construction, Transportation and storage, and Insurance as the top 5 sectors

# NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Fair value of financial assets and liabilities

#### (i) Financial instrument not measured at fair value

The table below summarizes the carrying amounts of those financial assets and liabilities not presented on the Bank's statement of financial position at their fair values. The Bank has not disclosed the fair value of financial assets and financial liabilities that are liquid or have a short-term maturity, because the carrying amounts are a reasonable approximation of the fair values. This assumption also applies to loans and advances to customers which are linked to the prime lending rate and deposits from customers without a specific maturity included and granted at a variable rate.

	Carrying value					Fair value		[	Fair value
	2023	2022	2021		2023	2021	2020		hierarchy
	·	Rs'000				Rs'000			merarchy
Financial assets									
Cash and cash equivalents	257,959	*376,387	*396,587		_	-	-		-
Loans and advances to customers	103,240	165,263	100,650		-	-	-	ľ	-
Investment securities- Held at amortised								ſ	
cost	-	-	-	-	-	-	-		-
Total Assets	361,199	541,650	497,237		-	-	-		
_									
Financial Liabilities									
Deposits from customers	1,057,800	1,122,818	1,158,301		-	-	-	[	-
-									
Total Liabilities	1,057,800	1,122,818	1,158,301		-	-	-		

For the year 2022 and 2021, the mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Interpretations Committee as described in note 2(a).

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

#### 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Fair value of financial assets and liabilities (continued)

#### (ii) Financial instruments measured at fair value

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, which reflects the significance of inputs used in making the measurements:

Level 1: Quoted market price (unadjusted) in an active market for an identical instrument. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry, group, pricing service or regulatory agency, and those prices represent actual and regularly recurring market transactions on an arm's length basis.

Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs based on unobservable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The Bank determines whether transfers have occurred between levels in the hierarchy by reassessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Bank has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 3. FINANCIAL RISK MANAGEMENT (CONTINUED)

# (e) Fair value of financial assets and liabilities (continued)

## (ii) Financial instruments measured at fair value (continued)

The Bank holds an investment which is unlisted and classified as level 2 financial instrument. As at December 31, 2023, the investment was fair valued using the net assets value approach and the fair value of the investment amounted to Rs 500,000. During the year ended December 31, 2023 there were no financial instruments that were transferred from level 2 to level 1.

			2022				2021			
	Level 1	Level 2	Level 3	1	Level 1	Level 2	Level 3	Level	Level 2	Level 3
		Rs'000				Rs'000		Rs'000		
Financial assets Investment securities										
- Fair value through other comprehensive income	921,538	500	_	8	54,272	500	-	984,64	500	-
Total assets	921,538	500		8	54,272	500	-	984,64	500	-
Financial liabilities										
Other borrowed funds	-	-	-		-	-	-			-
Total liabilities		-			-	-	-			-

NET INTEREST INCOME	2023	2022	2021
	Rs'000	Rs'000	Rs'000
Bank (Total)			
Interest income		0.050	
Loan and advances to customers	11,076	8,359	7,555
Placements	5,102	841	588
Investment securities	31,650	7,885	6,288
Total interest income	47,828	17,085	14,431
Interest income has been calculated using the effective interest method.			
Interest expense			
Deposits from customers	(17,015)	(4,580)	(1,868)
Interest expense on lease liability	(848)	(912)	(943)
Total interest expense	(17,863)	(5,492)	(2,811)
Net interest income	29,965	11,593	11,620
Segment A			
Interest income			
Loans and advances to customers	11,076	8,359	7,555
Placements	4,673	-	-
Investment securities	31,650	7,885	6,288
Total interest income	47,399	16,244	13,843
Interest expense			
Deposits from customers	(16,764)	(4,334)	(1,766)
Interest expense on lease liability	(848)	(912)	(943)
Total interest expense	(17,612)	(5,246)	(2,709)
Net interest income	29,787	10,998	11,134
Segment B			
Interest income			
Placements	429	841	588
Interest expense			
Democite forme and an and	(251)	(246)	(102)
Deposits from customers		· · · ·	

5.	FEE AND COMMISSION INCOME	2023	2022	2022
		Rs'000	Rs'000	Rs'000
	Bank (Total)			
	Fee and commission income	1,779	1,794	1,858
	Segment A			
	Fee and commission income	1,715	1,567	1,654
	Segment B		225	201
	Fee and commission income	64	227	204
6.	NET TRADING INCOME	2023	2022	2022
		Rs'000	Rs'000	Rs'000
	Bank (Total)			
	Foreign exchange	1,207	2,266	964
	Segment A	1 307	2.200	964
	Foreign exchange	1,207	2,266	904
7.	OTHER OPERATING INCOME	2023	2022	2022
		Rs'000	Rs'000	Rs'000
	Bank (Total)			
	Other operating income	649	766	746
	Service A			
	Segment A Other operating income	649	766	746
	Other operating income	049	700	/40
8.	NET IMPAIRMENT LOSS/(REVERSAL) ON FINANCIAL ASSETS	2023	2022	2022
		Rs'000	Rs'000	Rs'000
	Bank (Total) and Segment A			
	Provision for credit impairment	1,978	701	1,561
	Provision released	(1,106)	(4)	(335)
	Loan written off in line with regulatory guidelines	-	-	(4,068)
	Recovery against written off loans	(20)	(6)	-
		852	691	(2,842)
				(-,-,-)

9.	PERSONNEL EXPENSES	2023	2022	2021
).		Rs'000	Rs'000	Rs'000
	Bank (Total)	115 000	10000	10000
	Wages and salaries	34,567	33,466	38,214
	Compulsory social security obligations	2,339	2,416	2,703
	Contributions to defined contribution and benefit plans	(245)	1,905	1,360
	Other personnel expenses	3,422	2,745	4,011
	oulei personnei expenses	40,083	40,532	46,288
			10,002	10,200
	Segment A			
	Wages and salaries	34,016	33,006	37,688
	Compulsory social security obligations	2,332	2,358	2,673
	Contributions to defined contribution plans	(245)	1,905	1,360
	Other personnel expenses	3,370	2,713	3,987
		39,473	39,982	45,708
				,,
	Segment B			
	Wages and salaries	551	460	526
	Compulsory social security obligations	7	58	30
	Other personnel expenses	52	32	24
	1 1	610	550	580
10.	OTHER EXPENSES	2023	2022	2022
		Rs'000	Rs'000	Rs'000
	Bank (Total)			
	Software licencing and other information technology cost	10,027	8,714	7,413
	Branch licence fee	3,601	3,606	3,569
	Professional consultancy fee	4,340	4,283	5,765
	Other	9,881	9,913	18,200
		27,849	26,516	34,947
	Segment A			
	Software licencing and other information technology cost	9,666	7,609	6,600
	Branch licence fee	3,471	3,149	3,177
	Professional consultancy fee	4,184	3,740	5,132
	Other	9,525	8,656	16,793
		26,846	23,154	31,702
	Segment B			
	Software licencing and other information technology cost	361	1,105	813
	Branch licence fee	130	457	392
	Professional consultancy fee	156	543	633
	Other	356	1,257	1,407
		1,003	3,362	3,245

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

11.	INCOME TAX	<u>2023</u> Rs'000	2022 Rs'000	2021 Rs'000
(a)	Bank (Total) Amounts recognised in the statement of financial position	-	-	-
(b)	Amounts recognised in the statement of profit or loss	-	-	-
(c)	Amounts recognised in other comprehensive income	-	-	-

The tax on the profits differs from the theoretical amount that would arise using the basic tax rate as follows:

Income tax at 7% for Segment A & 5% Segment B       (2,919)       (4,036)       (4,887)         Expenses not deductible for tax purposes       544       767       1,104         Income not subject to tax       (505)       (585)       (2,739)         Deferred tax not recognised for the current year       2,880       3,854       6,522         -       -       -       -       -         Segment A       Income tax based on the adjusted profits       (2,777)       (3,656)       (6,323)         Deferred tax not recognised for the current year       2,777       3,656       6,323         Deferred tax not recognised for the current year       2,022       2021       Rs'000       Rs'000         Segment A       Loss before income tax       (40,265)       (54,772)       (66,959)         Income tax at 7%       (2,819)       (3,834)       (4,688)         Expenses not deductible for tax purposes       532       726       1,067         Income tax at 7%       (2,002)       (4,040)       (3,983)       (4,648)         Expenses not deductible for tax purposes       532       726       1,067         Income of subject to tax       (400)       (548)       (2,702)       -         Deferred tax not recognised for the current yea	Loss before income tax	(42,267)	(58,812)	(70,942)
Income not subject to tax       (505)       (585)       (2,739)         Deferred tax not recognised for the current year $2,880$ $3.854$ $6,522$ Segment A	Income tax at 7% for Segment A & 5% Segment B	(2,919)	(4,036)	(4,887)
Deferred tax not recognised for the current year $2,880$ $3,854$ $6,522$ Segment A         Income tax based on the adjusted profits $(2,777)$ $(3,656)$ $(6,323)$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Deferred tax not recognised for the current year $2023$ $2022$ $2021$ Rs'000       Rs'000       Rs'000       Rs'000         Segment A       (40,265) $(54,772)$ $(66,959)$ Income tax at 7%       (2,819) $(3,834)$ $(4,688)$ Expenses not deductible for tax purposes $532$ $726$ $1,067$ Income of subject to tax       (490) $(548)$ $(2,702)$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the year $   -$ Segment B       Loss before income tax $(2,002)$ $(4,040)$ $(3,983)$ Income tax at 5%       (100)       (202)       (199)       (2,983)       13       41	Expenses not deductible for tax purposes	544	767	
Segment A         Income tax based on the adjusted profits $(2,777)$ $(3,656)$ $(6,323)$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ $     2023$ $2022$ $2021$ $Rs'000$ $Rs'000$ Segment A $(40,265)$ $(54,772)$ $(66,959)$ Income tax at 7% $(2,819)$ $(3,834)$ $(4,688)$ Expenses not deductible for tax purposes $532$ $726$ $1,067$ Income not subject to tax $(490)$ $(548)$ $(2,702)$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the year $   -$ Segment B       Loss before income tax $(2,002)$ $(4,040)$ $(3,983)$ Income tax at 5% $(100)$ $(202)$ $(199)$ Expenses not deductible for tax purposes $13$ $41$ $37$ Income tax at 5% $(100)$ $(202)$ $(199)$ Expenses not deductible for tax purposes $13$ $41$	Income not subject to tax	(505)	(585)	(2,739)
Income tax based on the adjusted profits $(2,777)$ $(3,656)$ $(6,323)$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ -       -       -       -         2023       2022       2021         Rs'000       Rs'000       Rs'000         Segment A       (40,265) $(54,772)$ $(66,959)$ Income tax at 7%       (2,819) $(3,834)$ $(4,688)$ Expenses not deductible for tax purposes       532       726 $1,067$ Income not subject to tax       (490) $(548)$ $(2,702)$ Deferred tax written off       -       -       -         -       -       -       -       -         Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Deferred tax not recognised for the current year       -       -       -         Segment B       -       -       -       -         Loss before income tax $5\%$ (100)       (202)       (199)         Expenses not deductible for tax purposes       13       41       37         Income not subject to tax       (16)       (37)	Deferred tax not recognised for the current year	2,880	3,854	6,522
Income tax based on the adjusted profits $(2,777)$ $(3,656)$ $(6,323)$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ -       -       -       -         2023       2022       2021         Rs'000       Rs'000       Rs'000         Segment A       (40,265) $(54,772)$ $(66,959)$ Income tax at 7%       (2,819) $(3,834)$ $(4,688)$ Expenses not deductible for tax purposes       532       726 $1,067$ Income not subject to tax       (490) $(548)$ $(2,702)$ Deferred tax written off       -       -       -         -       -       -       -       -         Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Deferred tax not recognised for the current year       -       -       -         Segment B       -       -       -       -         Loss before income tax $5\%$ (100)       (202)       (199)         Expenses not deductible for tax purposes       13       41       37         Income not subject to tax       (16)       (37)				-
Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ -       -       -       -         2023       2022       2021         Rs'000       Rs'000       Rs'000         Segment A       (40,265)       (54,772)         Loss before income tax       (40,265)       (54,772)         Income tax at 7%       (2,819)       (3,834)         Expenses not deductible for tax purposes       532       726         Income not subject to tax       (490)       (548)       (2,702)         Deferred tax not recognised for the current year       -       -       -         Deferred tax not recognised for the current year       -       -       -         Segment B       -       -       -       -         Loss before income tax       (2,002)       (4,040)       (3,983)         Income tax at 5%       (100)       (202)       (199)         Expenses not deductible for tax purposes       13       41       37         Income not subject to tax       (16)       (37)       (37)         Deferred tax not recognised for the current year       103       198       199	Segment A			
- $  -$ Segment A Loss before income tax       Rs'000       Rs'000       Rs'000         Income tax at 7%       (40,265)       (54,772)       (66,959)         Income tax at 7%       (2,819)       (3,834)       (4,688)         Expenses not deductible for tax purposes       532       726       1,067         Income not subject to tax       (400)       (548)       (2,702)         Deferred tax written off $  -$ Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the year $   -$ Segment B       Loss before income tax $(2,002)$ $(4,040)$ $(3,983)$ Income tax at 5%       (100) $(202)$ $(199)$ Expenses not deductible for tax purposes       13       41       37         Income not subject to tax $(16)$ $(37)$ $(37)$ Deferred tax not recognised for the current year $103$ 198       199	Income tax based on the adjusted profits	(2,777)	(3,656)	(6,323)
Segment A Loss before income tax         Rs'000         Rs'000         Rs'000           Income tax at 7%         (40,265)         (54,772)         (66,959)           Income tax at 7%         (2,819)         (3,834)         (4,688)           Expenses not deductible for tax purposes         532         726         1,067           Income not subject to tax         (490)         (548)         (2,702)           Deferred tax written off         -         -         -           Deferred tax not recognised for the current year         2,777         3,656         6,323           Charge/(credit) for the year         -         -         -           Segment B         Loss before income tax         (2,002)         (4,040)         (3,983)           Income tax at 5%         (100)         (202)         (199)           Expenses not deductible for tax purposes         13         41         37           Income not subject to tax         (16)         (37)         (37)           Deferred tax not recognised for the current year         103         198         199	Deferred tax not recognised for the current year	2,777	3,656	6,323
Segment A Loss before income tax         Rs'000         Rs'000         Rs'000           Income tax at 7%         (40,265)         (54,772)         (66,959)           Income tax at 7%         (2,819)         (3,834)         (4,688)           Expenses not deductible for tax purposes         532         726         1,067           Income not subject to tax         (490)         (548)         (2,702)           Deferred tax written off         -         -         -           Deferred tax not recognised for the current year         2,777         3,656         6,323           Charge/(credit) for the year         -         -         -           Segment B         Loss before income tax         (2,002)         (4,040)         (3,983)           Income tax at 5%         (100)         (202)         (199)           Expenses not deductible for tax purposes         13         41         37           Income not subject to tax         (16)         (37)         (37)           Deferred tax not recognised for the current year         103         198         199				-
Segment A Loss before income tax         Rs'000         Rs'000         Rs'000           Income tax at 7%         (40,265)         (54,772)         (66,959)           Income tax at 7%         (2,819)         (3,834)         (4,688)           Expenses not deductible for tax purposes         532         726         1,067           Income not subject to tax         (490)         (548)         (2,702)           Deferred tax written off         -         -         -           Deferred tax not recognised for the current year         2,777         3,656         6,323           Charge/(credit) for the year         -         -         -           Segment B         Loss before income tax         (2,002)         (4,040)         (3,983)           Income tax at 5%         (100)         (202)         (199)           Expenses not deductible for tax purposes         13         41         37           Income not subject to tax         (16)         (37)         (37)           Deferred tax not recognised for the current year         103         198         199		2023	2022	2021
Loss before income tax $(40,265)$ $(54,772)$ $(66,959)$ Income tax at 7% $(2,819)$ $(3,834)$ $(4,688)$ Expenses not deductible for tax purposes $532$ $726$ $1,067$ Income not subject to tax $(490)$ $(548)$ $(2,702)$ Deferred tax written off       -       -       -         Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the year       -       -       -         Segment B       Loss before income tax $(2,002)$ $(4,040)$ $(3,983)$ Income tax at 5% $(100)$ $(202)$ $(199)$ Expenses not deductible for tax purposes $13$ $41$ $37$ Income not subject to tax $(16)$ $(37)$ $(37)$ Deferred tax not recognised for the current year $103$ $198$ $199$				
Income tax at 7%(2,819)(3,834)(4,688)Expenses not deductible for tax purposes5327261,067Income not subject to tax(490)(548)(2,702)Deferred tax written offDeferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the yearSegment B $(2,002)$ (4,040)(3,983)Income tax at 5%(100)(202)(199)Expenses not deductible for tax purposes134137Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199				
Expenses not deductible for tax purposes $532$ $726$ $1,067$ Income not subject to tax(490)(548) $(2,702)$ Deferred tax written offDeferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the yearSegment B(100)(202)(4,040)(3,983)Income tax at 5%(100)(202)(199)Expenses not deductible for tax purposes134137Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199	Loss before income tax	(40,265)	(54,772)	(66,959)
Income not subject to tax(490)(548) $(2,702)$ Deferred tax written offDeferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the yearSegment BLoss before income tax $(2,002)$ $(4,040)$ $(3,983)$ Income tax at 5% $(100)$ $(202)$ $(199)$ Expenses not deductible for tax purposes134137Income not subject to tax $(16)$ $(37)$ $(37)$ Deferred tax not recognised for the current year $103$ 198199				(4,688)
Deferred tax written offDeferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the yearSegment B(100)(202)(4,040)(3,983)Income tax at 5%(100)(202)(199)Expenses not deductible for tax purposes134137Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199				,
Deferred tax not recognised for the current year $2,777$ $3,656$ $6,323$ Charge/(credit) for the yearSegment B $(2,002)$ $(4,040)$ $(3,983)$ Income tax at 5%(100)(202)(199)Expenses not deductible for tax purposes134137Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199	5	(490)	(548)	(2,702)
Charge/(credit) for the yearSegment B Loss before income tax(2,002)(4,040)(3,983)Income tax at 5%(100)(202)(199)Expenses not deductible for tax purposes134137Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199		-	-	
Segment B         (2,002)         (4,040)         (3,983)           Income tax at 5%         (100)         (202)         (199)           Expenses not deductible for tax purposes         13         41         37           Income not subject to tax         (16)         (37)         (37)           Deferred tax not recognised for the current year         103         198         199			3,656	6,323
Loss before income tax         (2,002)         (4,040)         (3,983)           Income tax at 5%         (100)         (202)         (199)           Expenses not deductible for tax purposes         13         41         37           Income not subject to tax         (16)         (37)         (37)           Deferred tax not recognised for the current year         103         198         199				
Expenses not deductible for tax purposes134137Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199		(2,002)	(4,040)	(3,983)
Expenses not deductible for tax purposes134137Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199	Te	(100)	(202)	(100)
Income not subject to tax(16)(37)(37)Deferred tax not recognised for the current year103198199				· · · ·
Deferred tax not recognised for the current year 103 198 199				
	5			

At the end of the reporting period, the Bank has unused tax losses of Rs 295.84 M (2022: Rs 272.35 M) available for offset against future profits. No deferred tax asset has been recognised in respect of the remaining losses due to unpredictability of future profit streams. The tax losses expire on a rolling basis over 5 years except for losses attributable to annual allowances claimed in respect of capital allowances.

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

CASH AND CASH EQUIVALENTS	2023	*Restated 2022	*Restated 2021
-	Rs'000	Rs'000	Rs'000
Bank (Total)			
Cash in hand	39,255	34,440	38,565
Foreign currency notes and coins	597	1,465	1,879
Balances with banks abroad	6,524	158,557	185,088
Placement	142,146	-	-
Balances with Central Bank**	69,437	*181,925	*171,055
	257,959	376,387	396,587
Segment A			
Cash in hand	39,255	34,440	38,565
Foreign currency notes and coins	597	1,465	1,879
Placement	142,146	-	-
Balances with Central Bank	69,437	*181,925	*171,055
	251,435	217,830	211,499
6 ( <b>D</b>			
Segment B			

6,524 185,088 Balances with banks abroad 158,557 \* The prior year comparatives have been re-stated to conform to current year figures following a change in accounting policy. Refer to  $\frac{0,524}{128,55}$ 

note 2(a) for more details

\*\* The 'Balances with Central Bank' includes the mandatory restricted cash balance

13.	LOANS AND ADVANCES TO CUSTOMERS	2023	2022	2021
		Rs'000	Rs'000	Rs'000
	Bank (Total) and Segment A			
	Mortgage	15,798	17,136	22,589
	Other retail loans	8,203	11,527	13,995
	Corporate customers	84,082	140,516	67,230
	Interest receivable Gross loans	153	208	263 104,077
	Less allowance for impairment (note 13(iii))	108,236 (4,996)	(4,124)	(3,427)
	Less anowance for impairment (note 15(m))	103,240	165,263	100,650
		103,240	105,205	100,050
		2023	2022	2021
		Rs'000	Rs'000	Rs'000
(i)	Remaining term to maturity:			
	Up to 3 months	78,729	70,946	31,281
	Over 3 months and up to 6 months	5,832	65,382	32,285
	Over 6 months and up to 12 months	2,827	8,638	7,333
	Over 1 year and up to 5 years	5,828	8,646	13,736
	Over 5 years	15,020	15,775	19,442
		108,236	169,387	104,077
(ii)	Credit concentration of risk by industry sectors:	2023	2022	2021
(11)	creat concentration of risk by industry sectors:	Rs'000	Rs'000	Rs'000
	Agriculture and fishing	7,232	9,852	6,303
	Manufacturing	4,461	4,682	1,498
	Tourism	-	822	486
	Transport	1,098	1,178	1,735
	Construction	2,775	3,447	4,100
	Traders	73,621	126,636	61,859
	Personal	18,896	22,562	27,833
		10,070	22,502	27,055
	Others	108,083	169,179	103,814
	Interest receivable	153	208	263
	Interest receivable	108,236	169,387	104,077
		100,200	107,507	10-1,077

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

# 13. LOANS AND ADVANCES TO CUSTOMERS (CONTINUED)

(iii) Allowances for credit impairment	Total
	Rs'000
At December 31, 2020	6,269
Provision for credit impairment for the year	1,561
Provision released	(335)
Loan written off in line with regulatory guidelines	(4,068)
At December 31, 2021	3,427
Provision for credit impairment for the year	701
Provision released	(4)
At December 31, 2022	4,124
Provision for credit impairment for the year	1,978
Provision released	(1,106)
At December 31, 2023	4,996

(iv) Allowances for credit impairment by industry sectors	Gross amount of loans Rs'000	Impaired loans Rs'000	2023 Total allowances for credit impairment Rs'000	2022 Total allowances for credit impairment Rs'000	2021 Total allowances for credit impairment Rs'000
Agriculture and fishing Manufacturing Tourism Transport Construction Traders Personal Interest receivable	7,232 4,461 - 1,098 2,775 73,621 18,896 <u>153</u> 108,236	236 	106 200 - 35 146 1,225 3,284 - 4,996	419 183 1 22 127 1,018 2,354 - - 4,124	377 137 2 3 47 542 2,319 - 3,427

14.	INVESTMENT SECURITIES Bank (Total) and Segment A Investments at fair value through other comprehensive income (FVOCI)	2023 Rs'000	2022 Rs'000	2021 Rs'000
	Treasury Bills Investment Equity Fund	921,538 500	854,272 500	984,641 500
	Held at amortised cost			
	Placements	-	-	4,812
		922,038	854,772	989,953

## 15(a). PROPERTY AND EQUIPMENT

	Improvement to leasehold building	Computer equipment and hardware	Furniture, fittings and office equipment	Motor vehicles	Right-of-use assets	Total
	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Bank (Total)						
Cost						
At December 31, 2021	17,166	8,121	14,228	604	39,298	79,417
Additions	-	-	495	-	-	495
At December 31, 2022	17,166	8,121	14,723	604	39,298	79,912
Additions	-	207	160	-	6,815	7,182
Write Off	-	(1,469)	(973)	-	-	(2,442)
At December 31, 2023	17,166	6,859	13,910	604	46,113	84,652
Accumulated depreciation						
At December 31, 2021	16,804	6,839	12,132	604	12,243	48,622
Charge for the year	78	842	596	-	4,106	5,622
At December 31, 2022	16,882	7,681	12,728	604	16,349	54,244
Charge for the year	70	364	665	-	4,254	5,353
Write Off		(1,469)	(973)	-		(2,442)
At December 31, 2023	16,952	6,576	12,420	604	20,603	57,155
Net carrying amount						
At December 31, 2023	214	283	1,490		25,510	27,497
At December 31, 2022	284	440	1,995		22,949	25,668
At December 31, 2021	362	1,282	2,096	-	27,055	30,795

15(b) INTANGIBLE ASSETS

equipment Software Rs'000	Total Rs'000
Rs'000	Rs'000
1,364	1,364
1,364	1,364
66	66
1,430	1,430
1,133	1,133
172	172
1,305	1,305
36	36
1,341	1,341
89	89
59	59
231	231
	66           1,430           1,133           172           1,305           36           1,341           89           59

16. OTHER ASSETS	2023 Rs'000	*Restated 2022 Rs'000	*Restated 2021 Rs'000
Bank (Total) and Segment A			
Non-banking assets acquired in satisfaction of claims	10,000	9,900	8,300
Other	1,986	2,056	2,054
	11,986	11,956	10,354

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

\* For the year 2022 and 2021, the mandatory balances with central bank has been revised. Previously reported under 'Other Assets' these balances are now reflected under 'Cash and Cash Equivalent' in accordance with the change in accounting policy for cash and cash equivalents as published by the IFRS Interpretations Committee as described in note 2(a).

Non-banking asset was acquired in satisfaction of claims during the year ended December 31, 2020. The valuation was performed by an independent professional valuer as at December 31, 2023. The valuation is based on sales comparison approach. This approach constitutes the fair value measurement hierarchy of Level 2 under IFRS 13, as it is based on observable market data but not quoted prices in an active market. During the year a revaluation surplus of Rs. 0.1 M has been booked on the asset.

DEPOSITS FROM CUSTOMERS	2023	2022	2021
	Rs'000	Rs'000	Rs'000
Bank (Total)			
<u>Retail customers :</u>			
Current account	242,831	311,874	332,590
Savings account	571,747	554,201	595,567
Time deposits with remaining term to maturity:			
- Up to 3 months	7,971	16,602	14,440
- Over 3 months and up to 6 months	3,194	3,694	4,844
- Over 6 months and up to 12 months	6,513	12,046	10,650
- Over 1 year and up to 5 years	-	850	6,400
- Over 5 years	1,382	-	1,407
Corporate customers :			
Current account	170,392	172,670	143,956
Savings account	42,483	39,882	37,372
Time deposits with remaining term to maturity:			
- Over 3 months and up to 6 months	-	8,342	-
- Over 6 months and up to 12 months	2,000	2,000	2,000
- Over 1 year and up to 5 years	8,342	-	8,342
Interest payable	945	657	733
	1,057,800	1,122,818	1,158,301

Savings account and time deposits are interest bearing accounts. These interest bearing customer deposit accounts carry variable interest rates.

DEPOSITS FROM CUSTOMERS (CONTINUED)	2023	2022	202
	Rs'000	Rs'000	Rs'000
Segment A			
Retail customers :			
Current account	173,313	167,292	168,917
Savings account	542,600	525,632	559,331
Time deposits with remaining term to maturity:	-		
- Up to 3 months	7,971	15,722	14,440
- Over 3 months and up to 6 months	3,194	3,694	4,844
- Over 6 months and up to 12 months	6,513	7,846	10,650
- Over 1 year and up to 5 years	-	850	2,200
- Over 5 years	502	-	1,407
Corporate customers :			
Current account	170,392	172,670	143,956
Savings account	42,483	39,882	37,372
Time deposits with remaining term to maturity:		,	
- Over 3 months and up to 6 months	-	8,342	-
- Over 6 months and up to 12 months	2,000	2,000	2,000
- Over 1 year and up to 5 years	8,342	-	8,342
Interest payable	- 519	254	730
interest payable	957,829	944,184	954,189
Segment B			
Retail customers :			
Current account	69,518	144,582	163,673
Savings account	29,147	28,569	36,236
Time deposits with remaining term to maturity:	-	- )	
- Up to 3 months	_	880	-
- Over 6 months and up to 12 months	_	4,200	-
- Over 1 year and up to 5 years	_	-	4,200
- Over 5 years	880	-	-
Interest payable	426	403	3
	99,971	178,634	204,112
Total	1,057,800	1,122,818	1,158,301
- • ••••	2,007,000	-,-=,010	1,100,0

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

Bank (Total) & Segment A         Rs'000         Rs'000         Rs'000         Rs'000           Bank (Total) & Segment A         Bills payable         7,685         7,823         5,8           Retirement benefit obligations (see note 19(a) and 19(b))         7,577         8,773         10,7           Lease liability against right-of-use assets         28,664         25,690         29,2           Accrued expenses         8,563         7,546         7,3           Others         1,254         9,286         8,9           53,743         59,118         62,1           (a)         Retirement benefit obligations         2023         2022         20           Rs'000         Rs'000         Rs'000         Rs'000         Rs'000           (i)         Amount recognised in statement of financial position         14,132         19,034         24,3           Fair value of plan assets         (8,148)         (12,633)         44,3					
Bank (Total) & Segment A           Bills payable         7,685         7,823         5,8           Retirement benefit obligations (see note 19(a) and 19(b))         7,577         8,773         10,7           Lease liability against right-of-use assets         28,664         25,690         29,2           Accrued expenses         28,563         7,546         7,3           Others         1,254         9,286         8,9           53,743         59,118         62,1           (a)         Retirement benefit obligations         2023         2022         20           Rs'000         Rs'000         Rs'000         Rs'000         Rs'00           (i)         Amount recognised in statement of financial position         14,132         19,034         24,3           Fair value of plan assets         (8,148)         (12,633)         44,3	18.	OTHER LIABILITIES	2023	2022	2021
Bills payable       7,685       7,823       5,8         Retirement benefit obligations (see note 19(a) and 19(b))       7,577       8,773       10,7         Lease liability against right-of-use assets       28,664       25,690       29,2         Accrued expenses       28,664       25,690       29,2         Others       1,254       9,286       8,9         53,743       59,118       62,1         (a)       Retirement benefit obligations       2023       2022       20         Rs'000       Rs'000       Rs'000       Rs'00         (i)       Amount recognised in statement of financial position       14,132       19,034       24,3         Fair value of plan assets       (8,148)       (12,633)       14,633)       14,132			Rs'000	Rs'000	Rs'000
Retirement benefit obligations (see note 19(a) and 19(b))       7,577       8,773       10,7         Lease liability against right-of-use assets       28,664       25,690       29,2         Accrued expenses       8,563       7,546       7,3         Others       1,254       9,286       8,9         53,743       59,118       62,1         (a)       Retirement benefit obligations       2023       2022       24         Rs'000       Rs'000       Rs'000       Rs'00         (i)       Amount recognised in statement of financial position       14,132       19,034       24,3         Fair value of plan assets       (8,148)       (12,633)       24,3		Bank (Total) & Segment A			
Lease liability against right-of-use assets       28,664       25,690       29,2         Accrued expenses       8,563       7,546       7,3         Others       1,254       9,286       8,9         53,743       59,118       62,1         (a)       Retirement benefit obligations       2023       2022       20         (b)       Amount recognised in statement of financial position       Present value of funded/unfunded obligations       14,132       19,034       24,3         Fair value of plan assets       (8,148)       (12,633)       14,132       14,132		Bills payable	7,685	7,823	5,827
Accrued expenses       8,563       7,546       7,3         Others       1,254       9,286       8,9         53,743       59,118       62,1         (a)       Retirement benefit obligations       2023       2022       20         (b)       Amount recognised in statement of financial position       Present value of funded/unfunded obligations       14,132       19,034       24,3         Fair value of plan assets       (8,148)       (12,633)       14,132       14,132		Retirement benefit obligations (see note 19(a) and 19(b))	7,577	8,773	10,717
Others         1,254         9,286         8,9           (a)         Retirement benefit obligations         2023         2022         2023           (i)         Amount recognised in statement of financial position         Rs'000         Rs'000         Rs'000           Present value of funded/unfunded obligations         14,132         19,034         24,3           Fair value of plan assets         (8,148)         (12,633)         14,132		Lease liability against right-of-use assets	28,664	25,690	29,282
53,743         59,118         62,1           (a) Retirement benefit obligations         2023         2022         20           (i) Amount recognised in statement of financial position         Rs'000         Rs'000         Rs'00           (ii) Amount recognised in statement of financial position         14,132         19,034         24,3           Fair value of plan assets         (8,148)         (12,633)         14,132		Accrued expenses	8,563	7,546	7,369
(a) Retirement benefit obligations       2023       2022       20         (i) Amount recognised in statement of financial position       Rs'000       Rs'000       Rs'000         (ii) Amount recognised in statement of financial position       14,132       19,034       24,3         Fair value of plan assets       (8,148)       (12,633)       14,132		Others	1,254	9,286	8,945
Rs'000       Rs'000       Rs'000       Rs'000         (i)       Amount recognised in statement of financial position       14,132       19,034       24,3         Fair value of plan assets       (8,148)       (12,633)       14,132			53,743	59,118	62,140
Rs'000       Rs'000       Rs'000       Rs'000         (i)       Amount recognised in statement of financial position       14,132       19,034       24,3         Fair value of plan assets       (8,148)       (12,633)	(a)	Retirement benefit obligations	2023	2022	2021
Present value of funded/unfunded obligations14,13219,03424,3Fair value of plan assets(8,148)(12,633)	( )		Rs'000	Rs'000	Rs'000
Fair value of plan assets         (8,148)         (12,633)	(i)	Amount recognised in statement of financial position			
		Present value of funded/unfunded obligations	14,132	19,034	24,339
		Fair value of plan assets	(8,148)	(12,633)	р
Liability recognised in the statement of financial position 5,984 6,401 /,3		Liability recognised in the statement of financial position	5,984	6,401	7,338

The plan is a defined benefit arrangement, with benefits based on final salary. It provides for a pension at retirement and a benefit on death or retirement disablement in service before retirement.

(ii)	Pension expense components	2023	2022	2021
		Rs'000	Rs'000	Rs'000
	Current service cost	390	610	734
	Net interest cost	365	257	219
	Scheme expenses	20	20	884
	Cost of insuring risk benefits	165	148	197
	-	940	1,035	2,034
(iii)	Movement in liability recognised in statement of financial position			
. ,		2023	2022	2021
		Rs'000	Rs'000	Rs'000
	At January 1,	6,401	7,338	26,112
	Total expense recognised in profit or loss	940	1,035	2,034
	Actuarial (gains)/loss recognised in other comprehensive income	(1,024)	(1,667)	1,200
	Contributions paid	(333)	(305)	(22,008)
	At December 31,	5,984	6,401	7,338
<i>(</i> , )	-			
(iv)	Movement in the present value of defined benefit obligations over the year is as follows:			
	-	2023	2022	2021
		Rs'000	Rs'000	Rs'000
	At January 1,	(19,034)	(24,339)	(48,302)
	Current service cost	(390)	(610)	(734)
	Interest cost	(957)	(772)	(484)
	Employees contribution	(278)	(265)	(206)

Interest cost	(957)	(772)	(404)
Employees' contribution	(278)	(265)	(286)
Actuarial Gains	828	1,085	(2,098)
Benefits paid	5,699	5,867	27,565
At December 31,	(14,132)	(19,034)	(24,339)

(v) Movement in the fair value of plan assets is as follows:	2023	2022	2021
	Rs'000	Rs'000	Rs'000
At January 1,	12,633	17,001	22,190
Interest income	592	515	265
Employer's contribution	333	305	22,008
Scheme expenses	(20)	(20)	(884)
Cost of insuring risk benefits	(165)	(148)	(197)
Employees' contribution	278	265	286
Actuarial gains	196	582	898
Benefits paid	(5,699)	(5,867)	(27,565)
At December 31,	8,148	12,633	17,001

#### **OTHER LIABILITIES (CONTINUED)** 18.

#### **Retirement benefit obligations (continued)** (a)

#### (vi) Assets in the plan:

The assets of the plan are invested in the Deposit Administration Policy underwritten by Swan Life Limited. The Deposit Administration Policy is a pooled insurance product for Group Pension Schemes. It is a long-term investment Policy which aims to provide a smooth progression of returns from one year to the next without regular fluctuations associated with asset-linked investments such as Equity Funds. Moreover, the Deposit Administration Policy offers a minimum guaranteed return of 4% p.a.

#### (vii) The actual return on plan assets was Rs 787,803 for the year ended December 31, 2023.

(viii) Expected contributions to post-employment benefit plans for the year ending December 31, 2023 are Rs 0.4 M.

(ix)	The principal actuarial assumptions used were as follows:	2023	2022	2021
		%	%	%
	Discount rate	5.30	5.90	3.60
	Expected return on plan assets	4.00	4.00	4.00
	Expected salary escalation	3.00	3.00	3.50
(x)	Amounts for the current and previous years are as follows:	2023	2022	2021
		Rs'000	Rs'000	Rs'000
	Present value of defined benefit obligation	(14,132)	(19,034)	(24,339)
	Fair value of plan assets	8,148	12,633	17,001
	Deficit	(5,984)	(6,401)	(7,338)
	Experience gains/(losses) on plan liabilities	828	1,085	(2,098)
	Experience gains /(losses) on plan assets	196	582	898

#### (xi) Sensitivity analysis on defined benefit obligations at end of the reporting date:

December 31, 2023	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	1,322	1,557

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

December 31, 2022	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	1,242	1,468

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

December 31, 2021	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	1,772	1,471

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

The sensitivity above has been determined based on a method that extrapolates the impact on net defined obligations as a result of reasonable changes in key assumptions occurring at the end of the reporting period. The present value of the defined benefit obligation has been calculated using the projected unit credit method.

The sensitivity analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

### 18. OTHER LIABILITIES (CONTINUED)

### (a) Retirement benefit obligations (continued)

- (xii) The defined benefit pension plan explores the Bank to actuarial risks, such as longevity risk, currency risk, interest rate risk and market (investment) risk.
- (xiii) The funding requirements are based on the pension fund's actuarial measurement framework set out in the funding policies of the plan.
- (xiv) The weighted average duration of the defined benefit obligation is 11 years at the end of the reporting period (2022: 8 years).

#### (xv) Risks associated with defined benefit pension plan:

The plan exposes the Bank to normal risks associated with defined benefit pension plans such as investment, interest, longevity and salary risks.

#### Investment risk

The plan liability is calculated using a discount rate determined by reference to government bond yields; if the return on plan assets is below this rate, it will create a plan deficit and if it is higher, it will create a plan surplus.

#### Interest rate risk

A decrease in the bond interest rate will increase the plan liability; however, this may be partially offset by an increase in the return on the plan's debt investments and a decrease in inflationary pressures on salary and pension increases.

#### Longevity risk

The plan liability is calculated by reference to the best estimate for the mortality of plan participants both during and after their employment. An increase in life expectancy of the plan participants will increase the plan liability.

#### Salary risk

The plan liability is calculated by reference to the future projected salaries of plan participants. As such, an increase in the salary of the plan participants above the assumed rate will increase the plan liability whereas an increase below the assumed rate will decrease the liability."

(b)	Unfunded Retirement benefit obligations	2023	2022	2021
		Rs'000	Rs'000	Rs'000
(i)	Amount recognised in statement of financial position			
	Present value of unfunded obligations	1,593	2,372	3,379
(ii)	Gratuity expense components	2023	2022	2021
		Rs'000	Rs'000	Rs'000
	Current service cost	98	235	406
	Net interest cost	130	119	98
	Past service cost	(1,045)	820	-
		(817)	1,174	504
<i>(</i> )				
(iii)	Movement in liability recognised in statement of financial position	2023	2022	2021
		Rs'000	Rs'000	Rs'000
	At January 1,	2,372	3,379	6,290
	Total expense recognised in profit or loss	(817)	1,174	504
	Actuarial (gains)/loss recognised in other comprehensive income	842	(471)	1,907
	Contributions paid	(805)	(1,710)	(5,323)
	At December 31,	1,592	2,372	3,378

### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

### 18. OTHER LIABILITIES (CONTINUED)

### (b) Unfunded Retirement benefit obligations (continued)

#### (iv) Movement in the present value of defined benefit obligations over the year is as follows:

		2023	2022	2021
		Rs'000	Rs'000	Rs'000
	At January 1,	(2,372)	(3,379)	(6,289)
	Current service cost	(98)	(235)	(406)
	Interest cost	(130)	(119)	(98)
	Past Service cost	1,045	(820)	-
	Actuarial losses	(842)	471	(1,907)
	Benefits paid	805	1,710	5,323
	At December 31,	(1,592)	(2,372)	(3,378)
(v)	The principal actuarial assumptions used were as follows:	2023	2022	2021
		%	%	%
	Discount rate	5.50	6.60	4.70
	Expected salary escalation	3.00	3.00	3.50
	Experience (losses) / Gains	(842)	471	(1,907)
	Experience (105565)/ Guild	(042)	ŧ/1	(1,707)

#### (vi) Sensitivity analysis on defined benefit obligations at end of the reporting date:

December 31, 2023	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	383	441

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

December 31, 2022	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	497	404

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

December 31, 2021	Increase	Decrease
	Rs'000	Rs'000
Discount rate (1% movement)	648	517

An increase/decrease of 1% in other principal actuarial assumptions would not have a material impact on defined benefit obligations at the end of the reporting period.

The liability relates to employees who are entitled to statuatory benefits under the Workers Right Act (WRA). A lump sum is members of the pension plan, half of any lump sum and 5 years of pension (relating to Employer's share of contributions only) members of the pension plan, half of any lump sum and 5 years of pension (relating to Employer's share of contributions only) payable from the pension fund have been off set from the gratuity.

The weighted average duration of the liabilities as at December 31, 2023 is 18 years (2022: 14 years).

The funding policy is to pay benefits from the bank's cashflow as and when the liability is to be settled.

#### NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

SHAREHOLDERS' EQUITY	2023	2022	2021
	Rs'000	Rs'000	Rs'000
Assigned capital	415,103	415,103	415,103

### Reserves

19

### Statutory reserve

The Bank's statutory reserve was at **Rs 69.796 M** (2022: Rs 69.796 M) in accordance with Section 20 of the Banking Act 2004 which requires that 15% of the Bank's net profit after tax to be transferred from Retained Earnings to a non distributable statutory reserve until such time as this reserve is equivalent to the Bank's share capital.

#### General Banking Reserve

This represents the amount set aside by the Bank as appropriation of earnings, for unforeseeable risks and future loss. Additional provisions for certain specific sectors are made in accordance with the Bank of Mauritius' macro-prudential measures.

#### Actuarial loss reserve

Actuarial loss reserve relates to the loss which arises in the valuation of the Bank's retirement plan obligations. The loss arises due to changes in the actuarial assumptions used.

#### Fair value reserve

Fair value reserve relates to gains and losses recognised on the revaluation of financial asset carried at fair value at year-end.

#### Revaluation reserve

Revaluation reserve relates to gains and losses recognised on the revaluation of non-banking asset at fair value at year-end.

Retained Earnings

Retained earnings relate to profit and loss carried forward at year-end.

#### CONTINGENT LIABILITIES 20

The Bank provides financial guarantees and letters of credit to guarantee the performance of customers to third parties. These agreements have fixed limits and are generally extended over the period of the facility. These commitments and contingent liabilities have off-balance sheet credit risk.

The contractual amounts of contingent and non contingent liabilities are set out below:

	Instruments Bank (Total) and Segment A	2023 Rs'000	2022 Rs'000	2021 Rs'000
	Contingent Liabilities	2.140	2 200	12 (50
	Guarantees on account of customers Contra LDC Acceptance	3,148 107	3,208	13,659
	Total Off Balance Sheet	3,255	3,208	13,659
21	COMMITMENTS	<u>2023</u>	2022 D-1000	2021 D-1000
		Rs'000	Rs'000	Rs'000
	Undrawn facilities	80,861	27,444	111,402
	Segment A	80,861	27,444	111,402
22	RELATED PARTY TRANSACTIONS	2023	2022	2021
		Rs'000	Rs'000	Rs'000
	Key management and personnel			
	Deposits	1,490	164	273
	Loans	560	851	1,048

Key Management Personnel have benefited from preferential rates on loans (secured) as applicable to staff.

	2023	2022	2021
Deposits held by group entities	Rs'000	Rs'000	Rs'000
Jubilee Insurance (Mauritius) Ltd	9,073	8,578	8,664

The following table summarises the transactions during the period and the balances at year end with related parties:

Other branches abroad	2023 Rs'000	2022 Rs'000	2021 Rs'000
Bank balances and placement	2,992	156,541	175,296
Transactions during the year			
Interest income on placements	429	841	589
Medical insurance paid	1,241	1,170	1,200
Key management compensation			
Remuneration paid to key management personnel	16,145	15,103	17,817
Other post-retirement benefits	1,377	1,351	1,464
	17,522	16,454	19,281

The related party transaction were carried out under market terms and conditions with exception of loans to key management personnel who benefited from preferential rates as application to staff of the Bank. Credit facilities granted to related parties are secured. The relationship of Jubilee Insurance (Mauritius) Ltd with HBL is that of a group entity i.e. both entities share the same ultimate parent company.

## 23 LEASE COMMITMENTS

2023	2022	2021
Rs'000	Rs'000	Rs'000
1,694	1,698	1,698
174	-	-
1,080	1,698	3,396
-	-	-
1,254	1,698	3,396
	Rs'000 1,694 174 1,080 -	Rs'000         Rs'000           1,694         1,698           174         -           1,080         1,698           -         -

## 24 ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

Reconciliation of movements of liabilities to cashflows arising from financing activities is as follows:

	Lease liabilities
Balance at 1 January, 2021	32,739
Changes from financing cahsflows:	
Payment of lease liability	(4,476)
Other liability-related changes:	
Interest expense	943
Adjustments	76
Balance at 31 December, 2021	29,282
Changes from financing cahsflows:	
Payment of lease liability	(4,504)
Other liability-related changes:	
Interest expense	912
Adjustments	
Balance at 31 December, 2022	25,690
Changes from financing cahsflows:	
Payment of lease liability	(4,689)
Other liability-related changes:	
Interest expense	848
Adjustments	6,815
Balance at 31 December, 2023	28,664

#### 25. SEGMENTAL REPORTING

In compliance with the Banking Act 2004, the banking business of licensed bank is divided into two segments, Segment B and Segment B. Segment B relates to the banking business that gives rise to "Foreign source income". All other banking business is classified under Segment A. The financial statements incorporate both segments.

			Segment A			Segment B			Bank (Total)	
Statement of financial position	Notes	2023	*Restated 2022	*Restated 2021	2023 *1	Restated 2022	*Restated 2021	2023	*Restated 2022	*Restated 2021
		Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
ASSETS										
Cash and cash equivalents	12	251,435	*217,830	*211,499	6,524	158,557	185,088	257,959	*376,387	*396,587
Loans and advances to customers	13	103,240	165,263	100,650	-	-	-	103,240	165,263	100,650
Investment securities	14	922,038	854,772	989,953	-	-	-	922,038	854,772	989,953
Property and Equipment	15(a)	27,497	25,668	30,795	-	-	-	27,497	25,668	30,795
Intangible Assets	15(b)	89	59	231	-	-	-	89	59	231
Other assets	16	11,986	*11,956	*10,354	-	-	-	11,986	*11,956	*10,354
Total assets		1,316,285	1,275,548	1,343,482	6,524	158,557	185,088	1,322,809	1,434,105	1,528,570
LIABILITIES										
Deposits from customers	17	957,829	944,184	954,189	99,971	178,634	204,112	1,057,800	1,122,818	1,158,301
Other liabilities	18	53,743	59,118	62,140	-	-	-	53,743	59,118	62,140
Total liabilities		1,011,572	1,003,302	1,016,329	99,971	178,634	204,112	1,111,543	1,181,936	1,220,441
Shareholders' equity										
Assigned capital	19	415,103	415,103	415,103	-	-	-	415,103	415,103	415,103
Statutory reserve	19	69,796	69,796	69,796	-	-	-	69,796	69,796	69,796
Actuarial loss	19	(33,520)	(33,702)	(35,840)	-	-	-	(33,520)	(33,702)	(35,840)
General banking reserve	19	359	359	503	-	-	-	359	359	503
Fair value reserve	19	236	(846)	40	-	-	-	236	(846)	40
Revaluation reserve	19	1,700	1,600	-	-	-	-	1,700	1,600	-
Retained earnings		(242,408)	(200,141)	(141,473)	-	-	-	(242,408)	(200,141)	(141,473)
Total shareholders' equity		211,266	252,169	308,129	-	-	-	211,266	252,169	308,129
Total equity and liabilities		1,222,839	1,255,471	1,324,458	99,971	178,634	204,112	1,322,810	1,434,105	1,528,570

\* The prior year comparatives have been re-stated to conform to current year figures following a change in accounting policy. Refer to note 2(a) for more details

#### 25 SEGMENTAL REPORTING (CONTINUED)

25 SEGMENTAL REPORTING (CONTINUED)		s	Segment A		5	Segment B		Ba	nk (Total)	
	Notes	2023	2022	2021	2023	2022	2021	2023	2022	2021
Statement of profit and loss and other comprehensive income		Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Interest income		47,399	16,244	13,843	429	841	588	47,828	17,085	14,431
Interest expense		(17,612)	(5,246)	(2,709)	(251)	(246)	(102)	(17,863)	(5,492)	(2,811)
Net interest income	4	29,787	10,998	11,134	178	595	486	29,965	11,593	11,620
Fee and commission income	5	1,715	1,567	1,654	64	227	204	1,779	1,794	1,858
Net trading income	6	1,207	2,266	964	-	-		1,207	2,266	964
Other operating income	7	649	766	746	-	-	-	649	766	746
		1,856	3,032	1,710	-	-	-	1,856	3,032	1,710
Operating income		33,358	15,597	14,498	242	822	690	33,600	16,419	15,188
Net impairment reversal/on financial assets	8	(852)	(691)	2,842	-	-	-	(852)	(691)	2,842
Net impairment loss on off-balance sheet items	3a(ii)	(00-)	-	(2)	-	-	-	-	-	(2)
Personnel expenses	9	(39,473)	(39,982)	(45,708)	(610)	(550)	(580)	(40,083)	(40,532)	(46,288)
Operating lease expenses		(1,479)	(1,483)	(1,512)	(215)	(215)	(186)	(1,694)	(1,698)	(1,698)
Depreciation and amortisation	15	(4,706)	(5,059)	(5,375)	(683)	(735)	(662)	(5,389)	(5,794)	(6,038)
Other expenses	10	(26,846)	(23,154)	(31,702)	(1,003)	(3,362)	(3,245)	(27,849)	(26,516)	(34,947)
		(73,356)	(70,369)	(81,457)	(2,511)	(4,862)	(4,673)	(75,867)	(75,231)	(86,131)
Loss before income tax		(39,998)	(54,772)	(66,959)	(2,269)	(4,040)	(3,983)	(42,267)	(58,812)	(70,942)
Income tax (charge)/credit	11(b)		-	-	-			-		-
		(39,998)	(54,772)	(66,959)	(2,269)	(4,040)	(3,983)	(42,267)	(58,812)	(70,942)
Loss for the year		(39,998)	(54,772)	(66,959)	(2,269)	(4,040)	(3,983)	(42,267)	(58,812)	(70,942)
Other comprehensive income Items that will not be subsequently reclassified to profit or loss										
Remeasurement of defined benefit obligations	18	182	2,138	(3,107)	-	-	-	182	2,138	(3,107)
Surplus / deficit on revaluation of Non Banking Assets	16	100	1,600	-	-	-	-	100	1,600	-
Items that are or may be subsequently reclassified to									-	-
profit or loss									-	-
Net gain/(loss) on investment designated at									-	-
fair value through other comprehensive income		1,082	(886)	(2,268)	-	-	-	1,082	(886)	(2,268)
Other comprehensive income for the year,				(5.055)					-	-
net of tax		1,364	2,852	(5,375)	-			1,364	2,852	(5,375)
Total comprehensive income for the year		(38,634)	(51,920)	(72,334)	(2,269)	(4,040)	(3,983)	(40,903)	(55,960)	(76,317)

## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED DECEMBER 31, 2023

## 26. Subsequent Event

The Bank had been in discussion with a potential buyer to sell its assets and liabilities. On 18 March 2024, the Bank of Mauritius has provided its approval for the transfer of the Bank's undertaking in accordance with Section 32(A)(6) of the Banking Act 2004. The transfer of the Bank's operations will be in line with Section 33 of the Banking Act 2004.

There have been no other material events which occurred subsequent to the reporting date which require further disclosure or adjustment to the financial statements.